

FACULTY OF ENGINEERING Department of Industrial Engineering

# Greening the Dalhousie Vehicle Fleet

# of Sustainability



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# **Client Details**

The Dalhousie Office of Sustainability has the mission statement of supporting solutions that create positive social, ecological, and economic change in university operations

#### **Problem Statement**

The Dalhousie Office of Sustainability is seeking a fleet review to assess fleet rightsizing and optimization, a tool which will assist in making business cases for green options, and recommendations for improving fleet emissions.

# Scope

- Key vehicles to assess for rightsizing
- Operational recommendations
- LCC Tool

300.00

250.00

200.00

<u>2</u> 150.00

100.00

Fleet exploration tool

#### **Initial Conditions**

2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031

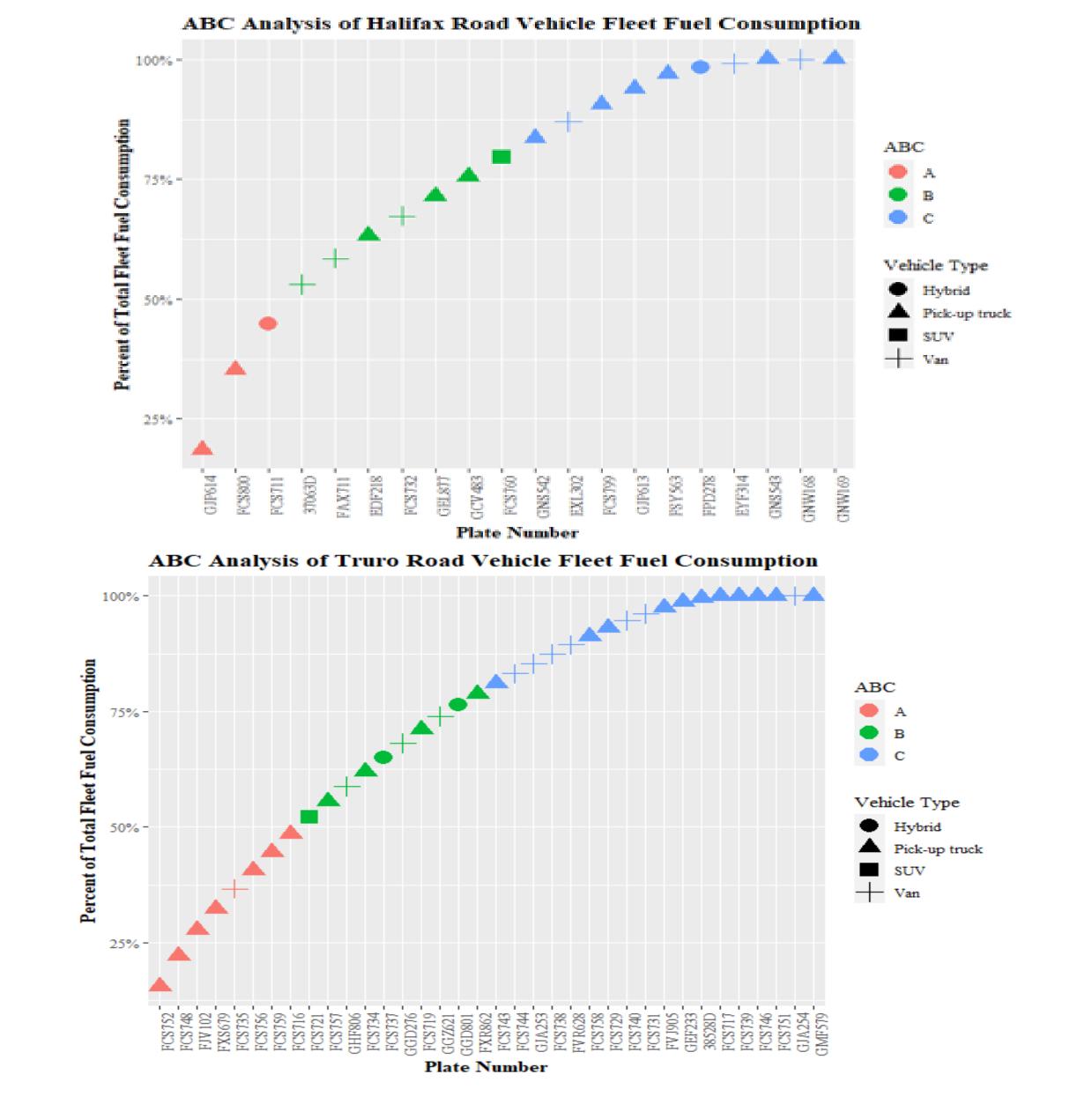
Axis Title

■ Annual Emissions ■ Emission Goals

- Decentralized fleet
- Fleet inventory available
- Noncomprehensive fuel consumption data
- Noncomprehensive maintenance data

# **Initial Analysis**

Using what data was available, an ABC analysis was conducted to find the vehicles which contribute the most to fuel consumption in both Halifax and Truro. These provided immediate outliers to investigate for rightsizing.



Full-Size Truck 5 25

■ Light-Duty Truck **♂** 20

#### **Fleet Demand Tool LCC Tool Emission Changes in Fleet ANNUAL COSTS** —Scenario 1 —Scenario 2 250.00 dollars 300 200.00 ღ 150.00 ≥ 100.00 Axis Title ■ Light-Duty Truck ■ Full-Size Truck Car Total Emissions vs Emission Goals **SCENARIO 1: FLEET MIX SCENARIO 2: FLEET MIX** 350.00

Outputs

# Methods

#### **Communication with stakeholders**

Stakeholders at both Halifax and Truro campuses were contacted either in focus groups, or via a survey. This was done with the intention to understand personalized needs within the fleet, to better incorporate demands within the tools.

