

**Dalhousie University
Annual Financial Report
March 31, 2025**



Table of Contents

2024-25 Financial Overview	1
2024-25 Operating Budget Results	12
2024-25 Audited Financial Statements	
Management Notes	26
Independent Auditors’ Report	30
Audited Financial Statements	33
Supplementary Schedules (unaudited)	50

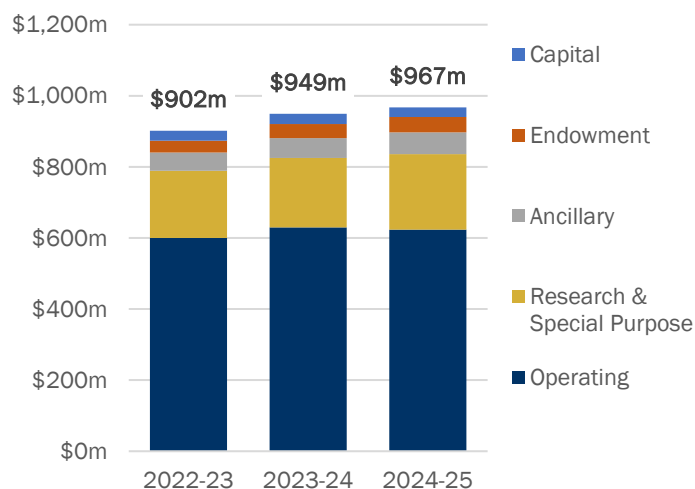


2024-25 Financial Overview

FINANCIAL HIGHLIGHTS

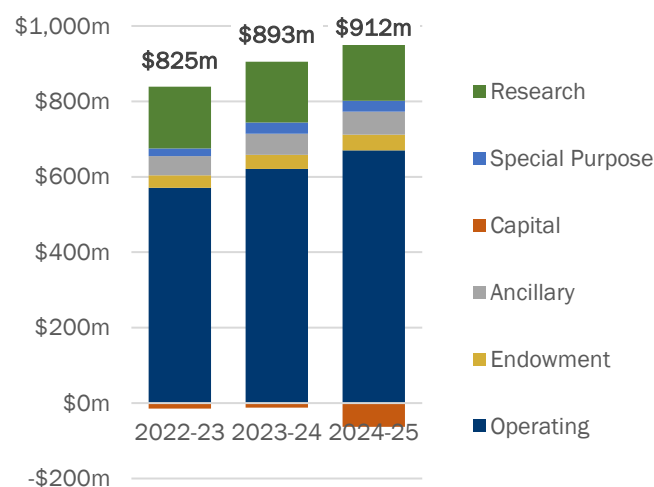
Total Revenue by Fund

- Total revenue increased \$18.0 million (1.9%) over the prior year
- Endowment revenue increased \$4.1 million (10.4%) primarily due to an increase of \$3.8 million related to Investment returns.
- Ancillary revenues increased by \$2.7 million (4.5%) due to higher food and housing and conference services of \$1.9 million and \$0.546 million related to external cost recoveries and general revenue.
- Research activity increased, resulting in an increase of \$14.5 million (8.7%) over the prior year.



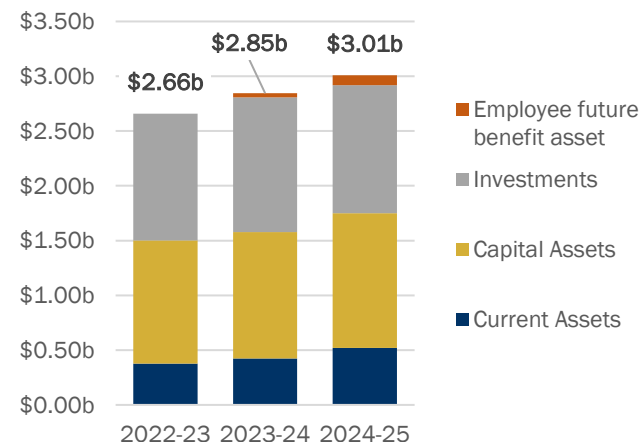
Total Expenses by Fund

- Total expenses increased by \$18.8 million (2.1%) over 2023-24
- Salary & benefits increased by \$18.3 million (3.57%) over 2023-24 due to compensation increases per employment agreements.



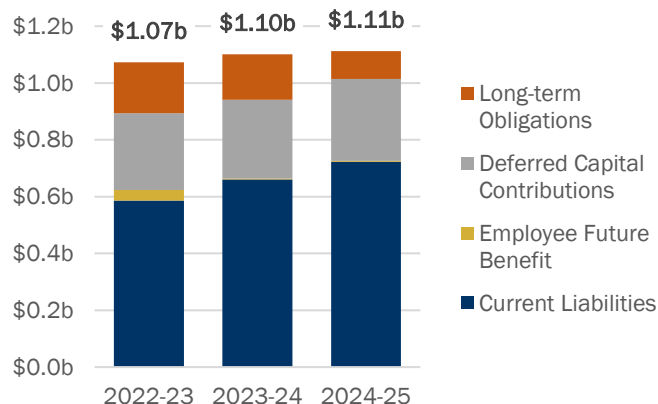
Total Assets

- Total Assets increased by \$163.6 million (5.8%) over 2023-24
- Current assets increased by \$94.2 million due to higher cash balance at year end
- Investments decreased by \$42.2 million over 2023-24.
- Employee future benefit asset increased by \$55.1 million due to remeasurements gains
- Capital assets increased \$78.1 million over 2023-24.



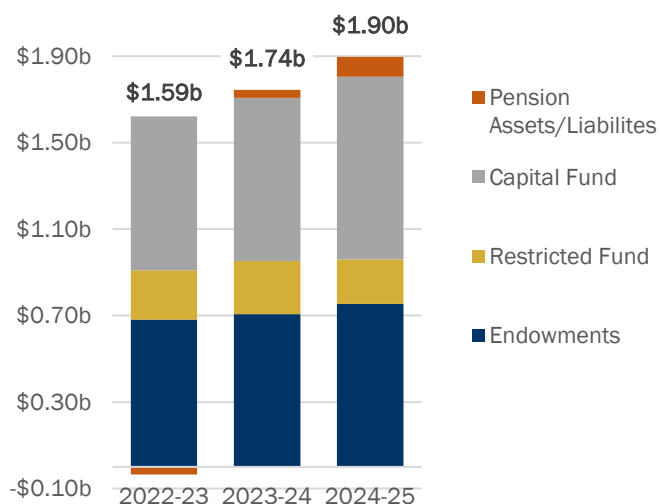
Total Liabilities

- Total Liabilities increased by \$10.8 million (1%) from 2023-24.
- Current liabilities increased by \$61.1 million (9.2%) from 2023-24 due to a financial statement presentation reclass of \$29.3 million of maturing debt is being renewed.



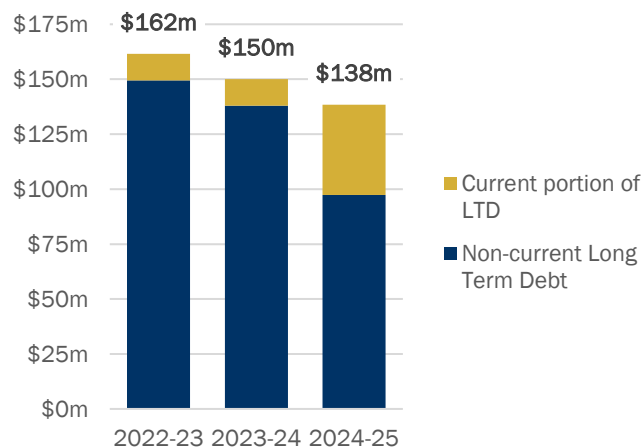
Net Assets

- Total net assets increased by \$153.0 million (8.8%)
- The increase of \$46.1 million in endowment assets is primarily related to realized investment returns.
- The increase of \$55.1 million in Pension Assets is related to remeasurement gains.
- The increase of \$89.7 million in the Capital Fund is related to an increase in capital assets and reserves.



