

Dalhousie University

2016-17 Operating Budget



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2016-17 Budget at a Glance

The operating budget for 2016-17 is balanced with revenues and expenditures of \$404.4 million. This budget includes the operation of the Halifax Campuses and the Agricultural Campus in Truro. The following are highlights of the 2016-17 operating budget for the University:

REVENUES

- Provincial Operating Government Grant to increase by \$1.9 million (1%).
- Province also to provide \$276,000 in additional support for students.
- Tuition revenue to increase by \$4.4 million as follows:
 - 3% increase in tuition fees for all programs for both Canadian and International students.
 - Market adjustments for Engineering, Pharmacy and Agriculture programs.
 - An estimated reduction in nursing tuition revenue of \$889,000 during the phase in of the modified program structure.
- The 2016-17 budget includes an estimated use of one time reserve funds of \$1.3 million.

EXPENDITURES

- Provision for annual salary, benefit and pension contribution adjustments totalling \$9.3 million.
- \$719,000 increase in student assistance.
- \$1.0 million increase in Facilities Renewal expenditures and \$500,000 for Information Technology Network Infrastructure.
- Special response funding of \$500,000 for the Faculty of Arts and Social Sciences.
- \$2.6 million allocated for Strategic Initiatives.
- A 2.4% base reduction applied to all Faculties and Service units.

Introduction

The Budget Advisory Committee (BAC) issued BAC LIII: An Operating Budget Plan for 2016-17 in draft for discussion in February and in final form in March after consultations and input from the campus community. The recommendations in the BAC report are the basis of the University budget with the following adjustments reflected in the final budget. These adjustments relate to refinements of earlier estimates and provide positive flexibility in advancing the final budget plan:

- Energy budget reduced to reflect an updated projection of fuel costs and usage (\$400,000)
- A reduction in estimated employer pension contributions (\$300,000)
- Reduction in projected Enrolment Related Budget Allocations (\$300,000)

As a result of these savings and continuing with the balanced budget approach applied by the BAC, the following adjustments have been incorporated in the budget:

- \$300,000 increase in Scholarship, Bursary and Student Assistance support for students
- Faculties and Service units budget reduction moderated to 2.4% from 2.5% (\$300,000)
- An additional \$200,000 in support provided to the Faculty of Arts and Social Science.
- Planned use of reserve funds reduced by \$200,000 from \$1.5 million to \$1.3 million

The synopsis in the table below provides a breakdown of the major revenue and expenditure components for the 2016-17 recommended operating budget compared with 2015-16.

Budget Revenue and Expenditures for 2015-16 and 2016-17

	2016-17				2015-16			
	Halifax Campus	Truro Campus	Total	%	Halifax Campus	Truro Campus ⁽²⁾	Total	%
	\$	\$	\$	%	\$	\$	\$	%
REVENUES								
Provincial Government Grants								
- Labour and Advanced Education	186,061	7,070	193,131	47.8%	184,082	7,092	191,174	48.1%
- Agriculture		19,957	19,957	4.9%	-	19,759	19,759	5.0%
Tuition	146,838	5,301	152,139	37.6%	142,523	5,211	147,734	37.1%
Other	37,375	490	37,865	9.4%	36,747	451	37,198	9.4%
Use of Reserve Funds	1,300	-	1,300	0.3%	1,846	-	1,846	0.5%
	371,574	32,818	404,392	100.0%	365,198	32,513	397,711	100.0%
EXPENDITURES								
Compensation	278,856	24,914	303,770	75.1%	270,112	23,969	294,081	73.9%
Student Assistance	31,622	949	32,571	8.1%	30,802	1,050	31,852	8.0%
Energy, Water, Taxes and Insurance	19,629	2,547	22,176	5.5%	19,835	2,522	22,357	5.6%
Campus Renewal	24,899	1,949	26,848	6.6%	24,029	1,930	25,959	6.5%
Library Costs	7,154	397	7,551	1.9%	7,016	389	7,405	1.9%
Information Technology Infrastructure	946	-	946	0.2%	446	-	446	0.1%
Strategic Initiatives	2,638	-	2,638	0.7%	2,105	-	2,105	0.5%
Other Costs (net of unit revenues)	11,582	2,698	14,280	3.5%	10,853	2,653	13,506	3.4%
Arts and Social Sciences - Special Response Funding ⁽¹⁾	500	-	500	0.1%	-	-	-	-
ERBA to Faculties ⁽¹⁾	(119)	-	(119)	0.0%	-	-	-	-
Budget Reductions ⁽¹⁾	(6,133)	(636)	(6,769)	-1.7%	-	-	-	-
	371,574	32,818	404,392	100.0%	365,198	32,513	397,711	100.0%

