



# PLANNING OF EMERGENCY EVACUATION FOR PERSONS WITH DISABILITY

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## 1 **1. Introduction**

2 A mass evacuation plan is one of the most vital elements of emergency planning to guide thousands  
3 of people onto safe routes and relocate them to designated safe shelters during an evacuation due to  
4 natural hazards. Extreme weather and catastrophic events, be it natural or human-made, pose an  
5 increasing and ever-present risk to many urban centers worldwide. Cities subjected to natural  
6 disasters, such as hurricanes and flooding, understand the urgency of an efficient evacuation plan,  
7 which ensures the supply of transportation and implements traffic management strategies to respond  
8 to the mobility needs of the population at risk during an emergency. Nonetheless, a comprehensive  
9 plan takes into account vulnerable populations, as their evacuation is more challenging and entails  
10 multiple types of risks and factors, which are often overlooked in emergency planning and evacuation  
11 literature. For example, a national survey of hurricane evacuation revealed that low mobility and  
12 special needs groups are underrepresented in evacuation plans (*Wolshon et al., 2001*). As *Renne et al.*  
13 (*2011*) posit, evacuation procedures often omit targeted responses for the preparedness of carless and  
14 mobility-limited residents, including a disproportionate share of persons with disability (PWDs). The  
15 overarching problem with the evacuation of persons with mobility needs is the lack of suitable  
16 planning that ascertains the appropriate shelter allocation, optimal emergency vehicle, and  
17 evacuation route utilization to avoid any unprecedented traffic congestion in the network  
18 (*Ebrahimnejad et al., 2021*).

19 A dedicated evacuation route is critical to provide a least-interrupted gateway for the evacuation of  
20 PWDs using emergency vehicles. However, a major challenge when determining an evacuation route  
21 is to identify its planning elements and to understand the route effectiveness in responding to different  
22 evacuation traffic conditions. Another major concern is that the majority of studies (*Zou et al., 2005*;  
23 *Dow and Cutter, 2002*; *Madireddy et al., 2011*) discussed and analyzed highway evacuation routes;  
24 however, there is an urgent need to understand the process of evacuating people from an urban  
25 environment, including downtowns through a dedicated evacuation route, as most urban centers  
26 have narrow roads and lower road capacity. Several studies (*Cova and Johnson, 2003*; *Heydar et al.,*  
27 *2016*) performed evacuation routing based on traffic assignment and travel time optimization.  
28 However, they present limited content on the interaction between traffic flows and the evacuation  
29 route selection process. *Alam et al. (2018)* developed a combined flood risk and traffic microsimulation  
30 model to determine network disruptions and resulting traffic congestion during an evacuation in the  
31 network. Still, there is a gap in understanding what evacuation routes may work best in a vulnerable  
32 transport network considering flood risk, traffic flow outcomes, and the mobility needs of person with  
33 disability. Even so, modelling evacuations by automobiles and buses using different optimization and  
34 simulation techniques (*Abdelgawad and Abdulhai, 2009*; *Alam and Habib, 2021a*; *Naghawi and*  
35 *Wolshon, 2011*) provide valuable insights into evacuation time and traffic congestion. However, robust  
36 modelling research is limited in addressing the challenges and complexities in the evacuations of  
37 PWDs from the endangered areas to designated shelters. To date, the majority of studies for PWDs  
38 focuses on localized, small-scale approaches, including buildings or small facilities evacuation.  
39 Therefore, there is a gap in knowledge and practical application considering the mass evacuation of  
40 this vulnerable population at a city or regional scale.

1 Therefore, the objectives of this study are: (1) to determine a dedicated evacuation route following a  
2 Strength, Weakness, Opportunity, and Threat (SWOT) analysis for the evacuation of PWDs, and (2) to  
3 develop an integrated evacuation modelling framework following a combined optimization and traffic  
4 simulation approach to test and evaluate the evacuation of PWDs. First, the study takes into account  
5 microsimulation results and field observations in a systematic assessment of evacuation routes for  
6 densely populated urban cities to lead evacuees to existing highway evacuation routes for a safe arrival  
7 at shelters. By building a traffic evacuation microsimulation model that considers flooding damages  
8 to the network, the study produces spatial and temporal traffic congestion data to assist in the  
9 evaluation of candidate routes. A ‘strength, weakness, opportunities and threats analysis (SWOT) is  
10 conducted to determine the optimum evacuation route. Finally, the selected evacuation route is  
11 provided with traffic operation recommendations to further optimize evacuation traffic flows. Second,  
12 it develops an integrated modelling approach that is demonstrably critical in accounting for resource  
13 constraints and traffic operation issues to assess the evacuation of persons with disability holistically.  
14 The study applies a simulation model to implement two scenarios: (1) evacuation without any  
15 dedicated evacuation route, and (2) evacuation through a dedicated evacuation route. This study  
16 provides a benchmark for the measurement of network performances during the evacuation. The  
17 baseline understanding of evacuation trip time, zonal clearance time and emergency vehicle  
18 allocation will help us to improve the real-world application processes.

19

## 20 **2. Literature Review**

21 An enhanced and more urgent call for effective and inclusive mass evacuation planning has been the  
22 subject of an increasing volume of academic literature over recent decades. Notably, since Hurricane  
23 Katrina in 2005, emergency management professionals have repeatedly referenced significant  
24 shortfalls in the accommodation of vulnerable populations, including PWDs during evacuations.  
25 *Bloodworth et al. (2007)* argued that the City of New Orleans was not equipped with the knowledge and  
26 preparation to meet the needs of vulnerable populations during the active evacuation and sheltering  
27 from Hurricane Katrina. Although the body of literature is growing, a limited amount of research exists  
28 that links the mass evacuation of persons with mobility needs within more extensive networks and  
29 modelling frameworks. As *Stough and Kang (2015)* point out in a content analysis of disaster risk  
30 reduction strategies, the concepts of accessibility, inclusion and universal design are frequently  
31 acknowledged as challenges in emergency scenarios; however, international standards for PWDs  
32 accommodation is limited. In other literature, such as *Apte et al. (2015)*, it is suggested that, in an active  
33 mass evacuation, it cannot be expected of PWDs to converge to pick-up locations, which is often a  
34 departure from the traditional evacuation approaches adopted in existing models. For PWDs with no  
35 personal means of transportation, this means reliance on emergency vehicles, including ambulances,  
36 transit, or paratransit. Although in one estimation, up to 20% of a total population of evacuees may be  
37 defined as requiring personal and continued assistance (*Wolshon et al., 2001*), in the content analysis  
38 of evacuation policies, *Wolshon (2009)* found that only 23 out of 150 policies specifically addresses  
39 PWDs unique requirements.

40 To a greater degree, elderly people comprise a region’s most vulnerable and mobility-assistance  
41 seeking groups. *Li et al. (2020)* found that elderly persons are more vulnerable due to residing within

1 hospitals and long-term care facilities, which are not often co-located within existing evacuation  
2 routes. On the other hand, *Nakanishi et al's (2019)* study in the context of flood evacuation behaviour  
3 found that vulnerable and slow-moving elderly people pose a significant increase in projected  
4 evacuation time even when located on existing evacuation routes. Still, as paired with an already  
5 limited evacuation policy emphasis, these groups show a significant extension in evacuation time  
6 given the absence of or inability to use personal motor vehicle options. Adding to this, *Yazdani et al's*  
7 *(2021)* study reveals a particular vulnerability of residential healthcare infrastructure on evacuation-  
8 inducing disasters or climate events that further compound the need for expeditious planning, and to  
9 prioritize and streamline a region's slowest moving and assistance-needing persons. Within the  
10 literature, there is consensus that evacuation plans specific for vulnerable populations, which contain  
11 a disproportionate number of elderly and mobility-impaired persons, are limitedly considered in  
12 existing metrics during and post-evacuation (*Kako et al., 2020*). *Renne et al. (2011)* found that PWDs are  
13 more likely to reside in areas that lack the critical evacuation infrastructure and are therefore at an  
14 increased risk of being exposed to hazards by remaining in place. In large, the current academic  
15 evacuation modelling literature focuses on indoor egress (*Habib et al., 2020*) and small-scale  
16 simulation (*Egodage et al., 2020*). However, many of these methodologies may expand to a larger, city  
17 or regional mass evacuation scale. In other evacuation modelling scenarios, such as that performed  
18 by *Noh et al. (2016)*, it was found that adverse effects such as congestion and blocking may be  
19 significantly reduced by proposing a partially dedicated strategy that allocates a defined path for  
20 relative high-speed subpopulations and vehicles, leaving an unobstructed path for slower-moving  
21 subpopulations such as PWDs separate from other traffic.