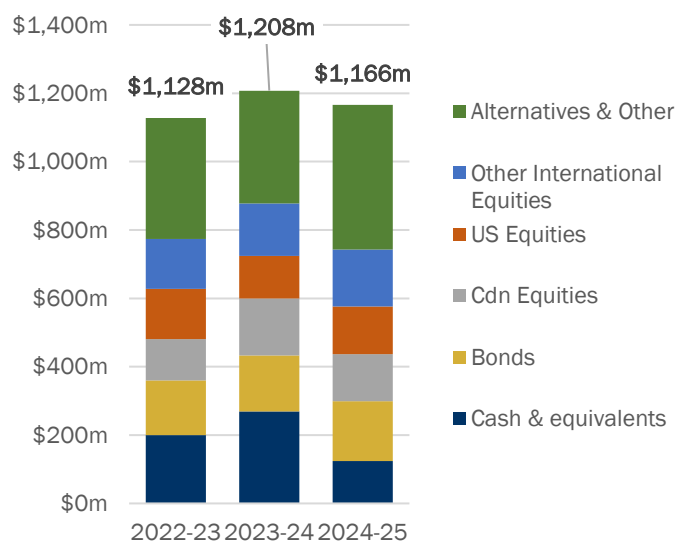
Long Term Debt

- Long-term debt decreased by \$11.7 million, representing repayment of capital financing.
- The current portion increased by \$28.9 million due to a financial statement presentation reclass of \$29.3 million of debt maturing in the Fall of 2025 but is expected to be extended.



Investments

- Total investments decreased by \$42.2 million (3.5%)
- Treasury bills, notes and GIC'S decreased by \$106.9 million.
- Canadian equities decreased by \$28.8 million.
- Cash, Bonds, Alternatives, US and International Equities decreased by \$13.0 million.



FINANCIAL HEALTH INDICATORS

The Canadian Association of University Business Officers (CAUBO) Board approved the Financial Health reporting framework in the summer of 2016. The Framework measures financial sustainability based on several indicators of financial condition. CAUBO compiles the indicators of financial condition based on publicly available information in member universities' financial statements.

The indicators were derived from a KPMG model that established benchmarks to assess the financial condition of US universities and colleges. The indicators are widely accepted and commonly used among higher education institutions in Canada, including all universities in Ontario. The ratios provide an overall picture of an institution's financial condition.

Dalhousie University FHI	Recommended Threshold	2024/25	2023/24	2022/23
Net Income/Loss Ratio	Min 1.5%	5.7%	5.9%	8.5%
Primary Reserve Ratio (Expendable Net Assets/Total Expenses) x 365	30 to 90 days	85.0	109.0	110.0
Viability Ratio (Expendable Net Assets / Long Term Debt)	Min 0.3	2.18	1.93	1.66
Interest Burden Ratio (Interest Expense / Total Expense less Depreciation)	Max 5%	0.8%	0.8%	0.8%

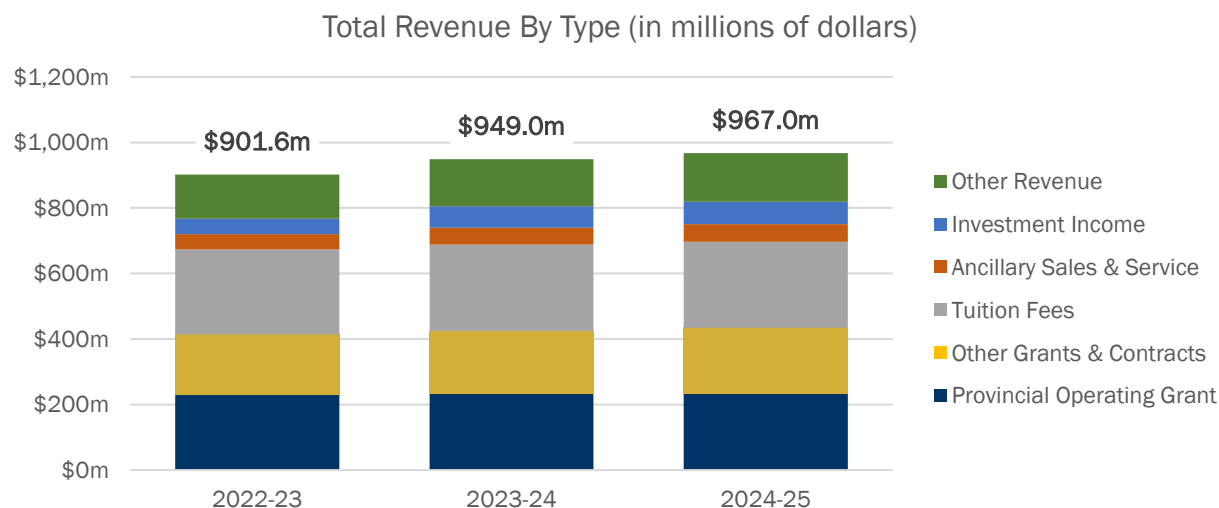
- **Net Income/Loss Ratio:** Measures the percentage of an institution's revenues contributing to its net assets. This ratio aims to track trends in the institution's net earnings. The threshold is aligned with rating agencies: DBRS AA uses a 5-year average of greater than 1%; S&P low risk defined target of 1-5%
- **Primary Reserve Ratio:** Compares expendable net assets to total expenses, which indicates an institution's financial strength and flexibility by determining how many days an institution could function by using resources that can be expended without restrictions.
- **Viability Ratio:** A basic determinant of an institution's financial health as it indicates the funds on hand to settle its long-term obligations.
- **Interest Burden Ratio:** Compares the level of current debt service with the total expenses. It is an indicator of debt affordability as it examines the percentage of total expenses used to cover an institution's cost of servicing its debt.

ANALYSIS OF FINANCIAL RESULTS

This section reviews the revenue and expenditure highlights for 2024-25 compared to the prior year.

REVENUES

The University's total revenue from all sources in fiscal 2024-25 was \$967.0 million, an increase of 1.9% over the previous year's revenues of \$949.0 million. The increase is related to increased investment income, higher revenue from ancillary services and increased other grants and contracts associated with increased research activity.



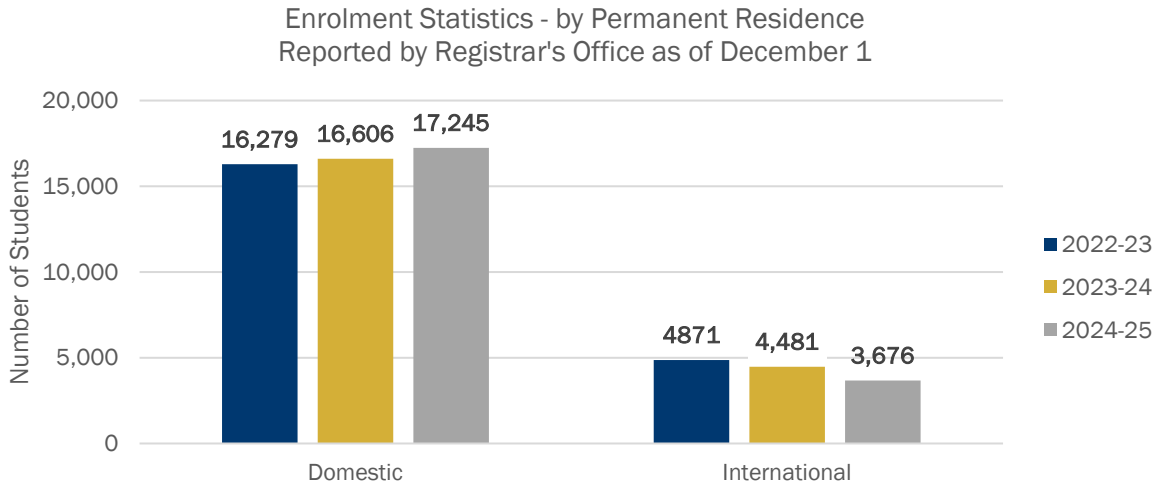
Provincial Government Operating Grant

The provincial operating grants total \$233.1 million in 2024-25 representing the second largest source (24.1%) of total revenue for the University. The provincial government froze the operating grant at the 2023-24 level of \$203.0 million as outlined in the bilateral agreement. Other provincial grants remained similar to prior year with a marginal increase in NS Bursary Program Funding.

Tuition Fees

Tuition represents the most significant source (27.1%) of total revenue at \$262.4 million in 2024-25. This includes the general tuition of \$239.5 million and \$22.9 million of revenue from specialty programs/cohorts received directly by Faculties.