(1) Faculty and Unit distributions to the various categories as a result of budget reductions and ERBA distributions will not be known until detailed budgets are received.

(2) For comparative purposes the Truro Campus budget for 2015-16 has been restated to exclude one time transition costs funded by special grant from the Provincial Department of Agriculture

Key Components of the 2016-17 Operating Budget

The BAC LIII Report includes the budget plan and recommendations to the President, resulting in a balanced operating budget for the University in 2016-17. The Budget Advisory Committee incorporated the budget for the Truro Campus in its planning and deliberations for this budget and the reports reflect the budget for all University campuses.

1) Revenues

a) Government Grants

i) Operating Grants

The Department of Labour and Advanced Education and the Department of Agriculture have not yet confirmed operating grants for 2016-17. The budget assumes grants will increase by 1% (\$1.9 million) in 2016-17.

ii) Nova Scotia Government Scholarship and Bursary Programs

This budget line includes funding for Provincial government sponsored student assistance programs. Revenues on this line are directly offset by expenditures for Scholarships and Bursaries (see section 2a)ii) below). The following table provides a breakdown:

	2015-16 Actual	2015-16 Budget	2016-17 Budget
Nova Scotia Bursary Program	8,447	8,607	8,447
Nova Scotia Graduate Scholarship Program	1,716	2,213	2,649
Total	10,163	10,820	11,096

The Nova Scotia Student Bursary program provides funding to Nova Scotia Students attending Nova Scotia universities. The budget reduction on this line relates to a change in the program to eliminate bursaries for non-Nova Scotia students. 2016-17 is the second full year of the phase in of the new Provincial Graduate Scholarship Program with provincial support increasing.

iii) Other Grants

The budget includes provincial grants targeted for specific Academic Programs and space costs. No change is anticipated in funding levels for these grants in 2016-17. The Department of Agriculture also provided funding for specific transition projects following the merger with the Agricultural College. Projects were completed and funding fully used in 2015-16.

b) Federal Research Support Fund Grant (formerly the Indirect Costs of Research Program)

Universities receive an annual grant from the Federal Government to defray a portion of the indirect costs incurred to support federally funded research. These costs are included in various budget lines of responsibility centres throughout the operating budget. For example, the grant supports utility

costs for research space on University campuses which are included in the University budget for Energy, Water, Taxes and Insurance.

Dalhousie's share of this federal grant has been confirmed at \$7.1 million for 2016-17.

c) Investment Income

- i) Endowment – Endowment income is recognized each year in an amount sufficient to meet expenditures in the University's 1394 endowments. Overall, the endowment revenue supporting program expenditures is projected to increase by \$922,000 in 2016-17. The allocations include new gift spending benefiting the Faculties of Arts, Medicine and Law in particular. Endowment allocations by Faculty and units are reported in Appendix A.
- ii) Operating Interest Income – University cash flows are invested on a short-term basis to generate income that supports operations. The 2016-17 projection represents a decrease of \$500,000 based on a reduction in interest rates.

d) Tuition Revenues

The tuition revenue budget for 2016-17 is based on a stable enrolment in the fall of 2016 compared to the fall of 2015. The budget reflects tuition fee rate increases as recommended by the BAC, including a 3% increase applied to all programs and the international differential fee and additional market adjustments applied to undergraduate classes in Engineering (3.3%), Pharmacy (4.0%) and the Faculty of Agriculture (5.8%). An automatic bursary will be provided over the next three years to undergraduate Agriculture students to bring the impact of this market adjustment to 3.4%, similar to the increases in Engineering and Pharmacy.