22 Although a small amount, there does exist some evacuation research that demonstrates  
23 computational modelling methodologies for persons with mobility needs. For example, *Kaiser et al.*  
24 *(2012)* examines urban evacuation using public transit for special needs residents using a linear  
25 programming optimization model to determine optimum locations for stops. Through this research,  
26 *Kaiser et al. (2012)* determine that between a mathematical and simulation model, the former yielded  
27 the best results in terms of effectiveness and speed using 20, 30, 40, 50, and 60 bus stop allocations. In  
28 another study, *Dulebnets et al. (2020)* introduced a multi-objective optimization model to minimize  
29 negative factors such as total evacuation time and mental and physical demand. Unlike other similar  
30 studies, *Dulebnets et al. (2020)* especially accounts for critical social characteristics and the demands  
31 placed on evacuees. Finally, *Ebrahimnejah et al. (2021)* applied optimization techniques to retrieve and  
32 transfer PWDs from designated locations to previously identified shelters. In this study, *Ebrahimnejah*  
33 *et al. (2021)* utilized small-sized cars and medium-sized vans to the fleet of evacuation vehicles, which  
34 significantly reduced the time for tours travelled. These studies assume that all PWDs move to pick-up  
35 locations and public transportation take them to shelters, co-sharing the road network with other  
36 traffic. However, persons who are immobile may require a curbside pick-up using special vehicles,  
37 including ambulances. In addition, it demands a dedicated evacuation route to ensure that the  
38 emergency vehicles are not immobile due to traffic congestion in the city center.

39 Literature (*Urbina, 2002; Wolshon, 2002*) suggests that using an evacuation route paired with contraflow  
40 countermeasures is found the most efficient and expedient way to evacuate individuals. Particularly,  
41 a dedicated route can be modified to provide ambulances a traffic stream with no hindrance from

1 opposing traffic ensuring an efficient emergency vehicle operation. In evacuation research, contraflow  
2 is a countermeasure that involves turning one or more inbound road links outward of the city under  
3 risk to increase the road capacity (Fries et al. 2011; Wolshon et al., 2005). However, in relation to the  
4 route evaluation process, there are still several other limiting factors present in existing literature. The  
5 first is that earlier studies focus on identification of evacuation routes through only highways and  
6 major arterial streets. Particularly, limited research contributions are made for identifying evacuation  
7 routes through a congested urban core. The proposed modeling framework in this study fills this gap  
8 by focusing on lower capacity roads in high density areas. Second, the studies and articles utilized case  
9 studies that have direct highway connections to the inner city, which eliminates two restricting factors  
10 in evacuation planning, route capacity and ease of access. This convenience is absent in the context  
11 of many coastal cities such as Halifax, Canada. Moreover, the inner-city network in the coastal region  
12 has a greater chance to be inundated by flooding as reported by Alam et al. (2018).

13 This study contributes to the gaps in existing literature by exploring evacuation of PWDs through a  
14 dedicated evacuation route accounting for multiple risk and factors within the proposed integrated  
15 evacuation modelling framework. The study utilizes a traffic evacuation microsimulation model and a  
16 flood risk model to predict network disruptions and traffic congestions that inform the evacuation  
17 route selection process. Furthermore, this study combines an optimization and a traffic  
18 microsimulation model to account for multicriteria, including mobilization time, shelter identification,  
19 emergency vehicle allocations, and traffic operation improvement measures in assessing the  
20 evacuation of persons with mobility needs utilizing the evacuation route identified. The modelling  
21 approach in this study updates the vehicle and shelter availability information at a specific evaluation  
22 time interval and informs the optimization process accordingly. The optimization model feeds the  
23 traffic microsimulation model with information regarding the emergency vehicle activity schedule to  
24 relocate PWDs from the Halifax Peninsula to Hospitals (Hs) and Nursing Homes (NHs).

25

### 26 **3. Methodology**

#### 27 4.1 Evacuation Route Determination Framework

28 This study follows a three-stage approach to determine a dedicated evacuation route: (1) selection of  
29 candidate routes following a flood risk and traffic evacuation microsimulation modeling approach (2)  
30 evaluation of candidate routes by conducting a ‘strength, weakness, opportunities, and threats  
31 (SWOT)’ analysis and implementing a point system, and (3) development of planning  
32 recommendations for the final evacuation route. Each stage is described sequentially in the following  
33 sections.

##### 34 4.1.1 Candidate Route Selection Process

35 A combined flood risk and traffic microsimulation model is utilized to produce three sets of data  
36 including the average speed of vehicles on street segments, maximum queue length and traffic volume  
37 that certain intersections experience during the evacuation period. Analyzing and visualizing the data  
38 produced by the traffic evacuation microsimulation model has been instrumental in developing  
39 recommended evacuation routes by identifying specific street segments or traffic movements that

1 experience congestion. Moreover, the number of vehicles on the street segments of the simulation  
 2 suggests which routes are most heavily used to evacuate the Halifax Peninsula. A Geographic  
 3 Information System (GIS) is used, in this case ArcGIS and ArcScene, to map the cases and routes, and  
 4 the traffic simulation result is analyzed through GIS to ascertain where the congestion points are within  
 5 the Halifax Peninsula. A brief description of the traffic simulation model is presented below.

6 4.1.2 Traffic Microsimulation Modelling

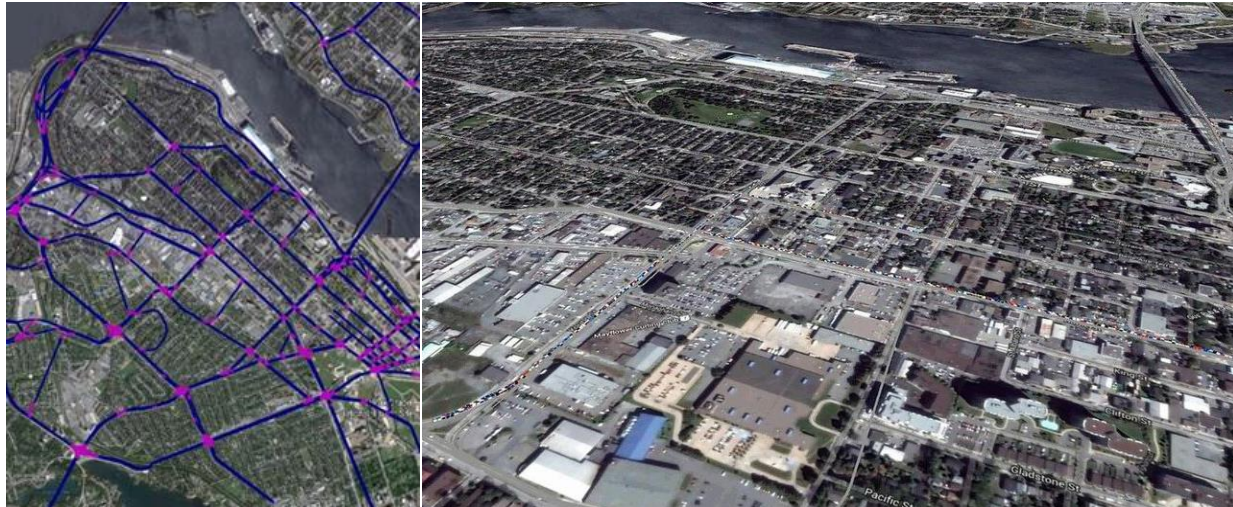
7 The traffic evacuation microsimulation model used in this study follows three steps: (1) data  
 8 processing, (2) network coding, and (3) calibration and validation of the model. To develop the model,  
 9 various data types are utilized, for example road geometry information from the Halifax Geodatabase  
 10 2012 is used for network coding within VISSIM platform. Travel demand data obtained from the Halifax  
 11 transport network model (Bela and Habib, 2018) informs the development of origin-destination trip  
 12 matrices. Traffic count and signal timing data are collected from the Halifax Regional Municipality  
 13 Public Work Traffic Study 2014. The traffic simulation model contains all the elements of an actual  
 14 network including links, intersections, traffic analysis zones, and traffic controls. This model built upon  
 15 a dynamic traffic assignment procedure to replicate heavily congested transport network operations.  
 16 A brief overview of the model is provided in the following Table 1. Figure 1a and 1b provide a  
 17 representation of the transport network and traffic movements within the traffic microsimulation  
 18 model respectively.