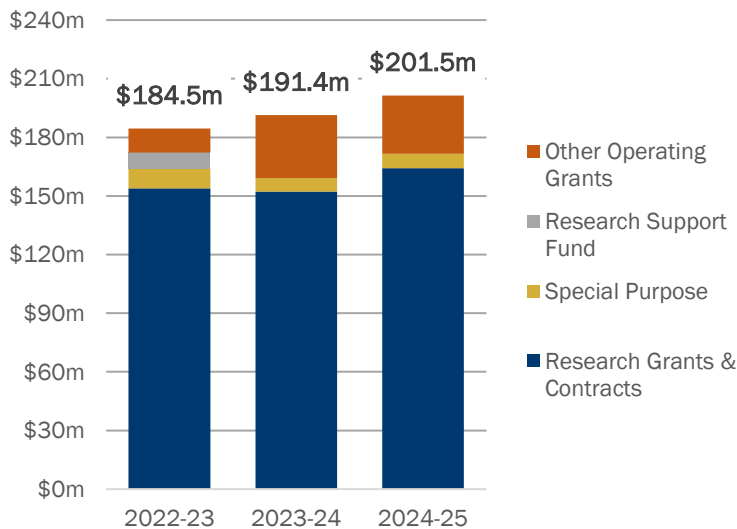
Tuition fee revenue decreased by \$1.6 million (0.6%) over 2024-25, a result of a drop in enrolment and the change in mix between domestic and international students. Total enrolment decreased slightly by 166 students (-0.8%) to 20,921 in 2024-25; domestic enrolment increased 3.8% from 2023-24, while international enrolment decreased 18.0%.



Other Grants and Contracts

Other grant and contract revenue is made up primarily of research and special purpose accounts. They represent 85% of the total \$201.5 million revenue in 2024-25 and have grown by \$12 million over 2024-25.

Dalhousie's researchers are accountable for managing approximately 3,600 segregated research grant and contract accounts, reporting to over 450 funders and sponsors. There are also approximately 1,300 Special Purpose accounts. Research and Special Purpose revenue must be used for the purposes specified. The special purpose accounts funded by external contributors and sponsors must not be used to support the general operations of the University.



Research grants are received from a variety of sources, with the largest contributions coming from the federal government through the Tri-Council granting agencies (the Canadian Institutes of Health Research (CIHR), Natural Sciences and Engineering Research Council (NSERC), and the Social Sciences and Humanities Research Council (SSHRC).

Research revenue increased compared to the previous year. Fifty-seven grants and contracts represented 38% of research revenue, the largest of which are the following:

- \$13.9 million generated from the CFREF funded Ocean Frontier Institute
- \$5.8 million generated from two major CFI projects
- \$5.1 million generated from the Ocean Tracking Network's Major Science Initiative CFI project.

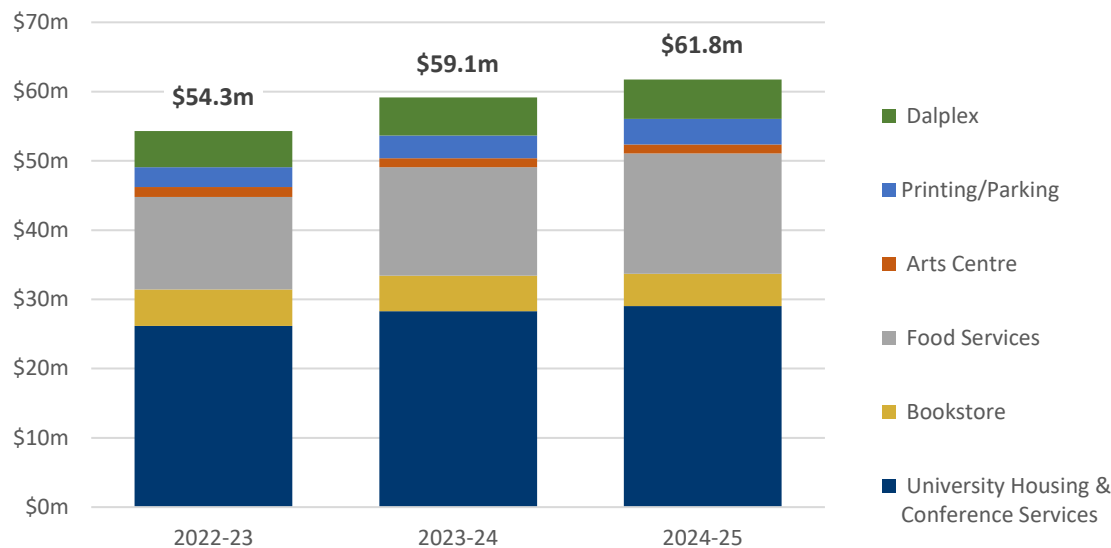
Canadian universities also receive an annual grant from the Federal Research Support Fund (RSF) program based on the level of federally funded research (i.e., NSERC, SSHRC, and CIHR). This grant is provided to

defray a portion of the indirect costs to support research activities incurred that are included in the operating budget. For 2024-25, the annual RSF grant was \$8.8 million, which has increased by \$0.4 million over 2023-24 grant.

Ancillary Sales & Services

Ancillary operations provide high-quality and competitively priced goods and services to the Dalhousie community, focusing on enhancing the student experience. These activities are segregated from the core teaching and research functions and include Housing and Conference Services, Bookstore, Food Services, Dalhousie Arts Centre, Dalplex, Printing Services and Parking. Ancillary unit revenues are expected to cover associated operating and capital costs. Any excess revenues contribute to capital reserves to support residence capital improvements and investments in equipment and infrastructure.

Ancillary revenues increased by \$2.6 million or 4.4% over 2023-24 to \$61.8 million in 2024-25. Most of the increase was in Housing and Conference Services (\$0.7 million) and Food Services (\$1.7 million) because of increased residence occupancy and strong third-party conference bookings.

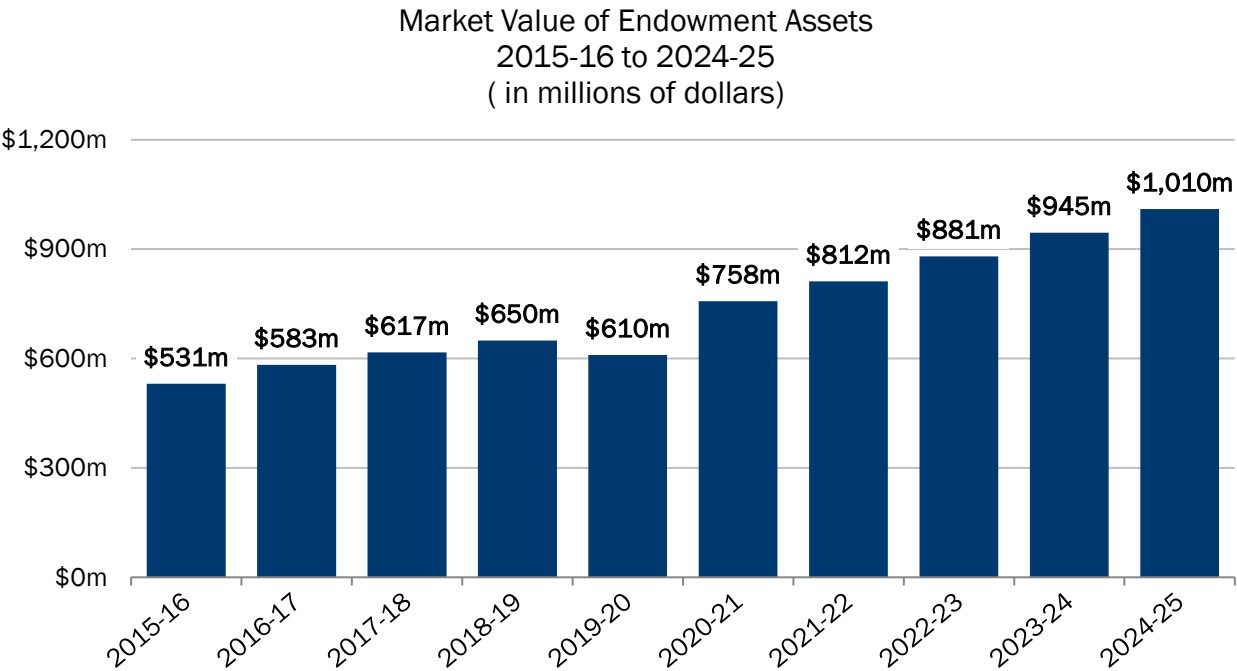


Investment Income

Investment income consists of earnings on both endowed and non-endowed investments. Short-term investments are primarily interest-bearing securities with a term exceeding three months and relating to the investment of temporary cash surpluses. At the same time, endowment funds are held in pooled funds, equities, bonds and alternatives. Total Investment income has increased by \$2.5 million over 2023-24; the increase is from taking advantage of continued higher interest rates during the year by purchasing more favourable GIC's and other variable rate instruments, and an increase in endowment income.