In addition, the tuition revenue projection has been reduced by \$889,000 to reflect the temporary decline in tuition as a result of implementing the Bachelor of Nursing program modification. According to the approved plan for the implementation of this change Health Professions will manage costs during the phase in (2016-17 to 2019-20) through use of carry forward.

e) Facilities Renewal Fee

The student fee for Facilities Renewal generates \$3.1 million and will increase by 3% (\$91,000) in 2016-17. This funding supports annual spending on facilities renewal projects.

f) Use of Reserve Funds

The planned use of reserve funds in the 2016-17 budget is \$1.3 million. This is a decrease of \$546,000 over the approved 2015-16 budget. The University continues to reduce the budgeted use of reserve funds given the one-time nature of this funding. The projected balance of reserve funds at the end of 2016-17 is \$6.1 million.

2) Expenditures

a) General Operating Expenditure

- i) Equipment and Furniture Allocation (formerly Non Space Equipment) – This central funding is allocated to Faculties and Service units to support teaching and other equipment purchases. The amount remains at the 2015-16 budget level of \$2.4 million.

- ii) Scholarships, Bursaries and Student Assistance – Overall, the centrally managed Student Assistance budget will increase by \$586,000 to \$27.9 million in 2016-17. An increase of \$276,000 in funding for scholarships and bursaries is directly supported by the Province of Nova Scotia as described in the revenue section above (section 1a)ii) Centrally managed Operating and Endowment funds will provide increased assistance to students of \$310,000. Faculty endowment allocations provide further support for students. In 2016-17 this will increase by \$133,000 to \$4.7 million (see Appendix A).

- iii) Campus Renewal (Annual) – Annual facilities maintenance will increase by \$1.2 million. This includes a general increase and a 3% increase in the student facilities renewal fee (see section 1(e) above) as well as \$191,000 as the balance of funding for renewal costs associated with the Collaborative Health Education Building (reallocated from the Campus Renewal- long term). Appendix B provides a summary of the Campus Renewal (Annual) budget for 2016-17.

Campus Renewal (Long Term) – In addition to a 1% non-salary increase the Campus Renewal (Long Term) budget includes a decrease of \$390,000 which represents the planned reallocation to Campus Renewal (Annual) (\$191,000) and Facilities Management (\$199,000) for the balance of operational costs associated with the Collaborative Health Education Building. This line includes the cost of debt service and lease space for University purposes.

- iv) Strategic Initiatives – The base budget for Strategic Initiatives in 2016-17 is \$2.6 million. The majority of this funding will be allocated to Faculties and other budget units to support new initiatives related to the University's Strategic Directions.

- v) Energy, Water, Taxes and Insurance – Estimated costs in this area are projected to decrease by \$181,000 in 2016-17. This estimated reduction is based on an updated projection of normal consumption and current fuel pricing.

- vi) Endowment Management Expense – The largest component of the endowment management expense is investment management fees which are estimated based on a forward looking projection of market values and new gifts. Endowment Management expense is projected to be \$2.8 million for 2016-17.

- vii) Contingency – The annual allocation for contingency items remains unchanged at \$1.9 million (less than 0.5% of budget) in 2016-17.

b) Responsibility Centre and Ancillary Expenditures

Pages 9 to 11 of this report provide a breakdown of Faculty and unit budgets for 2016-17. The budget adjustments are summarized as follows:

- i) **Faculty/Unit Budgets** – Faculty and other unit budgets include adjustments for ERBA, non-salary increases, base budget reductions and endowment spending allocation changes.

ERBA: The ERBA formula allocates funding to Faculties based on enrolment changes in the preceding year. (ERBA has not been applied to the Faculty of Agriculture from the merger to date.) This formula distributes approximately 60% of the tuition revenue to Faculty budgets due to changes in enrolment. The ERBA amount is a net reduction of \$119,000 for faculty budgets in 2016-17 and is based on 2015-16 enrolment changes over 2014-15. Appendix C summarizes the ERBA budget allocations from 2002-03 to 2016-17.