19 *Table 1. Traffic microsimulation model overview*

Items	Description
Road network elements	Links & connectors# 1784; signalized intersection# 41; stop signed intersection# 12; traffic analysis zone# 56; total evacuation demand: 65,000; persons with mobility needs#: 512; emergency vehicle# 90; PWDs shelter#: 12; General shelter#: 2
Traffic Assignment process	Dynamic traffic assignment
Calibration and validation	Three driving behaviour parameter calibration: average standstill distance – 1.0, additive part of safety distance – 0.6, and multiplicative part of safety distance – 0.7; Traffic volume-based validation: R <sup>2</sup> =0.82 and 0.84 respectively for two morning peak periods

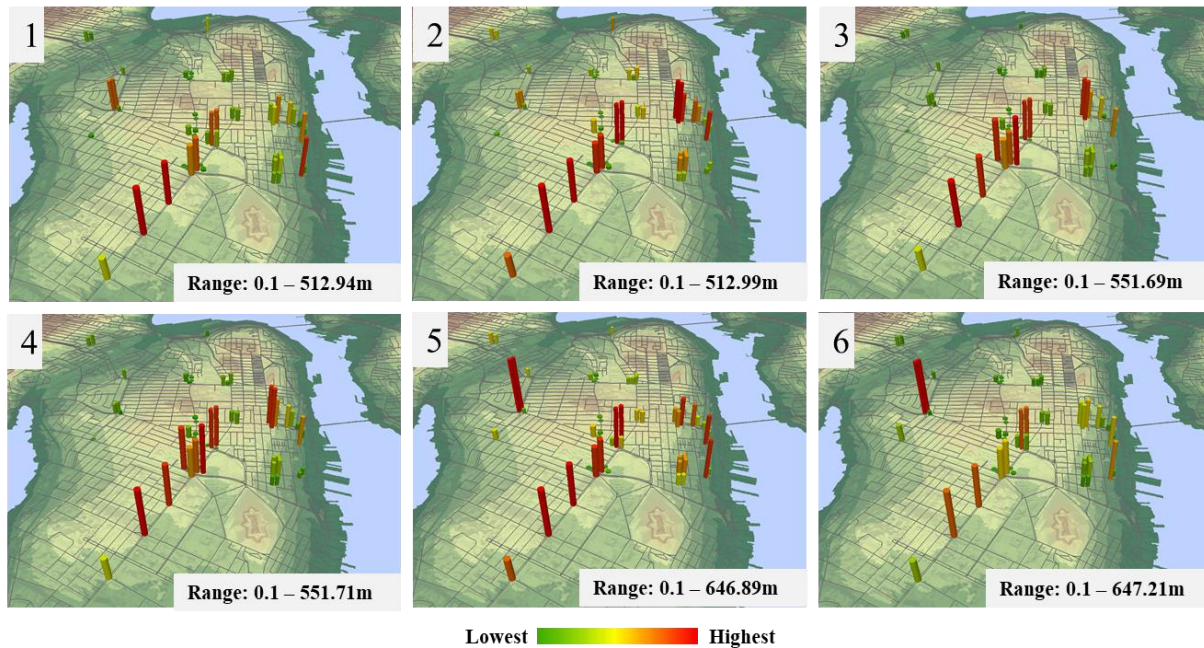
20





1  
2 Figure 1: Representation of (a) transport network, and (b) traffic movements within traffic  
3 microsimulation model

4 A flood risk model, which identifies the network links that are prone to inundation during floods of  
5 different extremes is combined with the traffic simulation model. To address the flood related  
6 damages to the network, the anticipated links for floods of 2.9m and 3.9m are made inactive during  
7 the evacuation simulation within the simulation model. The model also reports other flood scenarios  
8 including 7.9m, 15m and 30m. Details of the flood risk model and traffic microsimulation model can  
9 be found in *Alam et al. (2018)*. This study also develops easy to interpret visualization maps from the  
10 results of the microsimulation model. For instance, Figure 2 shows key intersections in the Halifax  
11 transport network with traffic queue lengths to better understand network congestion and traffic  
12 movements during an evacuation.



13  
14 Figure 2: Congestion points at intersections measured by queue length during the congested evacuation  
15 hours.

1 Congestion points are measured using queue lengths at intersections. The results from congestion  
2 points identify specific intersections that experience long queues of vehicles, which can specifically  
3 identify where congestion is originating in the transportation network. The visualization assists in the  
4 qualitative assessment of the evacuation routes, including the SWOT analysis.

#### 5 4.1.3 Candidate Route Prospects: A SWOT Analysis and Point System

6 This study performs a link-by-link SWOT analysis to examine the prospect of each candidate  
7 evacuation route and a point system is implemented to score the routes for comparison. The point  
8 system is implemented for the evaluation of the roadway elements of the candidate routes. Each  
9 phase of the processes is described below.

#### 10 4.1.4 SWOT Analysis of Candidate Evacuation Routes

11 To determine the final evacuation route, the arterial roads were connected to the most natural exit  
12 point. Each candidate route is then evaluated in relation to its strength, weakness, opportunities, and  
13 threats. An overall discussion of these four aspects is presented below.

14 Strengths - The evaluation consists of ease of connectivity, traffic flow efficiency, and route flexibility.  
15 The strength of a route is measured in relation to identified criteria, for example, greater arterial road  
16 connections, a consistent number of lanes along the entirety of the route and having room to  
17 accommodate emergency responders. These strengths in turn allow the study to grade the routes  
18 based on aspects that would provide the most flexibility and efficiency during the evacuation of Halifax  
19 such as the ability to use the road as a constant communication and command link and the ability to  
20 accommodate large volumes of traffic. This assessment of the route's strengths will also provide the  
21 basis for understanding which routes to use in alternate situations.

22 Weaknesses - The evaluation consists of examining the weak aspects of a route that would hinder the  
23 evacuation efforts, such as lane number alterations, and creating bottlenecks. The bottlenecks in the  
24 transportation network can be caused by the fluctuation of lane numbers whereby multiple lanes  
25 would have to merge limiting throughput such as on/off ramps, narrow roads, and the presence of  
26 turning lanes. These bottlenecks are then combined with the possibility of unusual road configurations  
27 such as the presence of side roads entering the route at odd angles to round out the weaknesses.

28 Opportunities - The opportunities examined allow the study to determine where possible  
29 improvements could be made and what aspects of each route could be used by emergency managers  
30 and emergency crews to provide an advantage during evacuations. These opportunities are comprised  
31 of whether the route is suitable for staggered zonal evacuations, has an active transit priority lane or  
32 one yet to be constructed, and whether the route is a suitable backup route. These aspects could in  
33 turn provide the ability to expand the amount of traffic throughput or ability to provide a consistent  
34 emergency response route and have ready backup routes in case the primary route is impassable.

35 Threats - Threats in the context of this study are comprised of examining the routes for aspects that  
36 could hinder the evacuation and that were beyond the structural limitations of the route. These threats  
37 could be related to inter-agency communication and coordination, or more surrounding structural  
38 issues. The communication threats primarily stem from the possibility of coordination issues while  
39 undertaking the evacuation such as between the emergency management teams of the HRM and the

1 Halifax Bridge Commission. The structural issues are related to the city surrounding the route, such as  
 2 gas stations or redevelopments, that slow traffic and are a potential hazard.

3 4.1.5 Quantitative Evaluation of Candidate Evacuation Routes

4 This study conducts a roadway element criteria evaluation in order to compare the candidate  
 5 evacuation routes. These roadway elements have been noted during field visits and supplemented by  
 6 aerial map analysis. The elements considered in this study are listed in Table 2.

7 Each of the criteria listed in Table 2 are divided into three score categories. The highest score category  
 8 is 2, the middle category is 1, and the lowest is 0. Two different scoring methods are assigned to the  
 9 criteria based on how they are measured (either number or percentage). The first scoring method uses  
 10 the range of values of a criterion and divides the difference of this range by three to end up with the  
 11 three score categories. The number of four-way intersections, number of three-way intersections and  
 12 number of signalized intersections use this scoring method. Table 2 lists the roadway element  
 13 evaluation criteria and their scoring categories. The purpose of counting the number of intersections  
 14 and signalized intersections is to get an idea of how many times vehicles may have to slow down or  
 15 stop along the potential evacuation routes.