Investment income from over 1,600 endowment funds supplements operations of Faculties and units through support for scholarships and bursaries for students, academic chairs and salaries, library materials, and Faculty program costs. The funds must be spent according to the terms of the individual endowments as established by donors. In 2024-25, endowment revenue supported costs of \$41.7 million to supplement the Faculties and Units operations as further described in the Operating Budget Report.

As illustrated by the graph below, the earnings from endowment principal growth support the donor-specified activities at the University. The market value of the University's endowment assets was \$1,01 billion as of March 31, 2025. The \$64.7 million increase over 2023-24 is primarily comprised of new gifts of \$8.1 million and market increase of \$38.4 million. Realized gains were offset by endowment spending.



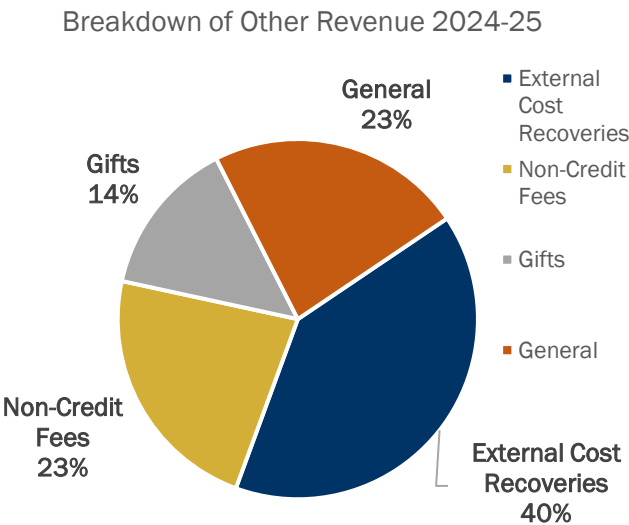
Other Revenue

Other revenue increased \$4.7 million (3.3%) to \$148.1 million in 2024-25. The following chart illustrates the breakdown of other revenue for 2024-25.

The most significant change over 2023-24 was in general. General revenue increased by \$1.9 million related to special purpose and research accounts.

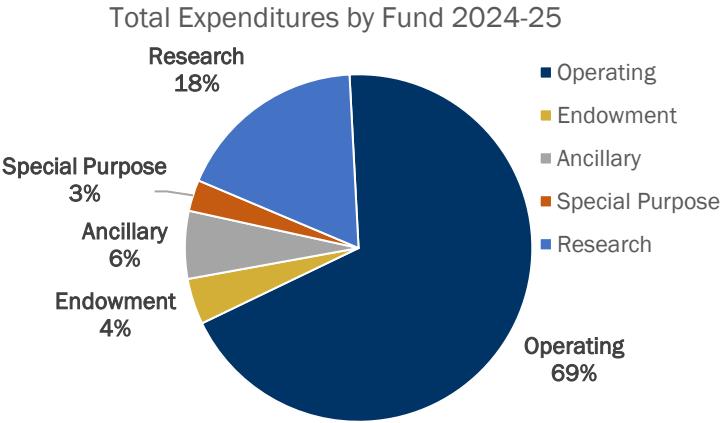
External cost recoveries increased \$1.7 million over 2023-24 primarily driven by higher external salaries and MSI recoveries of of \$0.9 million and \$0.8 million increase in other external recoveries across various operating areas.

Non-credit and other fees include fees for programs offered through the Faculty of Opening Learning and Career Development, and athletic & recreation fees. Total non-credit and other fees decreased by \$0.74 million over 2023-24.



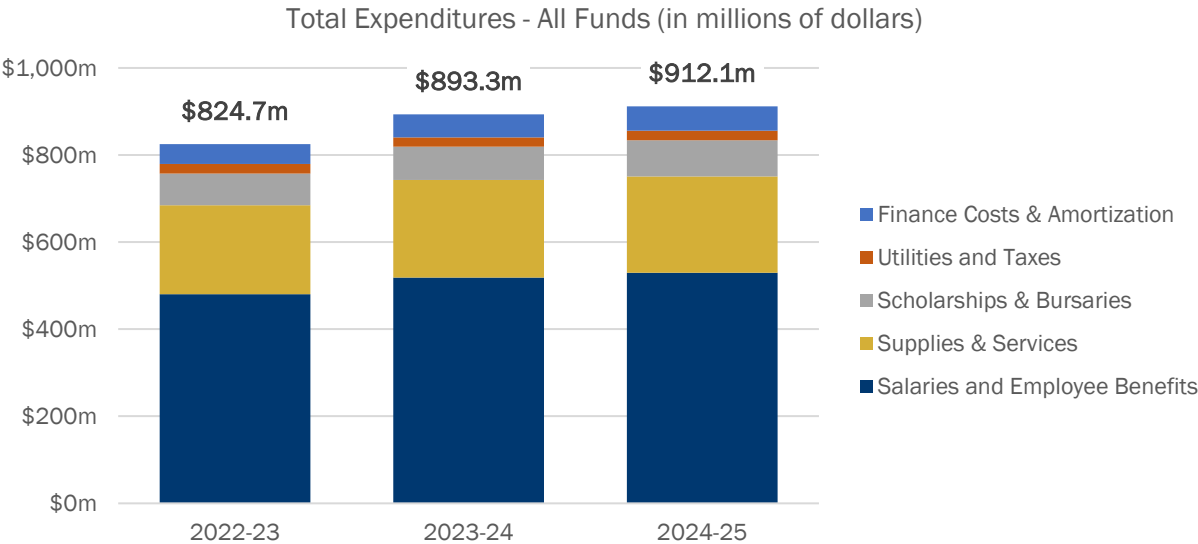
EXPENDITURES

Dalhousie's total expenditures across all funds in fiscal 2024-25 were \$912.0 million, an increase of 2.1% over 2023-24 (\$18.8 million). 2024-25 Operating and Research expenses were \$670.1 million and \$173.7 million, respectively. Combined, they represent 92.5% of total expenditure. Operating expenses are \$49.0 million (7.9%) higher than in 2023-24, with \$15.7 million of the increase related to salary and benefits expenses. And \$33.5 million related to funding facility renewal pror year projects from operating carryfowards. Research expenses increased by 8.0% and are relatively consistent with the prior year.



Ancillary expenses were \$5.7 million higher (10.3% increase) than the prior year, reflecting the increase in operating activity in 2024-25.

The following graph compares total expenses for the last three years by major expenditure category. The increase in operating expenses over the prior year is related to compensation costs (salary and employee benefits) and the cost of supplies and services.



Salaries and Employee Benefits

Salaries and benefits (compensation) represent 58.0% of total expenditures for 2024-25. Total compensation was \$531.5 million for 2024-25, a \$18.3 million (3.57%) increase over 2023-24. The increase is related to annual compensation increases in accordance with collective agreements. Overall headcount is down 1.57% compared to 2023-24.

Supplies and Services

Total supplies and services, which include library, lab and teaching supplies, externally contracted services, travel, and other general operating expenses, were \$221.5 million in 2024-25, a decrease of \$3.0 million (1.3%) over 2023-24. The most significant factors contributing to the change include:

- General operating costs decreased \$9.9 million (24.5%) over 2023-24, primarily due to institutional initiatives to reduce spending following the prior year's deficit. \$4.0 million of the decrease is related to Facilities Management related to restructuring and fewer interdepartmental projects.
- Travel costs decreased \$1.0 million (5.7%), reflecting ongoing efforts to limit discretionary spending as part of cost-saving measures.
- Equipment and services spending increased by \$4.2 million (20.2%), primarily due to a \$6.1 million rise in research-related expenditures driven by new project starts and the launch of the Canada Battery Innovation Centre. This was partially offset by a \$2.0 million reduction in spending on completed projects.
- Externally contracted services increased \$3.7 million (3.2%) over 2023-24, due to higher engagement of project contractors and trades for Facility Renewal project start-ups, as well as increased spending on food service providers in response to higher residence occupancy and conference business.



2024-25 Operating Budget Results

INTRODUCTION

Dalhousie finished the 2024-25 fiscal year with a \$6.8 million operating deficit after drawing \$3 million from an existing reserve established to address budget uncertainty.