Non-Salary and Other Adjustments: The portion of Faculty and unit budgets relating to costs other than salary related items such as teaching supplies and equipment has been increased by 1%.

Other significant adjustments include:

- i. A new line for Special Response funding for the Faculty of Arts and Social Science (FASS). This funding will be allocated based on a plan developed by FASS and approved by the Provost Committee to allow FASS to implement initiatives that lead to a balanced budget. A further \$200,000 has been provided to FASS to support base costs going forward.
- ii. Funding to Health Professions and Engineering for initiatives benefiting students in recognition of the tuition market adjustments for classes taught in Engineering and Pharmacy programs. Funding will also be available to the Faculty of Agriculture to support student focused initiatives on the Agricultural Campus.
- iii. Costs related to the phase in of the Bachelor of Nursing program modification including the reduction in tuition revenue will be managed though Faculty of Health Professions carry forward resulting in a temporary budget reduction to the Faculty in 2016-17. Revenues and transition expenditures will be managed according to an approved plan over the four year implementation of the modified program (2016-17 to 2019-20)
- iv. The financial transfer from the University of King's College to Dalhousie for teaching services is largely driven by King's student enrolment which has declined, resulting in a lower transfer to Dalhousie.
- v. New funding for Network Infrastructure as well as funding reallocated from the Information Technology Services budget to address increasing demands on network infrastructure across the University.

Base Budget Reductions: Reductions of 2.4% or \$6.8 million have been applied to all Faculties and units. Lower energy projections and other favourable variances have allowed for the application of a lower cut than anticipated in the Budget Advisory Committee Report.

Endowment:

The budget includes endowment program supports for student assistance, academic chairs and salaries, library research, etc. Appendix A provides a breakdown of the budget for units with both Endowment and Operating supported components.

- ii) **Undistributed Operating Expenditures** - The budget includes an estimate for progression increases (steps, CDIs, etc.), and scale increases for all employee groups in 2016-17, as well as a provision for annualization of 2015-16 adjustments (e.g. July 2015 increases impacting April to June 2016). The budget includes the cost of pension and benefits including a reduction in employer pension contributions which result from a collaborative effort with employee groups.

The total increase of \$9.3 million will be distributed to Faculty and Service unit budgets during the year as increases are provided to faculty and staff. The budget includes an estimate of the distribution by Responsibility Centre category.

- iii) **Ancillaries** - The ancillary budget includes the Bookstore, University Housing and Conference Services, Residence Life, and Food Services which operate on both the Halifax and Truro Campuses. The Halifax Campuses ancillary budget also includes the Dalplex and Arts Centre facilities. The budget for 2016-17 reflects the reduction of the contributions from the Bookstore by \$183,000 and a similar increase in the contribution from Food Services. This adjustment reflects the decreasing trend in textbook sales and growth in food service revenues with the additional student residence capacity in recent years. Appendix D provides more detail on the revenues and expenditures for each of the ancillary budgets for 2016-17.

DALHOUSIE UNIVERSITY
2016-17 RECOMMENDED OPERATING BUDGET- SUMMARY
(\$ 000's omitted)