16 *Table 2. Roadway Element Evaluation Criteria and Scoring Categories*

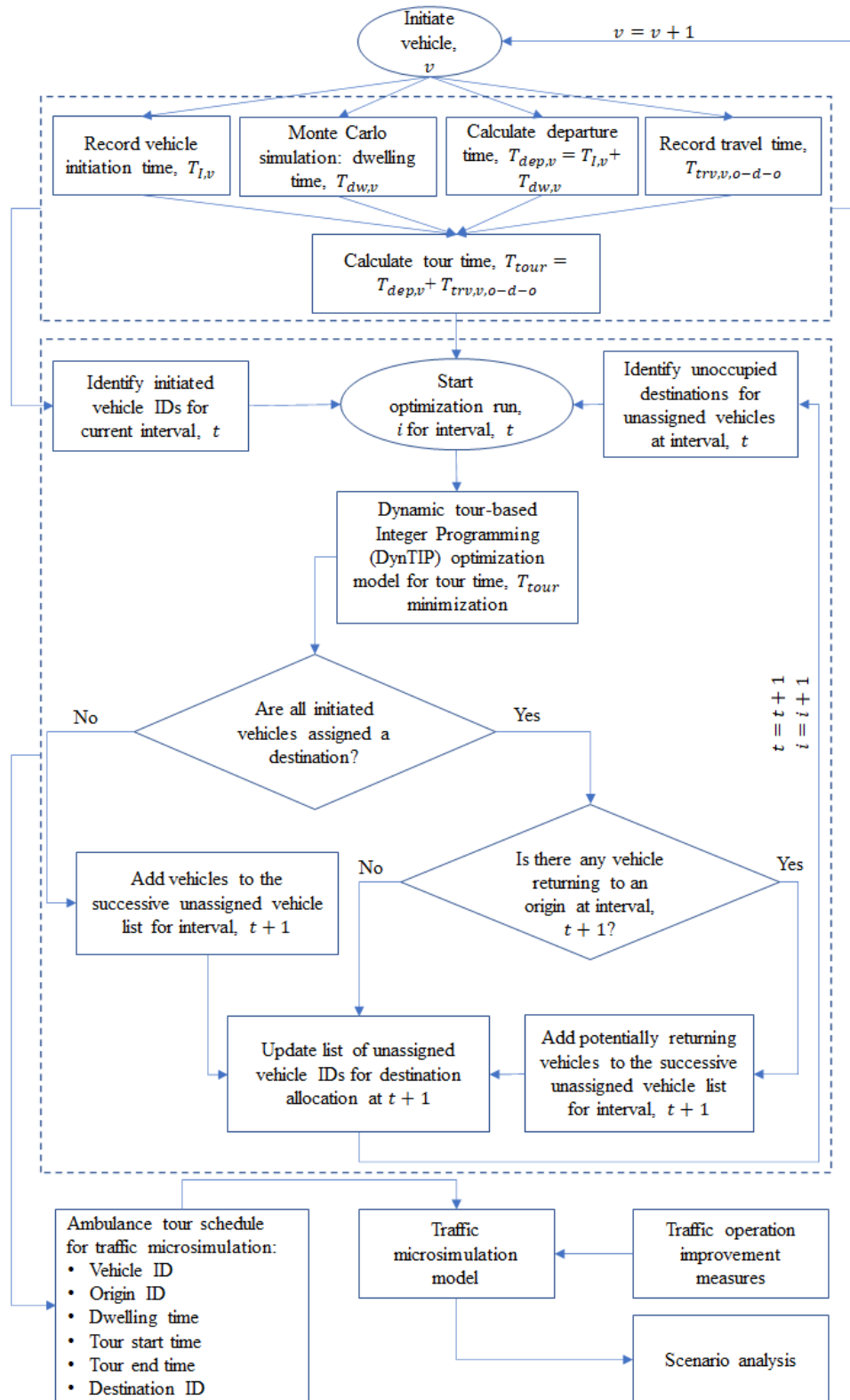
Roadway element evaluation criteria	Score		
	Zero	One	Two
# of 4-way intersections	16-20	10-15	3-9
# of 3-way intersections	24-31	16-23	8-15
# of signalized intersections	13-16	9-12	4-8
# of inbound lanes	1.00-1.33	1.34-1.66	1.67-2.00
# of outbound lanes	1.00-1.33	1.34-1.66	1.67-2.00
# of inbound transit lanes	0	0.01-0.49	0.50-1.00
# of outbound transit lanes	0	0.01-0.49	0.50-1.00
Flood risk	2.9m & 3.9m	>=7.9m	-
Wind i.e., possibility of closure/restrictions	Yes	No	-

17 For flood risk, the two lowest flood scenarios, i.e., 2.9m and 3.9m, resulted in a score of 0. If a route was  
 18 affected by flooding from a 7.9m flood, it receives a 1. If there was no risk or only risk for tsunami flood  
 19 values of 15m and 30m, it scores a 2. The flood risk scores were assigned this way because the 2.9m  
 20 and 3.9m flood risks are the most likely to occur and have previously occurred. 7.9m flood would be  
 21 from an unprecedented storm. The tsunami flood is more unlikely and would only cause flooding after  
 22 the impact of the tsunami, and not during the evacuation process. Other storms, such as hurricanes,  
 23 may bring storm surges causing flooding before the landfall of the storm. The risk of restrictions to or  
 24 closures of major links due to wind are assigned a 0 if there is a possibility of restrictions or closures,  
 25 and a 1 if there are no possibilities of restrictions or closures. Although an evacuation would see drivers  
 26 using the outbound lanes, inbound lanes are included in the evaluation with the possibility of  
 27 reorganizing lane configurations or traffic flow directions during an evacuation. Although the  
 28 framework developed is flexible to test different weighting schemes, this study utilizes the weighting  
 29 scenario presented in Table 2. Following the combined qualitative and quantitative approach

1 mentioned above, a final evacuation route is selected and utilized within the traffic simulation model  
2 for the evacuation of PWDs.

### 3 4.2 Evacuation of Persons with Disability (PWD)

4 This study develops a sequential modelling framework to evacuate persons with mobility needs from  
5 hospitals (Hs) and nursing homes (NHs) using emergency vehicles owned by the Nova Scotia  
6 Emergency Health Services (EHS). The framework comprises several components that predict  
7 emergency vehicle dwelling time at a facility, optimizes destination allocation to the emergency  
8 vehicle fleet and incorporates traffic operation improvement measures to guide emergency vehicles  
9 through a dedicated and efficient route leading to destinations. Hence, the methodology of PWD  
10 evacuation in this study is three-fold: (1) developing a Monte Carlo simulation-based emergency  
11 vehicle dwelling time distribution model for Hs and NHs, (2) Integer Programming (IP) optimization  
12 modelling for destination allocation to emergency vehicle tours, and (3) traffic microsimulation  
13 modelling of an evacuation of persons with mobility needs through evacuation route. Note that the  
14 dwelling time is a part of the total emergency vehicle tour time. This study updates relevant  
15 parameters associated with optimization modelling, including traffic demand, vehicle, and destination  
16 status at an hour interval to capture the dynamic changes in vehicle and destination availability over  
17 time. The destination locations and tour times identified through optimization are further used to  
18 prepare an emergency vehicle activity schedule for testing an evacuation scenario within the traffic  
19 microsimulation model. Figure 3 presents an overall framework illustrating all components required  
20 to evacuate persons with mobility needs from Hs and NHs.



1

2 Figure 3: Conceptual framework to optimize and simulate an evacuation operation for the persons with  
 3 mobility needs using emergency vehicles

#### 1 4.2.1 Emergency Vehicle Dwelling Time Distribution Model

2 The study develops a Monte Carlo simulation-based dwelling time prediction model using the data  
3 obtained from the Nova Scotia provincial Emergency Medical Service (EMS) administrative database.  
4 Data reveals that Halifax emergency vehicle demand cases obtained from January to December 2012  
5 comprised a total of 24,403 instances of emergency transportation to hospitals in Halifax. This total  
6 represents approximately 40% of total emergency vehicle demand during this given period. This  
7 dataset includes the pickup locations (longitude and latitude), age and gender of the service user, and  
8 service time of emergency vehicles. The Monte Carlo simulation is conducted to determine a dwelling  
9 time distribution for emergency vehicles. A tour time of a vehicle thereby comprises a start time, a  
10 dwelling time and total travel time required to make a round trip between origin and destination. The  
11 tour time is minimized within the optimization model when determine suitable destinations for all  
12 drop-offs at an hour interval. The following steps are carried out to conduct a Monte Carlo simulation  
13 to generate dwelling times for emergency vehicles at Hs and NHs.

- 14 • Step 1: Process the data to determine the data distribution attributes, such as the measures of  
15 central tendency and variance of the data
- 16 • Step 2: Determine average dwelling time (*ADT*) and the data inter quartile range. *IQR* can be  
17 calculated using the following equations

$$18 \quad IQR = Q_3 - Q_1,$$

19 where  $Q_1$  and  $Q_3$  represent the first and third quartile values of the entire data, respectively

- 20 • Step 3: Initiate the Monte Carlo simulation,  $r$
- 21 • Step 4: Determine the *ADT* and *IQR* using the simulated data
- 22 • Step 5: Determine the deviation between the observed and simulated distributions using the  
23 *ADT* and *IQR* values, where,  
24 
$$D_{avg.} = |ADT_{obs.} - ADT_{sim.}|$$
  
25 
$$D_{IQR} = |IQR_{obs.} - IQR_{sim.}|$$
- 26 • Step 6: Stop simulation if the  $D_{avg.} < \zeta$  and  $D_{IQR} < \zeta$
- 27 • Step 7: If the conditions are not met in Step 6, go back to Step 3 to run the simulation  $r + 1$

28 It takes 685 Monte Carlo simulation runs to achieve a distribution deviated by only 1% than the  
29 observed distribution of the dwelling time for emergency vehicles. This model helps to develop an  
30 emergency vehicle scenario