	<i>(thousands of dollars)</i>			
	Approved Budget	Final Budget	Actual	Variance Fav (Unfav)
Provincial Government Grants	231,900	231,900	233,100	1,200
Federal Research Support Fund Grant	8,394	8,394	8,841	447
Investment	51,185	51,185	51,133	(52)
Tuition Fees	256,704	257,162	239,507	(17,655)
Facilities Renewal Fee	4,543	4,543	4,404	(139)
TOTAL REVENUE	552,726	553,184	536,985	(16,199)
Scholarships, Bursaries and Student Assistance	35,179	35,225	37,949	(2,724)
General Operating Expenses	89,811	89,178	85,466	3,712
Responsibility Centre Expenses	427,509	428,544	423,184	5,360
TOTAL OPERATING EXPENDITURES	552,499	552,947	546,599	6,348
Net Ancillary Expenses	227	237	232	5
TOTAL EXPENDITURES	552,726	553,184	546,831	6,353
SURPLUS (SHORTFALL) BEFORE DESIGNATED RESERVES	0	0	(9,846)	(9,846)
Use of Designated Reserves	0	0	3,044	3,044
OPERATING SURPLUS (DEFICIT)	0	0	(6,802)	(6,802)

Across Canada, universities and colleges are facing reduced international enrolments, rising costs, and a decline in government funding levels. Dalhousie is no exception. The financial forecast in the Fall of 2024 estimated a shortfall in tuition revenue of \$18.4 million. In response, the University implemented a hiring freeze and other cost-reduction measures, aiming to minimize the deficit for the year to approximately \$9.8 million. These efforts, combined with favourable variances in interest and energy savings, resulted in a reduction of the forecast deficit from \$9.8 million to \$6.8 million at yearend.

This report includes detailed financial information comparing the actual results for the year to the approved budget with a commentary on significant variances. The schedules that follow the summary provide further details on results for the individual Faculties and Service and Support units.

THE FINAL BUDGET

In March 2024, the Board of Governors approved the University's 2024-25 balanced budget, with revenues and expenditures totalling \$552.7 million each. The approved budget included a provision for compensation adjustments. This budget line is distributed to Faculties and Service and Support units during the year as compensation increases become known for faculty and staff. The final budget column reflects these adjustments as well as base allocations from strategic initiatives and essential priorities made to Faculties/Units in the Responsibility Centre Expenditure category. The final budget also includes an adjustment to increase tuition to reflect the phase-in of the PharmD program. The summary on page 9 shows the Approved Budget and the Final Budget for the University in 2024-25.

COMMENTARY ON MAJOR REVENUE & EXPENDITURE VARIANCES

Government Grants

a) Provincial Operating Grants:

Provincial Government grants (i.e. block operating grant, student assistance grants, and specific grants for academic programs and space costs) from the Department of Labour and Advanced Education support the University budget. In 2024-25, there was no increase in block operating grants. All grants received were consistent with the budget, except for the provincial grants supporting bursary and scholarship programs. These grants provide direct assistance to Nova Scotian students and are equivalent to the costs for the year, resulting in no net impact on the University's operating budget.

The following table summarises the budget and actual for the various grants for the year:

Budget and Actual - Grant Amounts
(in thousands of dollars)

	2024-25 Budget	2024-25 Actual	Variance
University Operating Grant	203,612	203,612	-
Provincially Supported Student Assistance Programs			
Nova Scotia Bursary	8,190	9,272	1,082
Nova Scotia Graduate Scholarship	3,000	3,118	118
Program Specific Grants			
Health	6,218	6,218	-
Medicine	9,800	9,800	-
Other	80	80	-
Facilities/Space Grant	1,000	1,000	-
	231,900	233,100	1,200

b) Federal Research Support Fund Grant:

Canadian universities receive an annual grant from the Federal Research Support Fund (RSF) program based on the level of federally funded research (i.e. NSERC, SSHRC, and CIHR). This grant defrays a portion of the indirect operating costs incurred (e.g. library and IT costs, research space costs, including utilities, cleaning, maintenance, and research management costs, such as those from the central Research Services office and the Faculties). There is a favourable variance for 2024-25 of \$0.45 million due to the timing of confirming the 2024-25 funding amounts.

Investment Income

☐ Endowment Income (and Related Expenditure Lines):

The University has more than 1,600 endowments that provide student assistance and supplement Faculty and Unit budgets (through support for named chairs, salaries, and research costs) through annual spending allocations. Donors have established terms for each endowment, and the investment income earned must be spent in accordance with the specified purposes. As a result, annual investment income must equal the actual expenditures from the endowments for the year, resulting in no impact on the operating budget. The following table summarises endowment expenditures for the year by Responsibility Centre and the offsetting variance in Endowment income:

	2024-25 Approved Budget	2024-25 Final Budget	2024-25 Actual	Variance
Endowment Investment Income	43,585	43,585	41,690	1,895
Endowment Expenditures				
Student Assistance	9,480	9,490	10,002	(512)
Endowment Management expense	5,439	5,439	6,403	(965)
Included in Faculties and Units:				
Faculties and other academic units	27,983	27,973	24,585	3,388
Academic support units	89	89	105	(16)
Student Affairs	279	279	282	(3)
University Housing	315	315	314	1
Total Endowment Expenditures	43,585	43,585	41,690	1,895

The Endowment management expenses are calculated based on the fair market value of the endowment investment portfolio and also include other administrative costs associated with managing and stewarding the funds.

The \$3.4 million of unspent funds in the faculties and academic units is primarily related to vacancies in Academic chairs across many Faculties, combined with the general underspending of funds designated for academic program support and research across all Faculties. A detailed breakdown of Faculty and Support Unit endowment expenditures for the year compared to the budget is included in Appendix A.

☐ Investment Income – Operating:

The University invests cashflows according to the Expendable Funds Investment Policy. A portion of Investment income is allocated to support the operating budget. The University's short-term investment revenue is \$1.8 million higher than budgeted due to increased interest rates during the year and higher-than-projected cash balances resulting from decreased and delayed spending.

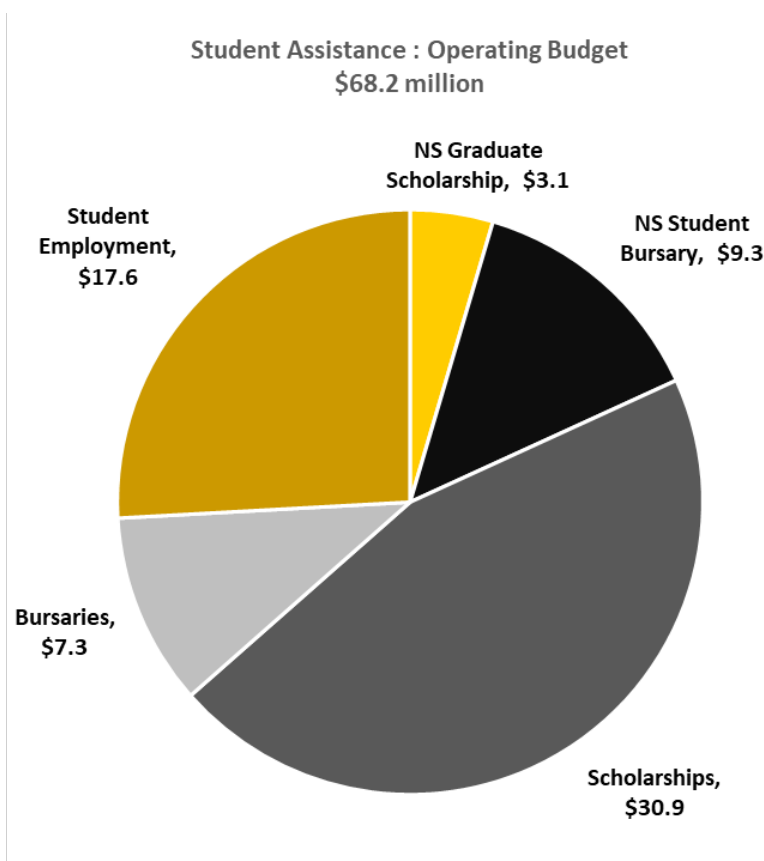
Tuition Fees

Tuition fee revenue in 2024-25 was \$239.5 million, which was slightly better than forecast in the fall but still \$17.7 million below budget. The 2024-25 budget assumed enrolment levels would be consistent with those experienced in 2023-24; however, there was a decline in enrolment, a change in the mix of domestic versus international students at the undergraduate level, and an overall decrease in graduate students, which resulted in the decline in tuition revenue.