#### **Fleet Demand Tool**

MILP used to determine fleet composition using the following variables.

Variable	Definition
$x_{\{i,j\}}$	Vehicles in year $i$ of vehicle class $j$
$E_{\{i,j\}}$	Estimated missions in year $i$ from vehicle class $j$
$D_{\{i,j\}}$	Demand in year $i$ for vehicle class $j$
$G_{\{i\}}$	Emission goal for year i

#### OF: Minimize

(1) 
$$\sum_{i=1}^{i} \sum_{j=1}^{j} x_{i,j} E_{i,j}$$

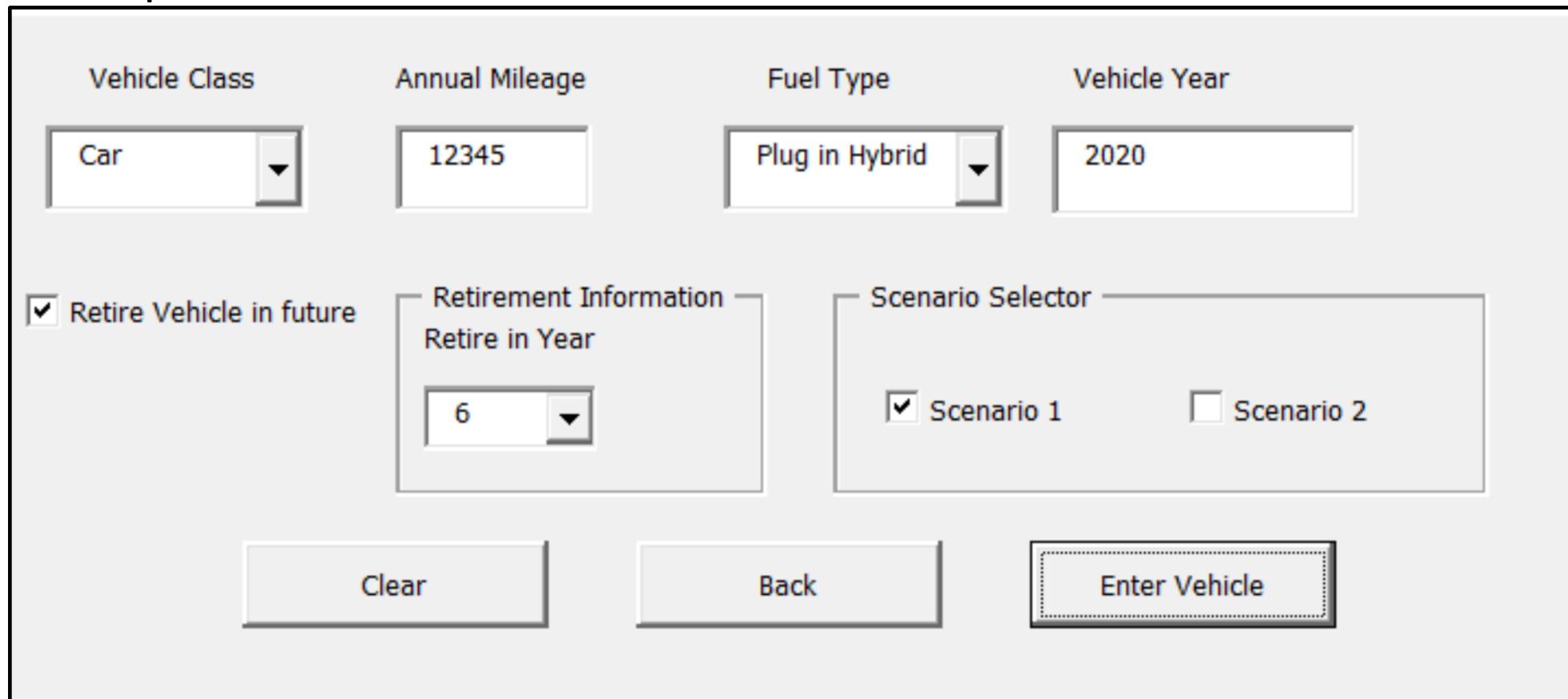
ST:

- (2)  $x_{i,j} \in i$
- (3)  $\sum_{i=1}^{i} \sum_{j=1}^{j} x_{i,j} \ge D_{i,j}$
- (4)  $\sum_{i=1}^{i} \sum_{j=1}^{j} x_{i,j} \ge D_{i,j} D_{i-1,j-1}$
- (5)  $\sum_{i=1}^{j} x_{i,j} E_{i,j} \leq G_i$

#### **LCC Tool**

Costs relevant to ownership of a vehicle over a 10-year span were collected, and a comprehensive system was created to estimate ownership costs of various vehicle models, and the optimal time to salvage after extended use.

#### **Vehicle Input Form**



## Implementation

The Dalhousie Office of Sustainability will be provided with the following

- User manuals for both the Fleet Demand Tool and the LCC Tool
- Recommendations for fleet organization
- Recommendations for data collection
- Recommendations for vehicle operation
- Copies of all data collected

Full-Size Truck

■ Light-Duty Truck

# **Design Outcomes**

- Clearly defined outliers for vehicle use
- Fleet demand tool provides an environment to explore different fleet compositions
- LCC tool provides economic details to vehicle ownership, helping Dalhousie departments prepare for greener vehicle ownership
- Ability for fleet management or fleet altercation to be estimated in both annual emissions of new vehicles, and the costs of changes.