#### 31 4.2.2 Optimization of Destination and Emergency Vehicle Allocation

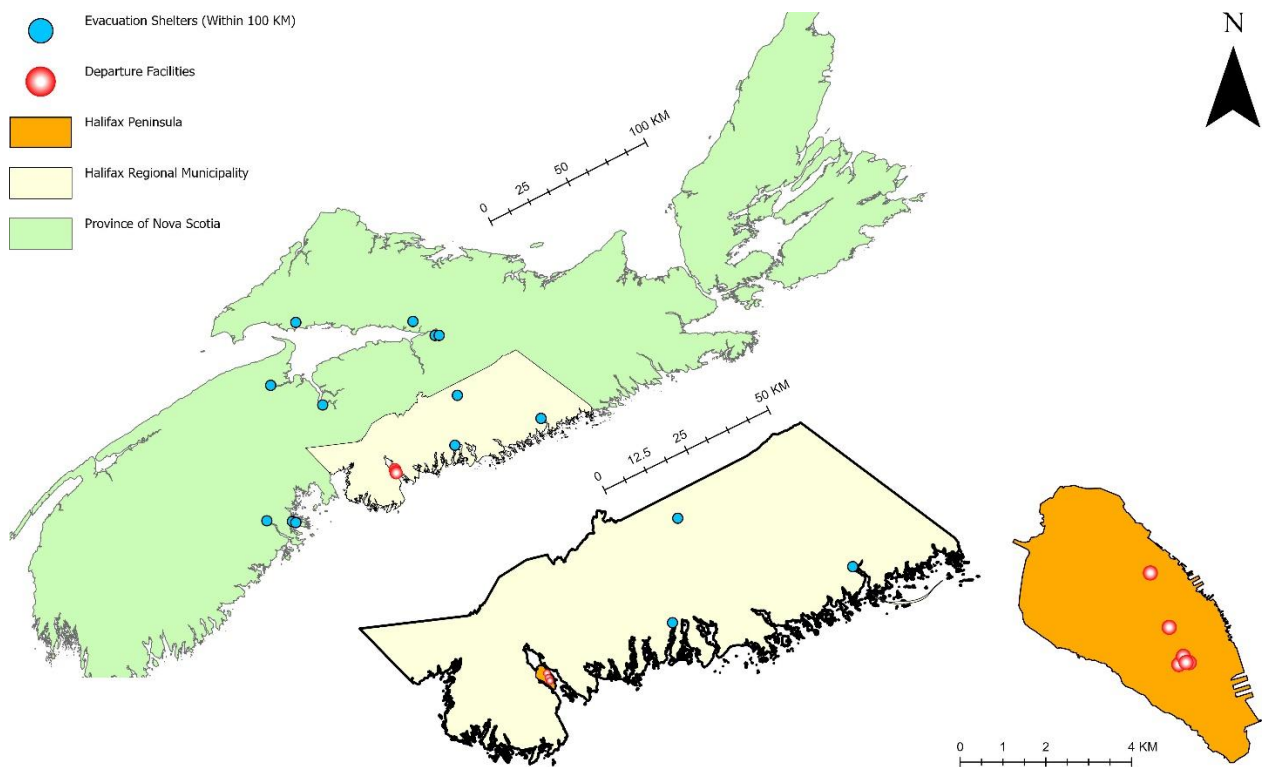
32 This study develops a dynamic tour-based Integer Programming (IP) optimization model (DynTIP) to  
33 allocate destinations to emergency vehicles. The objective of the DynTIP model is to minimize the total  
34 tour time ( $TT_{vfd}$ ) of the emergency vehicle fleet considering emergency vehicle dwelling time, vehicle,  
35 and destination availability. The model incorporates a time window component to track the  
36 destination and vehicle availability at a certain time interval  $t$  within the optimization framework.

1 Hence, the destination allocation is dynamic in this study. The optimization model is run at interval  $t$   
 2 until the target demand is completely evacuated from all the facilities.

3 4.2.2.1 Assumptions and DynTIP Formulation

4 This study identifies all hospitals and nursing homes within 100 kilometres of the Halifax Peninsula to  
 5 prepare a destination choice set for the optimization model. Figure 4 identifies the contextual  
 6 geography as well as the departing and receiving locations used in this study. The study assumes that  
 7 an origin or destination facility can process three emergency vehicles at a time due to limited pick-up  
 8 and drop-off space. Currently, there are 180 total emergency vehicles in the Province of Nova Scotia.  
 9 For this study, a fleet availability of 50% is assumed to be readily available to carry out the evacuation  
 10 of the Hs and NHs in the Halifax Peninsula.

11



12  
 13 *Figure 4: Halifax Peninsula Contextual Geography with Receiving and Departing Locations.*

14 For the optimization model, let  $v \in V$  denote an emergency vehicle, where  $V =$   
 15  $\{v_1, v_2, v_3, \dots, v_n\}$  is the set of all emergency vehicles; suppose  $f \in F$  denote a facility, where  
 16  $F = \{f_1, f_2, f_3, \dots, f_n\}$  is the set of all facilities; and let  $d \in D$  represent a destination, where  
 17  $D = \{d_1, d_2, d_3, \dots, d_n\}$  is the set of all destination locations. Demand at a facility is denoted by  $D_f$   
 18 and each destination has a capacity of  $Q_d$ . A binary variable  $y_{vfd}$  takes a value of 1 if a destination  $d$   
 19 is selected for an emergency vehicle  $v$  serving the facility  $f$  and 0 otherwise. A variable  $x_{fdt}$  is used to  
 20 determine the share of the total demand from the facility  $f$  that is shifted to the destination  $d$  at time  
 21  $t$ . Each variable of the IP model is updated at the interval  $t$ . The IP model is presented below.

1 Objectives:

$$2 \min \sum_{t \in T} \sum_{f \in F} \sum_{d \in D} y_{vfd} * TT_{vfd}$$

3 Subjected to:

$$4 \sum_{d \in D} x_{fdt} \geq D_f, \forall f$$

$$5 \sum_{f \in F} x_{fdt} \leq Q_d, \forall d, t$$

$$6 x_{fdt} \leq y_{vfd} * M, \forall t$$

$$7 t \leq T, \forall t$$

$$8 x_{fdt} \geq 0$$

$$9 y_{vfd} = \{0, 1\}$$

10 Constraint (i) ensures that all demand of a facility is shifted to a destination, constraint (ii) confirms  
11 that the destination capacity is respected, constraint (iii) ensures that the demand will be moved to  
12 only the selected destination locations, constraint (iv) requires that the destination allocation to the  
13 emergency vehicles take place until emergency vehicle service is available. Further, the last two  
14 equations confirm that  $x_{fdt}$  is a positive integer and  $y_{vfd}$  is a binary variable. The IP model is  
15 implemented within a Mathematical Programming Language modelling system platform. The model  
16 utilizes several inputs, including vehicle fleet, demand at facilities, travel time, dwell time, and  
17 destination capacity. The optimization updates all the inputs impacted by the preceding hour  
18 destination allocation to the emergency vehicles for successive optimization iterations. Each vehicle  
19 is tracked with its associated travel information, such as the start and end time of a tour and  
20 destination location assigned to the vehicle. The information is further utilized within a traffic  
21 microsimulation model for testing traffic operations considering an evacuation of persons with  
22 mobility needs using emergency vehicle fleets.

#### 23 4.2.3 Traffic Microsimulation Modelling of Emergency Vehicle Operations and Evacuation Route

24 A total of 512 number of persons, requiring mobility assistance are evacuated using ambulances. This  
25 study utilized Nova Scotia nursing home and care facility directory and the hospital websites (e.g.,  
26 <https://novascotia.ca/dhw/ccs/documents/nursing-homes-and-residential-care-directories.pdf>) to  
27 reasonably estimate the demand based on the number of beds. This study assumes that 20% of the  
28 persons with disability would need mobility assistance and ambulances for evacuation.

29 Additionally, 65,000 normal traffic estimated from a Halifax Regional Transport Network Model (Bela  
30 and Habib, 2018) are simulated to replicate the traffic congestions due to evacuating and background  
31 traffic. The model includes passenger cars, transit buses, and ambulances in evacuation. Traffic  
32 microsimulation model is modified to include an emergency vehicle operation, a dedicated  
33 emergency route, a countermeasure and collision risks in assessing an evacuation of persons with  
34 mobility needs.



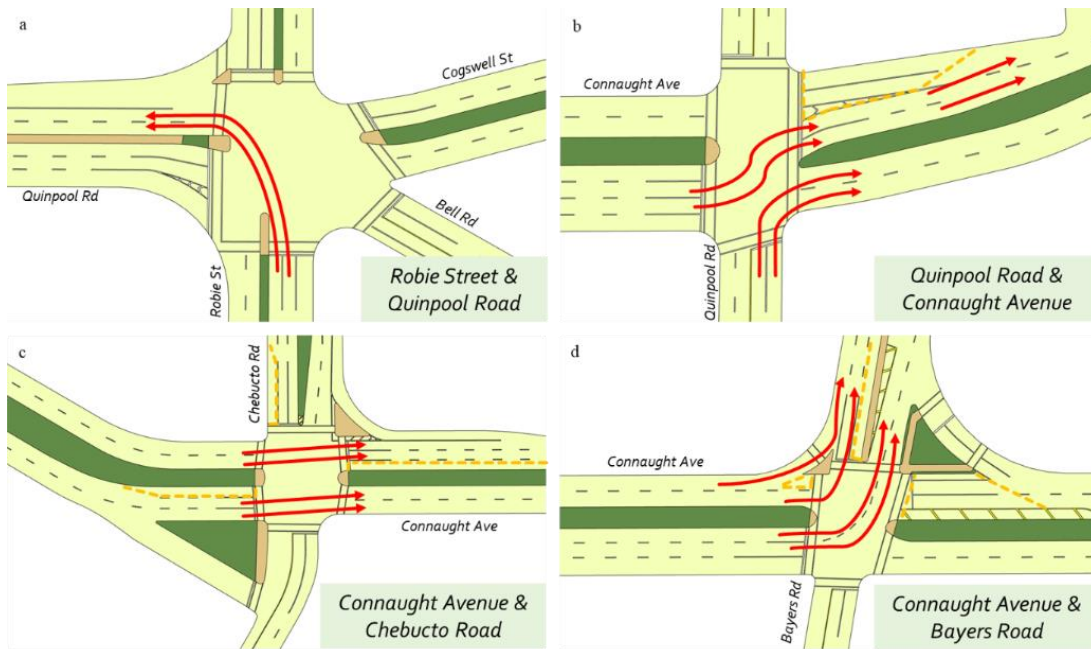
1 Each emergency vehicle is assumed to be single occupancy, and related tour attributes are estimated  
2 based on the results from DynTIP. To implement an emergency vehicle tour operation within the traffic  
3 simulation model, the following tour attributes are identified, estimated, utilizing the Monte Carlo  
4 simulation and DynTIP optimization model.