The decline in enrolment of international students reflects a decrease in both first-year (New-to-Dal) students and returning students. There was an overall 0.8% decrease in student enrolment; this is the net effect of an 18.0% decline in international enrolment offset by a 3.8% increase in domestic enrollment. International undergraduate students pay higher tuition fees than their domestic counterparts, resulting in a significant decline in tuition revenue.

Scholarships, Bursaries, and Student Assistance

The total student assistance of \$37.9 million reflects an overspending of \$1.5 million, primarily related to undergraduate renewable scholarships. The \$37.9 million does not reflect the total spending on student assistance; other awards are made directly by Faculties and units out of their operating budget allocations. Overall, in 2024-25, \$68.2 million was spent on student assistance, including scholarships, bursaries, and student employment, as per the breakdown below:



The Nova Scotia government directly assists students through the Nova Scotia Bursary Program and the Nova Scotia Graduate Scholarship Program, as shown in the chart above. These amounts

varied from the budget due to an increase in the number of Nova Scotian students who received support through the bursary program, as well as a slightly higher number of graduate scholarships based on the actual number of scholarships provided.

University endowment funds are also an essential source of financial support for students. In 2024-25, \$10.0 million was awarded to students through the central endowment student assistance budget. Endowments managed by individual Faculties and Units provided a further \$7.0 million in student assistance.

Campus Renewal

The Campus Renewal budget funds facilities maintenance and renewal projects, long-term debt service, and rental requirements for University space. Many projects span multiple years; as a result, in 2024-25, there was a \$33.6 million draw on the carry forward to fund projects that started in prior years.

Projects throughout the year included envelope renewal on the McCain Building, Howe Hall, and the Forrest Building Roof; implementation of safety upgrades, such as eyewash stations, emergency lighting, and fire alarm panels across all campuses, as well as A.L. MacDonald Fire Marshall Code Upgrades. Other projects included Weldon Law Main Electrical Vault Modifications, Sexton Geothermal, Boulden Mechanical Upgrades, Dalplex Air Handling Unit Refurbish, and the LSC Ocean line repairs.

Energy, Water, Taxes, and Insurance

In 2024-25, there were savings of \$2.1 million (7.7%), primarily due to lower-than-budgeted natural gas consumption and, on average, lower-than-budgeted natural gas rates (13%). Decreased electricity and water consumption, combined with increased recoveries, generated additional savings; rising electricity prices partially offset these savings.

Over the last decade, sustainable energy projects have saved \$4.86 million per year on utilities. These savings are used first to fund the costs of these projects; once project costs are fully covered, these savings will benefit the operating budget in future years.

Strategic Initiatives and Essential Priorities

The Strategic Initiatives and Essential Priorities budget is allocated to Faculties and Units throughout the year to support institutional priorities and allows for strategic alignment of investments. In 2024-25, \$2.9 million was distributed to Faculties and Units to support ongoing projects and initiatives, including software licenses and operational support related to the implementation of Slate, software licenses for Procure to Pay (Jaggaer), Integrated Work Management (AiM), and digital engagement software (Pathify). Other initiatives supported include ongoing efforts to promote equity, diversity, and inclusion across the institution, such as the Indigenous Identity Taskforce and inclusive pathways to Medical and Engineering professions.

In addition, \$5.3 million in funding was allocated from existing carryforward funds to support one-time initiatives such as project costs related to the implementation of the integrated management systems and Procure to Pay software; support for enrolment growth and diversification in both domestic and international markets, support for international enrolment and research facilities.

Responsibility Centre and Ancillary Expenditures

Approximately 80% of the University's budget is allocated to Faculties and Central Service/Support Units.

a) Endowment Program

The endowment program is integrated with the operating budget and provides allocations to all Faculties and some support units, such as Housing and Athletics. Endowment spending varies from the amount available in any given year, as described earlier in this document. A detailed breakdown by Faculty is included in Appendix A.

b) Academic

Faculties, as well as Service and Support Units, experienced salary savings in administrative expenses due to the hiring freeze. Overall, there is a favourable variance of \$2.4 million for academic units contributed to reducing the institutional deficit, \$1.9 million of salary and non-salary savings, and \$0.5 million related to the increased revenue from enrolment under the agreement with the University of King's College to provide teaching services for King's students.

The University *Carry-Forward Policy* enables faculties and major academic units to carry forward budget savings and requires them to address any overruns. Overall, academic Units drew on carry-forward balances for the year by \$4.1 million (see Appendix A for breakdown by Faculty). The Faculties of Health, Dentistry, and Medicine all contributed funding to capital projects, such as the CHEB 4th and 5th floor renovations and the Dentistry lobby renewal. Faculty carry-forwards are to fund one-time projects and initiatives. Faculty overspending must be repaid according to an established plan. The Provost and Vice President Academic continues to work with Faculties on their carry-forward plans.

c) Service and Support Units

i) Academic Support Units:

IT Infrastructure and Services have experienced salary and non-salary savings, of which \$0.6 million will be carried forward to support network and systems infrastructure next year, and \$0.1 million will contribute to reducing the institutional deficit. Classroom Infrastructure had a planned draw on carry forward of \$0.2 million to support Audio-Visual equipment in classrooms. The Centre for Teaching and Learning experienced salary savings, which contributed to reducing the institutional deficit.

ii) Administrative, General, Facilities Management, and Student Services:

Variances in these areas resulted in an overall overspending of \$0.9 million, primarily driven by Facilities Management's higher-than-budgeted expenses due to skilled trades shortages, which necessitated contracting external business partners at a significantly higher cost. Other variances include:

- People and Culture overspending is related to investigations, work related to human rights, and equity services.
- Financial Services, Planning & Institutional Effectiveness, Registrar's Office and University Risk & Assurance have experienced salary savings due to the hiring freeze. There was also delayed spending in process improvement projects, which will be

carried forward to support strategic projects and operational needs over the next year.

- Student Services overspending was necessary to support the increased demand for accommodations and associated staffing; it was funded by a draw on carry-forward funds of \$0.3 million.

Service and Support Units may carry forward savings when approved for specific purposes. Units have utilized these funds to address priority institutional and departmental projects, including employee development, training, and system implementation initiatives. Appendix A provides a breakdown of these units drawing on or carrying forward savings.

d) Provision for Compensation

The approved budget included an estimate of scale and progression increases (and related pension and benefit increases). These are distributed to Faculty and Unit budgets once the actual amounts have been paid. Compensation costs in 2024-25 were slightly less than budget, resulting in an overall surplus of \$0.3 million.

e) Ancillaries

The ancillary budget encompasses several service and sales units, including the Bookstore, University Housing and Conference Services, Residence Life, Food Services, Dalplex (Fitness Centre), Arts Centre facilities, Parking Services and the Print Centre. These units are required to fund all of their operational costs and facilities maintenance costs through the revenues they generate. They are also expected to fund capital reserves to support future investments in equipment and infrastructure. The following is a comparison of the actual results with the budget for the year for each unit:

- i) The Arts Centre had lower-than-budgeted revenues; however, this was offset by salary savings and delayed project spending, resulting in a net surplus of \$127,000 at yearend. This surplus will be carried forward to next year to support the completion of outstanding projects.
- ii) The Dalplex achieved better-than-budgeted revenues combined with salary savings and generated an operating surplus of \$188,000.
- iii) Food Services revenues were lower than budget due to decreased enrolment numbers, which were partially offset by corresponding decreases in contracted services, resulting in an overall overspending of \$15,000.
- iv) The University Bookstores experienced a slight net overspending of \$16,000, primarily due to a decrease in sales of general merchandise.
- v) The University Residences had better-than-planned occupancy and conference business during the year, resulting in a \$2.3 million surplus that was allocated to the reserve to fund future capital improvements of the residences and related facilities.



