# TABLE OF CONTENTS

**Preface**  
*Ann L. Griffiths* ......................................................... vii

**Part One: The Issues**

The Canadian Forces and the Doctrine of Interoperability: The Issues  
*Danford W. Middlemiss and Denis Stairs* ............................... 1

**Part Two: The Debate**

Military Interoperability: As Canadian as a Beaver  
*Douglas L. Bland* .......................................................... 49

The Military Politics of Interoperability  
*Stephen J. Cimbala* ......................................................... 64

Uncle Sam and Canada after September 11th  
*Stephen Clarkson* .......................................................... 77

Canada-US Interoperability  
*Daniel Y. Coulter* ......................................................... 89

Defining The Debate: A Response to Danford Middlemiss and Denis Stairs  
*Ann Denholm Crosby* ...................................................... 95

CANUS Interoperability: Towards a Home Port Division of the United States Navy?  
*Richard H. Gimblett* ....................................................... 101

From Empire to Umpire to Empire: Canada and the Dilemmas of Military Interoperability  
*David G. Haglund* .......................................................... 109
Interoperability and the Canadian Navy: A Classic Example of “Hobson’s Choice”
Lieutenant-Commander Brent Hobson ........................................ 118

NORAD: Interoperability at “The Zenith”
Joseph Jockel ................................................................. 126

Interoperability: The Next Stage in Canada-US Integration?
W. Andy Knight .............................................................. 135

Interoperability at Work
LGen George Macdonald ..................................................... 150

Interoperability and Its Consequences
Desmond Morton .............................................................. 159

(Inter)Operating within Niches of Security: A Response to
Middlemiss And Stairs
David Mutimer ............................................................... 166

Canada and the United States in a Hyperpower Era
Kim Richard Nossal ......................................................... 172

“The Canadian Forces and the Doctrine of Interoperability”: A Response
John L. Orr ................................................................. 182

Interoperability, Policy and Sovereignty: A Reaction to “The
Canadian Forces and the Doctrine of Interoperability”
Major-General H. Cameron Ross and Nigel R. Thalakada .......... 195

The Canadian Military Relationship with the United States:
An Overseas Commentary
Jeremy Stocker .............................................................. 201

If You Can’t Work With Your Allies, Who Do You
Want to Work With?
Robert H. Thomas .......................................................... 208
There Is No Alternative: Reflections on “The Canadian Forces and the Doctrine of Interoperability”
Stanley B. Weeks ................................................................. 214

About The Contributors ..................................................... 221