- 5 • Vehicle, and trip ID.
- 6 • Tour starts time – Tour starts time is the departure time of a vehicle from a hospital or nursing  
7 home and is calculated through DynTIP.
- 8 • Tour end time – Tour end time refers to the time required for a vehicle to drop a person at a  
9 destination facility and come back to the origin facility for the next pick-up. This time is  
10 obtained through DynTIP.
- 11 • Origin and destination – Origin refers to hospitals and nursing homes within the peninsula, and  
12 destination are the Hs and NHs located outside the peninsula.
- 13 • Dwelling time – Processing time for pick-up and drop-offs at Hs and NHs obtained through a  
14 Monte Carlo simulation.

15 An emergency vehicle performs more than a tour to pick up persons with mobility needs from Hs and  
16 NHs and drop them off at other similar service centers. Each vehicle is tracked by locations and IDs,  
17 including trip ID, and is analyzed for performance metrics.

18 This study assumes that all emergency vehicles utilize a dedicated evacuation route to move persons  
19 from Hs and NHs within the Halifax Peninsula to the identified destination locations. In this study, the  
20 traffic microsimulation model is modified in three ways as it (1) incorporates a designated evacuation  
21 route that implements a contraflow traffic operation during an evacuation, (2) creates eighteen new  
22 zones representing Hs and NHs in the HRM, and (3) adds a tour schedule for implementing emergency  
23 vehicle operations within the updated traffic microsimulation model. As mentioned earlier, contraflow  
24 is an engineering technique to reverse all the inbound lanes towards outbound of the city to increase  
25 the capacity of the network (*Urbina, 2002; Wolshon, 2002*). These studies illustrated contraflow on a  
26 highway. Alternatively, *Habib et al. (2020)* identified an evacuation route through the congested urban  
27 transport network and recommended contraflow traffic operation with necessary suggestions  
28 regarding network configuration changes. The authors conducted a Strength, Weakness, Opportunity,  
29 and Threat (SWOT) analysis to determine the rankings of nine potential candidate evacuation routes  
30 and selected the final route based on scores. A contraflow traffic operation is implemented along the  
31 selected evacuation routes by carrying out the alterations of road network elements suggested by  
32 *Habib et al. (2020)*. The traffic simulation model developed in this study offers a flexibility to reverse the  
33 road link directions using a command “reverse link direction” and allow to permit specific types of  
34 vehicles to use a roadway link. This feature has enabled this study to make the following changes in  
35 Figure 5 to the evacuation route and create a one-way traffic flow restricting the shadow and  
36 background traffic. This research tests two evacuation scenarios within the traffic microsimulation  
37 model: (1) emergency vehicle operation without a dedicated evacuation route, and (2) emergency  
38 vehicle operations through a dedicated route. In the latter scenario, the traffic network offers a  
39 dedicated evacuation route with traffic operation improvement strategy embedded.

40



1  
 2 Figure 5: Traffic operation recommendations at intersections (a) Quinpool Road at Robie Street, (b)  
 3 Quinpool Road at Connaught Avenue, (c) Connaught Avenue at Chebucto Road, and (d) Connaught  
 4 Avenue at Bayers Road along selected evacuation route being subjected.

5

## 6 **5 Results and Discussion**

### 7 5.1 Evacuation Route Determination Results

#### 8 5.1.1 Results of SWOT Analysis

9 Building upon the SWOT analysis, candidate routes (CRs) are evaluated for each criterion considered  
 10 for route's strength, weakness, opportunities, and threats in Table 3. In Table 3, each CR receives a sign  
 11 'x' for all criteria that are true and pertain to that route. For instance, CR8 receives four 'x's' for strength  
 12 criteria and one for each of the rest, which indicates that the strengths and opportunities pertaining to  
 13 this route outweigh the weaknesses and threats. CR1 also has a similar number of 'x's' for strength;  
 14 however, it has two 'x's' for threats. Moreover, CR8 demonstrates strengths for several criteria in  
 15 addition to the connectivity, which are critical for the selection of an evacuation route.

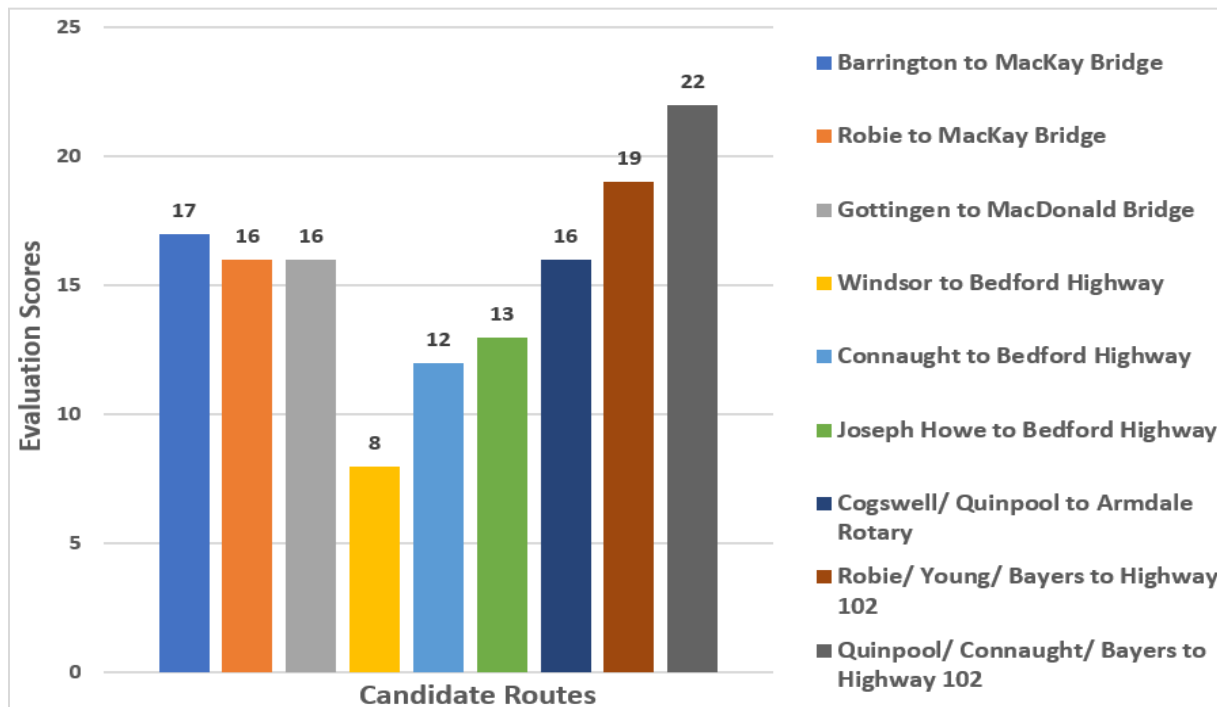
Table 3. Summary of SWOT Analysis for All Candidate Routes Identified based on a combined Flood Risk and Traffic Microsimulation Model

Analysis Methods	Criteria	CR1	CR2	CR3	CR4	CR5	CR6	CR7	CR8	CR9
Strength	Continuous movement of traffic from zones to exits	x								
	Multiple connection to exits	x	x		x		x			
	Good connection to arterial streets	x			x	x	x	x	x	x
	Passing through the center of city providing an easy access to the route	x	x							x
	Shorter path from downtown to bridge			x						
	Diagonal connection from the center to exits				x					
	Less stopping for vehicles					x				
	Consistent # of outbound lanes i.e., absence of bottleneck							x	x	
	Familiarity of routes and existing signage along the route								x	
	Room for emergency and stopped vehicles								x	
Weakness	Good connection to highways							x		x
	Inconsistent # of lanes	x	x							
	Presence of bottleneck i.e., transition from two to one single outbound lane, like ramp		x			x				
	Limited capacity due to restriction, and unusual road configuration				x					x
Opportunities	Bottleneck due to turning lanes		x	x			x	x	x	
	Suitable for zonal-based evacuation	x								
	Potential transit priority lane		x					x		
	Existing transit lines			x						
	Suitable as back up links					x	x		x	
Threats	Coordinating evacuation effort with Halifax Bridge Commission	x	x	x						
	Coordinating evacuation effort with provincial transportation and NSTIR for highways							x		
	Potential re-development project	x								
	Presence of gas station on the route		x			x		x	x	
	Accident for one-lane route	x	x	x	x					

1 5.1.2 Selection of Evacuation Routes through a Point System

2 This study utilizes a point system along with a SWOT analysis to further evaluate the candidate  
3 evacuation routes by assigning them numerical scores for comparison. In the point system analysis,  
4 CR8 is found to score the highest with a value of twenty-two, shown in Figure 6. Therefore, this study  
5 proposes CR8 to be the most optimal evacuation route for Halifax, which consists of multiple road  
6 segments including ‘Quinpool Street - Connaught Avenue - Bayers Road - Highway 102’, as shown in  
7 Figure 7.