APPENDIX A: OPERATING BUDGET RESULTS – DETAILED ANALYSIS OF BUDGET, ACTUAL AND VARIANCE

Dalhousie University
Operating Budget Results - Summary
As at March 31, 2025

(thousands of dollars)

	Approved Budget	Final Budget (1)	Actual	Variance Fav (Unfav)
<u>REVENUE</u>				
Provincial Government Grants				
Operating	203,612	203,612	203,612	-
Scholarship and Bursary Program Grants	11,190	11,190	12,390	1,200
Program Specific Grants	16,098	16,098	16,098	-
Facilities/Space	1,000	1,000	1,000	-
	231,900	231,900	233,100	1,200
Federal Research Support Fund Grant	8,394	8,394	8,841	447
Investment				
Endowment	43,585	43,585	41,690	(1,895)
Operating	7,600	7,600	9,443	1,843
Tuition Fees	256,704	257,162	239,507	(17,655)
Facilities Renewal Fee	4,543	4,543	4,404	(139)
TOTAL REVENUE	552,726	553,184	536,985	(16,199)
<u>GENERAL OPERATING EXPENDITURES</u>				
Scholarships, Bursaries and Student Assistance				
Operating	14,509	14,545	15,557	(1,012)
Scholarship and Bursary Program	11,190	11,190	12,390	(1,200)
Endowment	9,480	9,490	10,002	(512)
Campus Renewal				
Annual Facilities Maintenance	43,826	43,826	43,687	139
Long Term	6,058	6,058	6,058	-
Accessibility and Code Modifications	1,000	1,000	1,000	-
Energy, Water, Taxes, Insurance (net of recoveries)	27,052	27,052	24,981	2,071
Hazardous Waste Removal	162	162	292	(130)
Endowment Management Expenses	5,439	5,439	6,403	(964)
Strategic Initiatives and Essential Priorities	2,710	2,077	2,077	-
Agent Fees	1,000	1,000	631	369
Capital Investment	-	-	-	-
Contingency	2,564	2,564	337	2,227
TOTAL GENERAL OPERATING EXPENDITURES	124,990	124,403	123,415	988
<u>RESPONSIBILITY CENTRE EXPENDITURES</u>				
Academic	310,630	319,467	313,655	5,812
Academic Support	22,493	22,585	22,473	112
Administration	45,822	49,322	49,113	209
General	1,556	3,143	3,625	(482)
Facilities Management	22,794	23,621	24,252	(631)
Student Services	8,514	9,089	9,066	23
Provision for Compensation	15,700	1,317	1,000	317
TOTAL RESPONSIBILITY CENTRE EXPENDITURES	427,509	428,544	423,184	5,360
TOTAL OPERATING EXPENDITURES	552,499	552,947	546,599	6,348
NET ANCILLARY EXPENDITURES	227	237	232	5
TOTAL EXPENDITURES	552,726	553,184	546,831	6,353
SURPLUS (SHORTFALL) FOR THE YEAR BEFORE DESIGNATED RESERVES	-	-	(9,846)	(9,846)
USE OF DESIGNATED RESERVES	-	-	3,044	3,044
SURPLUS (SHORTFALL)	-	-	(6,802)	(6,802)

(1) The final budget includes the distribution of the Provision for Compensation, and base allocations from Strategic Initiatives and Essential Priorities. The Tuition Fees budget and the Faculty of Health budget have both been increased by \$458k to reflect the phase-in of the PharmD program.

Dalhousie University
Operating Budget Results - Detail
As at March 31, 2025

(thousands of dollars)

	Approved Budget	Final Budget ⁽¹⁾	Actual ⁽²⁾	Variance Fav (Unfav)
ACADEMIC				
Academic Initiatives - central cfwd allocation		-	-	
Agriculture	20,003	20,393	20,262	131
Architecture	5,249	5,431	5,397	34
Arts and Social Sciences	24,982	25,514	25,364	150
Computer Science	15,598	15,690	15,591	99
Dentistry	11,787	12,061	11,985	76
Engineering	24,228	24,921	24,768	153
Graduate Studies	3,037	3,180	3,163	17
Health	36,374	37,624	37,387	237
Law	14,574	14,719	14,648	71
Management	16,317	16,543	16,444	99
Medicine	64,709	65,467	65,118	349
Science	46,970	47,602	47,320	282
University Library	13,228	13,539	13,453	86
Univesity Library Acquisitions	7,845	7,854	7,854	-
Open Learning & Career Development	1,358	1,367	1,359	8
College of Sustainability	1,660	1,861	1,730	131
Centres, Institutes & Special Projects	1,902	2,564	2,564	-
Cooperative Education Office	1,130	1,174	1,166	8
Faculty Related Costs (e.g. Travel, Leave Grants, PDA)	1,508	3,369	3,369	-
Kings' Transfer	(2,706)	(2,706)	(3,193)	487
Academic Initiatives	877	1,300	1,300	-
Transfer to Endowment Carryforward ⁽³⁾	-	-	(3,394)	3,394
TOTAL ACADEMIC	310,630	319,467	313,655	5,812
ACADEMIC SUPPORT				
Art Gallery	239	240	240	-
Centre for Learning and Teaching	1,911	1,925	1,898	27
IT Infrastructure	4,107	4,107	4,107	-
Classroom Technology Infrastructure	1,500	1,606	1,606	-
Information Technology Services	14,736	14,707	14,600	107
Transfer from Endowment Carryforward ⁽³⁾	-	-	22	(22)
TOTAL ACADEMIC SUPPORT	22,493	22,585	22,473	112

(1) The final budget includes the distribution of the Provision for Compensation and base allocations from Strategic Initiatives and Essential Priorities. The Tuition Fees budget and the Faculty of Health budget have both been increased by \$458k to reflect the phase-in of the PharmD program.

(2) The actual column includes transfers of operating and endowment variances in accordance with University policy (see detail in Appendix A).

(3) This line reflects the transfer from (to) Endowment Carryforward for the variances in spending on endowment allocations included in Faculty and Units actual results for the year. (See Appendix A for breakdown by Faculty / Unit). The total variance in endowment expenditures is directly offset by a variance in the amount of investment income recognized for the year compared to budget.

Dalhousie University
Operating Budget Results - Detail
As at March 31, 2025

(thousands of dollars)

	Approved Budget	Final Budget ⁽¹⁾	Actual ⁽²⁾	Variance Fav (Unfav)
ADMINISTRATION				
Application Fees and Services Recovery	(1,757)	(1,757)	(1,817)	60
Advancement	7,709	7,831	7,831	-
Financial Services	5,942	7,293	7,210	83
People & Culture	5,420	5,673	5,985	(312)
Institutional Planning & Operational Effectiveness	2,449	2,851	2,790	61
President's Office / Provost Office	2,527	3,923	3,895	28
Registrar	7,175	3,966	3,712	254
Research Services	3,267	3,621	3,621	-
Office of Strategic Engagement	5,918	8,451	8,451	-
University Risk & Assurance	4,900	5,156	5,105	51
Legal Counsel and University Secretariat	2,166	2,208	2,208	-
InterUniversity Services	106	106	128	(22)
Transfer to Endowment Carryforward ⁽³⁾	-	-	(6)	6
TOTAL ADMINISTRATION	45,822	49,322	49,113	209
GENERAL	1,556	3,143	3,625	(482)
FACILITIES MANAGEMENT	22,794	23,621	24,252	(631)
STUDENT SERVICES				
Awards Office	68	465	465	-
Student Support Services	5,517	5,664	5,629	35
Student Wellness	1,766	1,792	1,792	-
Recreation and Athletics	1,163	1,168	1,168	-
Transfer to Endowment Carryforward ⁽³⁾	-	-	12	(12)
TOTAL STUDENT SERVICES	8,514	9,089	9,066	23
ANCILLARIES				
Dalhousie Arts Centre	380	380	380	-
Dalplex	185	185	185	-
Food Services	(43)	(43)	(43)	-
Parking Services	-	-	-	-
Printing Centre	(25)	(25)	(25)	-
Residence Life	1,927	2,074	2,074	-
University Bookstore	(100)	(99)	(99)	-
University Housing	(2,097)	(2,235)	(2,235)	-
Transfer to Endowment Carryforward ⁽³⁾	-	-	(5)	5
TOTAL ANCILLARIES	227	237	232	5

(1) The final budget includes the distribution of the Provision for Compensation, base allocations from Strategic Initiatives and Essential Priorities.

(2) The actual column includes transfers of operating and endowment variances in accordance with University policy, (see detail in Appendix A).

(4) This line reflects the transfer from (to) Endowment Carryforward for the variances in spending on endowment allocations included in Faculty and Units actual results for the year. (See Appendix A for breakdown by Faculty / Unit). The total variance in endowment expenditures is directly offset by a variance in the amount of investment income recognized for the year compared to budget.