	2015-16	2015-16	2016-17	
	Actual	Final Budget	Recommended Budget	
REVENUE				
Government Grants				
Operating - Labour & Advanced Education	170,179	170,179	171,860	
- Department of Agriculture	19,759	19,759	19,957	
Scholarship & Bursary Program Grants	10,163	10,820	11,096	
Program Specific Grants	9,175	9,175	9,175	
Facilities/Space/Targeted Grants	1,000	1,000	1,000	
Department of Agriculture Transition Grant	861	861	-	
	211,137	211,794	213,088	
Federal Research Support Fund Grant	6,985	6,979	7,133	
Investment				
Endowment	23,370	23,921	24,843	
Operating (net of bank and finance charges)	2,800	3,250	2,750	
Tuition Fees	147,547	147,734	152,139	
Facilities Renewal Fee	3,120	3,048	3,139	
Use of Reserve Funds	1,703	1,846	1,300	
TOTAL REVENUE	396,662	398,572	404,392	
GENERAL OPERATING EXPENDITURES				
Equipment and Furniture Allocation	2,372	2,372	2,372	
Scholarships, Bursaries and Student Assistance				
Operating	10,434	10,341	10,641	
NS Government Scholarship & Bursary Programs	10,163	10,820	11,096	
Endowment	6,721	6,151	6,161	
Campus Renewal				
Annual Facilities Maintenance	19,250	19,172	20,382	
Long Term	6,787	6,787	6,466	
Strategic Initiatives- Projects	2,105	2,105	2,638	
Energy, Water, Taxes and Insurance	21,807	22,357	22,176	
Truro Campus Transition Expenditures	988	861	-	
Endowment Management Expense	2,783	2,752	2,800	
Contingency	1,736	1,900	1,900	
TOTAL GENERAL OPERATING EXPENDITURES	85,146	85,618	86,632	
RESPONSIBILITY CENTRE EXPENDITURES				
Academic	236,157	237,263	233,856	240,956
Academic Support	13,664	13,708	13,920	14,290
Administration	31,405	31,583	30,859	31,759
General	1,700	1,746	1,718	1,748
Facilities Management	21,195	21,152	20,932	21,602
Student Services	7,580	7,562	7,404	7,604
Undistributed Operating Expenditures	-	140	9,270	
TOTAL RESPONSIBILITY CENTRE EXPENDITURES	311,701	313,154	317,958	317,958
TOTAL OPERATING EXPENDITURES	396,847	398,772	404,590	
NET ANCILLARY EXPENDITURES	(185)	(200)	(198)	
TOTAL EXPENDITURES	396,662	398,572	404,392	
TOTAL SURPLUS FOR THE YEAR	-	-	-	

DALHOUSIE UNIVERSITY
2016-17 RECOMMENDED OPERATING BUDGET - CONTINUITY
(\$000's omitted)

	2015-16 Final Budget	Budget Reduction	ERBA	Endowment Change ⁽³⁾	Non Salary & Other Adjustments	2016-17 Recommended Budget
ACADEMIC						
Faculty of Agriculture (including Other academic Units)	16,761	(404)	-	75	20	16,452
Architecture and Planning	4,608	(108)	4	2	-	4,506
Arts and Social Sciences	20,501	(454)	(729)	96	231 ⁽¹⁾	19,645
Arts and Social Sciences - Special Response Funding	-	-	-	-	500	500
Computer Science	6,944	(160)	195	2	5	6,986
Dentistry	9,894	(231)	(34)	17	16	9,662
Engineering	19,383	(442)	447	16	220 ⁽¹⁾	19,624
Graduate Studies	2,106	(41)	42	-	4	2,111
Health Professions	29,466	(644)	134	(93)	(809) ⁽¹⁾	28,054
Law	11,511	(195)	(163)	34	22	11,209
Management	13,109	(296)	(174)	102	-	12,741
Medicine	46,343	(900)	355	469	48	46,315
Science	35,438	(784)	(166)	127	20	34,635
University Library	15,526	(209)	-	9	141 ⁽¹⁾	15,467
College of Continuing Education	1,200	(24)	-	-	8	1,184
College of Sustainability	1,223	(29)	(30)	1	-	1,165
Centres, Institutes & Special Projects	2,556	(30)	-	1	133 ⁽¹⁾	2,660
Cooperative Education Office	730	(17)	-	-	1	714
Faculty Related Costs (eg. Travel, Leave Grants, PDA)	2,586	-	-	-	7	2,593
Kings' Transfer	(3,327)	-	-	-	250	(3,077)
Academic Initiatives	705	-	-	-	5	710
Subtotal Academic	237,263	(4,968)	(119)	858	822	233,856
Undistributed Operating Expenditure Adjustments (estimated)						7,100
Academic including the undistributed operating expenditure adjustments						240,956
ACADEMIC SUPPORT						
Art Gallery	220	(4)	-	(2)	4	218
Centre for Learning and Teaching	1,487	(35)	-	-	2	1,454
IT Network Infrastructure	0	-	-	-	964 ⁽²⁾	964
Information Technology Services	11,987	(268)	-	-	(449) ⁽²⁾	11,270
Printing Centre	14	(4)	-	-	4	14
Subtotal Academic Support	13,708	(311)	0	(2)	525	13,920
Undistributed Operating Expenditure Adjustments (estimated)						370
Academic Support including the undistributed Operating expenditure adjustments						14,290