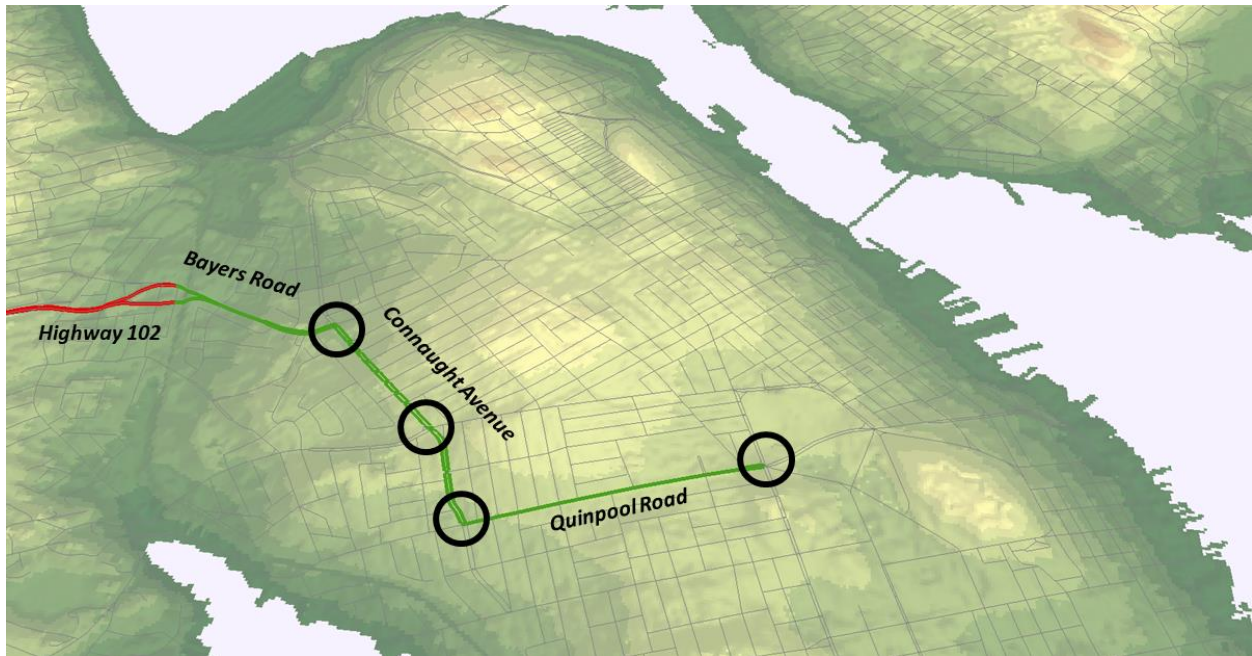
8



9  
10 *Figure 6: Evaluation scores for all candidate evacuation routes estimated through point system*  
11 *proposed*

12 With this evacuation route being close to hospitals, it will allow for vulnerable populations to be  
13 evacuated more quickly and safely. When comparing the evacuation routes and the flood risk map,  
14 Connaught Avenue could face increased traffic if the Armdale Rotary is flooded and closed to traffic.  
15 Vehicles traveling outbound on Quinpool and Chebucto Roads could be forced to use Connaught  
16 Avenue as an alternative route. Additionally, Highway 102 is the only exit point that is not expected to  
17 flood or have reduced access due to high winds. This route has the fewest intersections with only five  
18 major and twenty-two minor intersections while having four contiguous lanes from the downtown  
19 core to Highway 102. It has the lowest possibility of closure due to winds or flood waters. Quinpool  
20 Road and Connaught Avenue along the route have the highest number of already existing or planned  
21 transit routes making multi modal evacuation possible.

1



2  
3

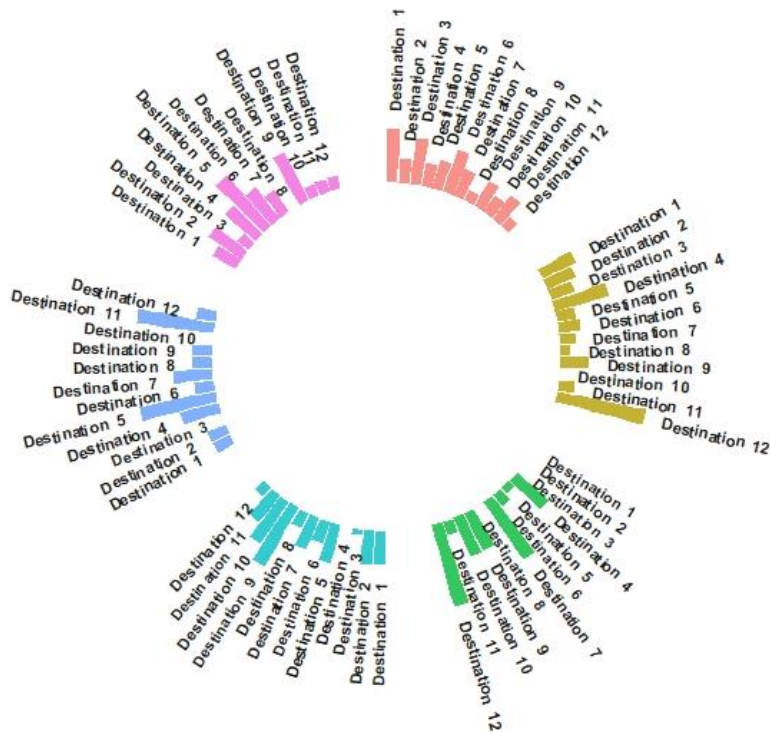
Figure 7: Selected evacuation route for Halifax through SWOT and Point System analysis.

4 The route is also directly connected to major roads in downtown via Cogswell Street and Barrington  
5 Street. This route bypasses many of the historic sectors and funnel points in the network and provides  
6 the best possible flexibility with four lanes, i.e., two in each direction from the downtown core to the  
7 highway limiting traffic slowdown. In turn, the Quinpool Road forms the missing link between the city  
8 road network and the larger highway network. It takes evacuees through the commercial districts of  
9 the downtown and then diverts them through a park and residential area en-route to the highway to  
10 reduce the likelihood of congestion caused by intersections.

## 11 5.2 Evacuation of PWDs: Optimization and Traffic Simulation Results

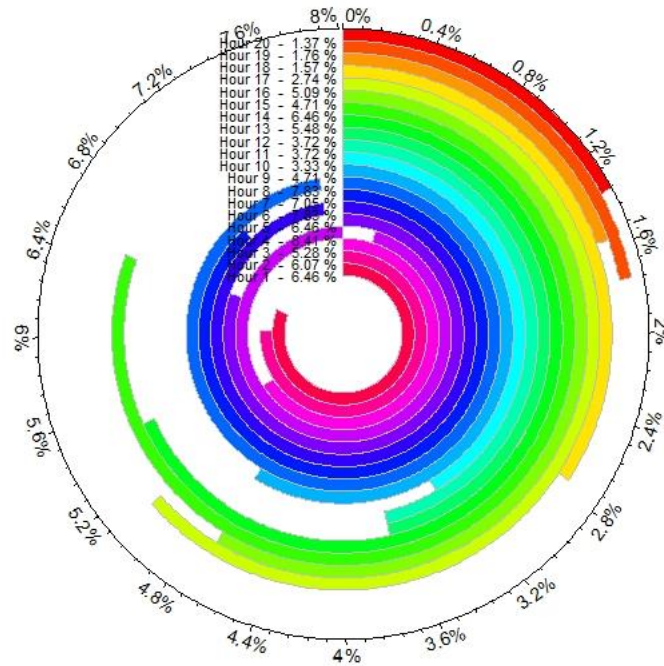
### 12 5.2.1 Optimization Results: Emergency Vehicle and Destination Allocations

13 This study optimizes the destination allocation and emergency vehicle assignment for evacuating  
14 persons with mobility needs from different hospitals and nursing homes on the Halifax Peninsula. A  
15 total of six Hs and NHs are identified within the study area that require special transportation  
16 assistance to evacuate persons requiring mobility assistance. Figure 8 illustrates the demand from  
17 different facilities evacuated to twelve destinations within a 100 km radius of the peninsula.



