

EMPLOYMENT REFERENCE – Master of Public Administration- Management

SECTION 1:

Full Name of Applicant:

Banner number:

SECTION II: To be completed by referee (employment)

Please complete the form, save as a PDF, and return it via email from your personal work email address to dalmpa@dal.ca. Documents submitted by personal assistants/secretaries will be rejected. Referees may include a letter with this form if they desire. The information in this report is confidential. We are particularly interested in the applicant's ability to demonstrate initiative, to work well as a team member, and to follow through on work assignments. We would appreciate knowing the basis of your general assessment. Please comment briefly on the applicant in the space below. **Omission of comments may result in the applicant's file being delayed or denied.**

Among employees I have known at the same stage in this field in recent years, I would rank this applicant in the top ____ %.

PLEASE CIRCLE OR HIGHLIGHT ONE OF THE OPTIONS: I would / would not recommend this applicant as a graduate student.

Your name _____

Position _____

Organization _____

Relationship to Applicant: _____

Address _____

Phone: _____

Email: _____

Signature _____

Date: _____