(1) Other adjustments include \$200,000 in additional funding to support the Faculty of Arts and Social Sciences; market adjustment support for Engineering and Nursing; Health Professions adjustment of \$889,000 related to the modified nursing program; and an increase of \$131,000 in Other Centres and institutes based on the increased Research Support Fund Grant.

(2) New funding of \$500,000 to create a dedicated budget for IT Infrastructure. Funding has also been reallocated from Information Technology Services.

DALHOUSIE UNIVERSITY
2016-17 RECOMMENDED OPERATING BUDGET - CONTINUITY
(\$000's omitted)

	2015-16 Final Budget	Budget Reduction	Non Salary & Other Adjustments	2016-17 Recommended Budget
<u>ADMINISTRATION</u>				
Application Fees and Services Recovery	(1,465)	-	-	(1,465)
Advancement	6,062	(144)	21	5,939
Communications and Marketing	3,120	(72)	9	3,057
Environmental Health and Safety Office	1,166	(27)	3	1,142
Financial Services	5,094	(121)	-	4,973
Human Resources	3,565	(81)	3	3,487
Dalhousie Analytics	891	(21)	1	871
Inter-University Services	97	-	1	98
President's Office	4,200	(100)	2	4,102
Registrar & Admissions	5,976	(141)	12	5,847
Research Services	1,848	(44)	-	1,804
University Secretariat / Internal Audit	1,029	(24)	1	1,006
Subtotal Administration	31,583	(777)	53	30,859
Undistributed Operating Expenditure Adjustments (estimated)				900
Administration including the undistributed operating expenditure adjustments				31,759
<u>GENERAL</u>	1,746	(40)	12	1,718
Undistributed Operating Expenditure Adjustments (estimated)				30
General including the undistributed operating expenditure adjustments				1,748
<u>FACILITIES MANAGEMENT</u>	21,152	(501)	281 ⁽¹⁾	20,932
Undistributed Operating Expenditure Adjustments (estimated)				670
Facilities Management including the undistributed operating expenditure adjustments				21,602

(1) Includes \$198,000 for increased operating costs related to the Collaborative Health Education Building.

DALHOUSIE UNIVERSITY
2016-17 RECOMMENDED OPERATING BUDGET - CONTINUITY
(\$000's omitted)

	2015-16				2016-17
	Final	Budget	Endowment	Non Salary	Recommended
	Budget	Reduction	Change	Increase	Budget
<u>STUDENT SERVICES</u>					
Awards Office & Student Services Centre -Sexton	467	(11)	-	-	456
Counselling	1,375	-	-	-	1,375
Student Support Services and Vice-Provost Office	4,574	(140)	-	2	4,436
Student Health	118	-	-	-	118
Recreation and Athletics	1,028	(21)	6	6	1,019
Subtotal Student Services	7,562	(172)	6	8	7,404
Undistributed Operating Expenditure Adjustments (estimated)					200
Student Services including the undistributed operating expenditure adjustments					7,604
<u>ANCILLARIES</u>					
Dalhousie Arts Centre	368	-	-	-	368
Dalplex and Arena	181	-	-	-	181
Food Services, including Dal Card	140	-	-	(183) (1)	(43)
Residence Life	1,460	-	-	-	1,460
University Bookstore	(307)	-	-	183 (1)	(124)
University Housing	(2,042)	-	2	-	(2,040)
Total Ancillaries	(200)	-	2	-	(198)

(1) See note on Ancilliary reallocation on Page 7.