1  
2 *Figure 8: Demand from different Hs and NHs relocated to twelve destinations within a 100 km radius of*  
3 *the peninsula*

4 The results show that destinations 3, 4, 5, 11, and 12 share the major portion of the PWDs relocated  
5 due to their proximity to the peninsula, which can be quickly reached using the highways. It is observed  
6 that these destinations share 43% of this group during evacuation. The optimization results assert that  
7 all members with mobility needs are evacuated by ninety emergency vehicles, and it takes 19.5 hours  
8 for an optimal allocation of emergency vehicles to all demand at origin locations. 35.6% of the  
9 emergency vehicles is allocated to a facility that has a maximum demand comprising 36% of the total.  
10 Moreover, this study examines the emergency vehicle service at a temporal scale, revealing that the  
11 evacuation of this group of vulnerable population peaks between the 4th and 9th evacuation hours in  
12 the network, as shown in Figure 9. Within this period, all vehicles are already assigned in the network,  
13 which perform multiple tours between origin and destinations. These results provide insights into the  
14 peak vehicle mobilization time, which can be used by Hs and NHs authorities to develop proactive  
15 plans for preparedness purposes.

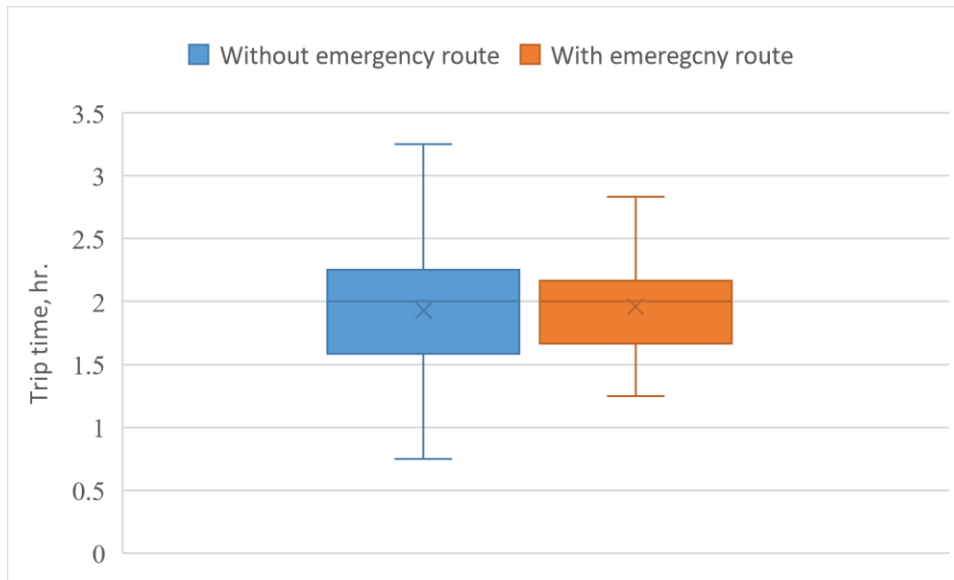


1  
2 *Figure 9: Percent completion of the evacuation of PWDs in different evacuation hours.*

3 5.2.2 Traffic Simulation Results: Evacuation Time Analysis

4 To have an in-depth understanding of the emergency vehicle operations in the network, this study  
 5 simulates PWD evacuation scenarios with and without the implementation of emergency evacuation  
 6 route. The scenario demonstrating the emergency vehicle operation through a dedicated evacuation  
 7 route with countermeasure applied presents promising results, particularly for evacuating the facilities  
 8 closest to the route. Figure 10 presents a box plot of emergency vehicle tour times in scenarios 1  
 9 (evacuation without the dedicated route) and 2 (evacuation with dedicated route). In scenario 2, 75%  
 10 of tours have an average completion time of 2 hours and 12 minutes. The results suggest that tour time  
 11 of ambulances reduces in the range of 6 - 25.2 minutes if the emergency evacuation route is in place.  
 12 Results also reveal that average travel time reduces by 32.31% along the evacuation route. In total, 21  
 13 hours is required to evacuate the PWDs demand considered in this study.

14



1  
2 *Figure 10: Trip time distribution for the evacuation of persons with mobility needs from facilities located*  
3 *in proximity to the evacuation route.*

4 5.2.3 Traffic Simulation Results: Overall Evacuation Performances

5 This study explores the potential impacts on the overall evacuation performances that may result from  
6 emergency vehicle operations under different network conditions. Results show that in scenario 2 with  
7 the dedicated evacuation route, 41% of zones anticipate a reduction of 15min - 4.75 h in clearance  
8 time with respect to scenario 1. Although, travel times of several zones increase, it does not affect the  
9 overall evacuation time, which indicates the possibility of accommodating the requirements of diverse  
10 groups within the evacuation plan to make the evacuation equitable and beneficial to all.

11  
12 **6. Conclusion**

13 Accommodating persons with disabilities, particularly those requiring mobility assistance, during a  
14 mass evacuation is a critical consideration for emergency planners and engineers. Combined with the  
15 persistent and ever-growing threat of climate change, which predicts an increase in natural hazards,  
16 the potential need for evacuation, and the predicted growth of vulnerable populations in Nova Scotia,  
17 Canada, pragmatic modelling approaches that specifically account for persons with mobility needs  
18 are more vital than ever. This research aims to investigate the temporal and logistical requirements for  
19 evacuating persons with mobility needs located on the Halifax Peninsula region of the Halifax Regional  
20 Municipality. Given its inherent vulnerable proximity to the surrounding coastline and limited routes  
21 for evacuation, this focused investigation seeks to provide policymakers with insights into challenges  
22 associated with the evacuation of persons with mobility needs and help develop strategies to account  
23 for often overlooked community members. The novelty of this study is that it combines optimization  
24 and traffic simulation modelling to account for multiple risks and factors in developing and testing an  
25 evacuation process for persons with mobility needs. Moreover, it delineates a detailed framework of



1 evacuation route determination with an integration of flood risk and traffic evacuation modeling and  
2 roadway assessment. The study optimizes resource allocations and implements a dedicated  
3 emergency evacuation route within the traffic simulation modelling framework to improve the  
4 evacuations of persons with disabilities. The method developed in this study is applicable to other  
5 geographies and the developed optimization model can be expanded to allocate the required  
6 resources for evacuation, particularly, when there exist equity issues. For instance, those who have  
7 personal vehicles are in an advantageous position during a resource scarcity.

8 This paper presents a case study of Halifax, Canada, involving the evacuation of five hundred and  
9 twelve persons with mobility needs using the emergency vehicles owned by the Nova Scotia  
10 Emergency Health Services. The evacuation is evaluated by two scenarios: emergency vehicle  
11 operation with and without the dedicated evacuation route equipped with contraflow. This analysis  
12 shows that the mass evacuation of persons with mobility needs using ambulance fleets is a practical  
13 and effective method of accounting for special groups, resulting in their continued care in Hs and NHs  
14 outside of the evacuation boundary. Ninety emergency vehicles are allocated to evacuate all mobility  
15 assistance-seeking individuals in 21 hours. When dedicated evacuation route is in place, trips are  
16 reduced by 6 minutes – 25.2 minutes and travel time along the route is reduced by 32.31%. The route  
17 used in this study forms a direct connection from the downtown core to the highway via the inner-city  
18 road network, and conveniently passes near most Hs and NHs, making it perfectly situated to move  
19 people, particularly mobility-limited persons, out of the downtown core to shelter locations. The traffic  
20 operation recommendations propose achieving better traffic flows, while restricting turns and other  
21 directional traffic flows that hinder traffic movements and prolong the evacuation. Signal priorities,  
22 signage, and personnel were also recommended at key intersections to ensure that the contraflow on  
23 the selected links is maintained. This study considers the person with disability that require mobility  
24 assistance and ambulances for a curbside pick-up for evacuation. The study assumes that 20% of the  
25 total estimated demand at Hs, and NHs will be evacuated by ambulances. This research utilizes a  
26 single occupant ambulance and does not explicitly accommodate the types of disability within the  
27 model. It will be interesting to consider different types of disabilities and utilize various types of  
28 ambulances for evacuating the persons with disabilities using the developed model. For example, it is  
29 critical to consider the use of specialized emergency vehicles that are designed to accommodate  
30 people that use life-saving or large-scale mobility aids. Further investigation is also required for a better  
31 understanding of the logistical requirements and the time needed to move patients from their bed to  
32 a curbside ambulance. Furthermore, it will also be interesting to explore how socioeconomic  
33 characteristics, family compositions, different levels of disability, and peer-communication may affect  
34 the process of evacuating PWDs.

35 Concisely, the study contributes to developing an operational evacuation modelling framework for  
36 assessing the evacuation of persons with disability using a dedicated evacuation route. However,  
37 future efforts in evacuation simulation modelling should incorporate more planning considerations  
38 that other researchers are exploring in this project of “Evacuation of Persons with Disability”, e.g.,  
39 shelter accessibility. The research will help emergency management professionals develop policies to

1 tackle challenges and risks associated with the evacuation of persons with disability by implementing  
2 suitable preventive measures, as well as will be useful to inform operational planning for mass  
3 evacuations in coastal regions.

4

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