DALHOUSIE UNIVERSITY
Supplementary Budget Information for Expenditure Areas
and Responsibility Centres with an Endowment Supported Component
(\$000'S omitted)

CONSOLIDATED						
	2015-16 Budget			2016-17 Budget		
	Operating	Endowment	Total	Operating	Endowment	Total
General						
Scholarships	10,341	6,151	16,492	10,641	6,161	16,802
Endowment Management Expense	-	2,752	2,752	-	2,800	2,800
Responsibility Centres						
Agriculture (including other Academic Areas)	16,761	-	16,761	16,517	75	16,592
Architecture and Planning	4,537	71	4,608	4,433	73	4,506
Arts and Social Sciences	19,128	1,373	20,501	18,176	1,469	19,645
Computer Science	6,753	191	6,944	6,793	193	6,986
Dentistry	9,720	174	9,894	9,471	191	9,662
Engineering	18,632	751	19,383	18,857	767	19,624
Graduate Studies	1,727	379	2,106	1,732	379	2,111
Health Professions	28,840	626	29,466	27,521	533	28,054
Law	9,050	2,461	11,511	8,714	2,495	11,209
Management	12,524	585	13,109	12,054	687	12,741
Medicine	41,041	5,302	46,343	40,544	5,771	46,315
Science	33,074	2,364	35,438	32,144	2,491	34,635
College of Sustainability	1,218	5	1,223	1,159	6	1,165
University Library	15,327	199	15,526	15,259	208	15,467
College of Continuing Education	1,138	62	1,200	1,122	62	1,184
Centres, Institutes & Special Projects	2,525	31	2,556	2,628	32	2,660
Art Gallery	150	70	220	150	68	218
Centre for Learning and Teaching	1,486	1	1,487	1,453	1	1,454
Recreation and Athletics	892	136	1,028	877	142	1,019
University Housing	(2,279)	237	(2,042)	(2,279)	239	(2,040)
Total before Undistributed Operating Expenditure Costs 2016-	232,585	23,921	256,506	227,966	24,843	252,809
Estimated Undistributed Operating Costs 2016-17				7,100	-	7,100
Total including Undistributed Operating Expenditure Costs	232,585	23,921	256,506	235,066	24,843	259,909

Breakdown of Endowment Budget by Category of Spending

	2015-16	2016-17	Increase
Student Assistance:			
Graduate Studies and Registrar	6,151	6,161	10
Faculty administered	4,540	4,673	133
	10,691	10,834	143
Academic Chairs	4,000	4,365	365
Faculty Salary Support	2,222	2,276	54
General and Research Support	4,030	4,333	303
Library Acquisitions	226	235	9
Endowment Management Expense	2,752	2,800	48
	23,921	24,843	922

Dalhousie University
Facilities Maintenance
Fiscal 2016-2017

	Projects less than \$250K	Projects greater than \$250K	Budget
Alterations and Renovations			
Sexton - H Building - Structural Column Repairs		300,000	
	700,000	300,000	1,000,000
Classroom Renewal			
Classroom Renewal	500,000	-	500,000
Energy Projects			
	-	-	-
Maintenance Renewal			
Henry Hicks - Envelope Renewal Phase II		3,616,067	
Howe Hall Henderson House - Envelope Renewal Phase II		550,000	
Weldon Law Building - Envelope Renewal Phase III		2,510,000	
D Building - Exterior Envelope Phase I		2,000,000	
Halifax Campuses Life Safety		635,000	
Weldon Law Building - Electrical Vault Equipment Rearrangement		560,000	
Agricultural Campus- Cox Institute Envelope Renewal Phase II		1,260,000	
LSC Greenhouse Safety Requirements		1,000,000	
Capital Contributions ⁽¹⁾		3,930,000	
	3,700,933	16,061,067	19,762,000
Incomplete FY 15-16 projects to complete in FY 16-17	1,692,506	-	1,692,506
Subtotal	6,593,439	16,361,067	22,954,506
Adjustments to planned budgets during the year⁽²⁾			(1,482,506)
Total Facilities Maintenance			21,472,000
Sources of Funding			
			Total
2016-17 Approved Facilities Maintenance Budget Allocation			20,382,000
Other Sources, e.g., cost sharing/rebate			1,090,000
Total Funding Available			21,472,000

Note:

(1) Includes multi year allocations to Dentistry Clinic renovations, Sexton Campus Hot Water Line, Ocean Sciences as well as the Tupper EPC in accordance with the funding plan for these major renewal projects.

(2) Budget includes overprogramming of projects but will be managed by Facilities Management to achieve a budget target by year end.

Dalhousie University
Summary of Enrolment Related Budget Allocations 2002-03 to 2016-17
(000's)

Faculty	2002-03 to 2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	Cumulative Distributions 2004-05 to 2016-17
Architecture and Planning	522	(55)	53	(33)	59	(4)	4	546
Arts and Social Sciences	2,593	235	(63)	(719)	(541)	(410)	(729)	366
Computer Science	(707)	297	183	294	172	224	195	658
Dentistry	98	(64)	(35)	27	(23)	31	(34)	0
Engineering	1,680	813	114	233	139	584	445	4,008
Graduate Studies	141	(32)	(48)	(35)	14	8	42	90
Health Professions	2,557	566	939	361	106	(88)	134	4,575
Law	125	119	(156)	133	(107)	4	(163)	(45)
Management	1,494	394	64	21	47	100	(174)	1,946
Medicine	247	154	73	(11)	116	(135)	357	801
Science	1,945	1,201	734	170	428	1,150	(166)	5,462
College of Sustainability	329	177	64	(21)	(49)	(53)	(30)	417
	11,024	3,805	1,922	420	361	1,411	(119)	18,824

Dalhousie University
Schedule of Revenue and Expense - Ancillary
2016-17 Budget vs. 2015-16 Approved Budget
(In Thousands of Dollars)

	2016-17 Budget Plan							2015-16 Final Budget	Change
	Arts Centre	Bookstore	Dalplex	Food Services	Residence Life	Housing & Conference Services ⁽¹⁾	Total		
Revenue									
Revenue:									
Government Grant	100	-	-	-	-	453	553	516	37
Memberships & Programs	-	-	1,436	-	-	-	1,436	1,497	(61)
Conference Services & Other	-	-	-	-	-	2,003	2,003	1,580	423 (2)
Residence Fees	-	-	-	-	-	18,368	18,368	18,521	(153) (3)
Sales	3,904	6,623	420	12,226	-	-	23,173	23,082	91 (4)
Total Revenue	4,004	6,623	1,856	12,226	-	20,824	45,533	45,196	337
Expenditures									
Salary	800	951	1,139	141	1,411	3,082	7,524	7,391	(133) (5)
Non Salary:									
Utilities, Insurance & Taxes	297	35	325	253	-	2,807	3,717	3,642	(75)
Debt Service & Bank Charges	132	134	34	104	-	3,694	4,098	4,164	66
Maintenance	120	17	180	1,031	-	3,429	4,777	5,005	228
Cost of Sales	2,832	4,948	133	9,640	-	-	17,553	17,400	(153) (6)
Operating Expense	191	483	226	1,014	49	5,951	7,914	7,481	(433)
Total Expense	4,372	6,568	2,037	12,183	1,460	18,963	45,583	45,083	(500)
Planned Use of Carry Forward	-	(69)	-	-	-	(179)	(248) (7), (8)	(87)	(161)
Contribution/(Subsidy) to Ancillary Budget	(368)	124	(181)	43	(1,460)	2,040	198	200	(2)

Footnotes:

(1) Housing budget includes an endowment of \$239.

(2) Based on summer Conference Services bookings.

(3) Includes a 3% increase in residence rates.

(4) Based on 2015-16 experience, Arts Centre confirmed bookings and a 3% increase in meal plan rates in Food Services.

(5) Includes a provision for estimated costs of salary increases in 2016-17.

(6) Based on budgeted sales levels (see note 3).

(7) The Bookstore reflects a shortfall on the Truro Campus budget as operations are aligned to a sustainable model

(8) Housing and Conference Services reflects a shortfall on the Truro Campus budget due to a reduction in revenue from Conference Services