(thousands of dollars)

	Operating					Endowment					Consolidated
	* Column 1	* Column 2	* Column 3	* Column 4	* Column 5	* Column 6	* Column 7	* Column 8	* Column 9	* Column 10	* Column 11
	Final Budget	Actual before Transfer of Variance	Transfer of Variance to Appropriation ⁽¹⁾	Actual	Year End Variance Fav/(Unfav)	Final Budget	Actual before Transfer of Variance	Transfer of Variance to Carry Forward ⁽¹⁾	Actual	Year End Variance Fav/(Unfav)	Operating and Endowment Variance Fav/(Unfav)
ACADEMIC											
Agriculture	20,195	20,174	(110)	20,064	131	198	180	18	198	-	131
Architecture and Planning	5,294	5,462	(202)	5,260	34	137	148	(11)	137	-	34
Arts and Social Sciences	23,135	23,896	(911)	22,985	150	2,379	2,552	(173)	2,379	-	150
Computer Science	15,305	15,164	42	15,206	99	385	299	86	385	-	99
Dentistry	11,670	12,999	(1,405)	11,594	76	391	415	(24)	391	-	76
Engineering	23,625	24,038	(566)	23,472	153	1,296	1,100	196	1,296	-	153
Graduate Studies	2,567	2,427	123	2,550	17	613	495	118	613	-	17
Health	36,540	36,481	(178)	36,303	237	1,084	978	106	1,084	-	237
Law	10,968	10,885	12	10,897	71	3,751	3,366	385	3,751	-	71
Management	15,295	15,690	(494)	15,196	99	1,248	1,056	192	1,248	-	99
Medicine	53,687	53,015	323	53,338	349	11,780	9,786	1,994	11,780	-	349
Science	43,480	43,751	(553)	43,198	282	4,122	3,784	338	4,122	-	282
University Library	13,223	12,661	476	13,137	86	316	199	117	316	-	86
University Acquisitions	7,854	7,637	217	7,854	-	-	-	-	-	-	-
Open Learning and Career Development	1,276	1,283	(15)	1,268	8	91	66	25	91	-	8
College of Sustainability	1,852	1,721	-	1,721	131	9	9	-	9	-	131
Centres, Institutes & Special Projects	2,380	4,475	(2,095)	2,380	-	184	157	27	184	-	-
Cooperative Education Office	1,174	1,314	(148)	1,166	8	-	-	-	-	-	8
Faculty Related Costs (eg. Travel, Leave Grants, PDA)	3,369	2,667	702	3,369	-	-	-	-	-	-	-
Kings' Transfer	(2,706)	(3,193)	-	(3,193)	487	-	-	-	-	-	487
Academic Initiatives	1,300	611	689	1,300	-	-	-	-	-	-	-
Transfer to Endowment Carryforward						-	-	(3,394)	(3,394)	3,394	3,394
TOTAL ACADEMIC	291,483	293,158	(4,093)	289,065	2,418	27,984	24,590	-	24,590	3,394	5,812
ACADEMIC SUPPORT											
Art Gallery	163	163	-	163	-	77	99	(22)	77	-	-
Centre for Learning and Teaching	1,924	1,897	-	1,897	27	1	1	-	1	-	27
IT Infrastructure	4,107	3,612	495	4,107	-	-	-	-	-	-	-
Classroom Infrastructure	1,606	1,826	(220)	1,606	-	-	-	-	-	-	-
Information Technology Services	14,707	14,492	108	14,600	107	-	-	-	-	-	107
Transfer from Endowment Carryforward						-	-	22	22	(22)	(22)
TOTAL ACADEMIC SUPPORT	22,507	21,990	383	22,373	134	78	100	-	100	(22)	112
ADMINISTRATION											
Application Fees and Services Recovery	(1,757)	(1,817)	-	(1,817)	60	-	-	-	-	-	60
Advancement	7,819	7,819	-	7,819	-	12	6	6	12	-	-
Financial Services	7,293	7,210	-	7,210	83	-	-	-	-	-	83
People & Culture	5,673	5,881	104	5,985	(312)	-	-	-	-	-	(312)
Institutional Planning & Operational Effectiveness	2,851	2,790	-	2,790	61	-	-	-	-	-	61
President's Office / Provost's Office	3,923	3,895	-	3,895	28	-	-	-	-	-	28
Registrar	3,966	3,712	-	3,712	254	-	-	-	-	-	254
Research Services	3,621	3,623	(2)	3,621	-	-	-	-	-	-	-
Office of Strategic Engagement	8,451	8,497	(46)	8,451	-	-	-	-	-	-	-
University Risk & Assurance	5,156	5,105	-	5,105	51	-	-	-	-	-	51
Legal Counsel and University Secretariat	2,208	2,264	(56)	2,208	-	-	-	-	-	-	-
InterUniversity Services	106	128	-	128	(22)	-	-	-	-	-	(22)
Transfer from Endowment Carryforward						-	-	(6)	(6)	6	6
TOTAL ADMINISTRATION	49,310	49,107	(1)	49,107	204	12	6	-	6	6	210

(1) This column reflects the transfer of variances to (from) appropriation or Endowment carry-forward in accordance with university policy and accounting requirements.

* The information in this report is a consolidation of the Endowment and Operating Expenditure budgets. Columns 1 and 6 above report the Final Budget, Columns 4 and 9 show the Total Actual expenditure and Columns 5 and 10 the consolidated Variance in column 11.

Operating Budget Results - Detailed Analysis of Budget, Actual and Variance

Year Ended March 31, 2025

(thousands of dollars)

	Operating					Endowment					Consolidated
	* Column 1	* Column 2	* Column 3	* Column 4	* Column 5	* Column 6	* Column 7	* Column 8	* Column 9	* Column 10	* Column 11
	Final Budget	Actual before Transfer of Variance	Transfer of Variance for Appropriation ⁽¹⁾	Actual	Year End Variance Fav/(Unfav)	Final Budget	Actual before Transfer of Variance	Transfer of Variance to Carryforward ⁽¹⁾	Actual	Year End Variance Fav/(Unfav)	Operating and Endowment Variance Fav/(Unfav)
GENERAL	3,143	3,653	(28)	3,625	(482)	-	-	-	-	-	(482)
FACILITIES MANAGEMENT	23,621	24,252	-	24,252	(631)	-	-	-	-	-	(631)
STUDENT SERVICES											
Awards Office	465	465	-	465	-	-	-	-	-	-	-
Student Support Services	5,643	5,902	(294)	5,608	35	21	21	-	21	-	35
Student Wellness (including Counselling)	1,792	1,708	84	1,792	-	-	-	-	-	-	-
Recreation and Athletics	926	913	13	926	-	242	254	(12)	242	-	-
Transfer to Endowment Carryforward	-	-	-	-	-	-	-	12	12	(12)	(12)
TOTAL STUDENT SERVICES	8,826	8,988	(197)	8,791	35	263	275	-	275	(12)	23
ANCILLARIES											
Dalhousie Arts Centre	380	253	127	380	-	-	-	-	-	-	-
Dalplex	181	(7)	188	181	-	4	-	4	4	-	-
Food Services	(43)	(28)	(15)	(43)	-	-	-	-	-	-	-
Parking Services	-	-	-	-	-	-	-	-	-	-	-
Printing Centre	(25)	(25)	-	(25)	-	-	-	-	-	-	-
Residence Life	2,074	2,074	-	2,074	-	-	-	-	-	-	-
University Bookstore	(99)	(83)	(16)	(99)	-	-	-	-	-	-	-
University Housing	(2,550)	(2,550)	-	(2,550)	-	315	314	1	315	-	-
Transfer to Endowment Carryforward	-	-	-	-	-	-	-	(5)	(5)	5	5
TOTAL ANCILLARIES	(82)	(366)	284	(82)	-	319	314	-	314	5	5

(1) This column reflects the transfer of variances to (or from) appropriation or Endowment carry forward in accordance with university policy and accounting requirements.

* The information in this report is a consolidation of the Endowment and Operating Expenditure budgets. Columns 1 and 6 above report the Final Budget, Columns 4 and 9 show the Total Actual expenditure and Columns 5 and 10 total the consolidated Variance in column 11.



2024-25 Audited Financial Statements

INTRODUCTION

Management is responsible for the preparation, accuracy, and integrity of the information in the Annual Financial Report for the year ending March 31, 2025. Dalhousie's external auditor, Doane Grant Thornton, appointed by the Finance, Audit, Investment, and Risk Committee of the Board of Governors, has completed the annual independent audit of the financial statements.

Internal control systems are designed and maintained to produce reliable information to meet reporting requirements and safeguard University assets. Such controls provide reasonable assurance that transactions are properly authorized and executed according to applicable legislation and Dalhousie's policies and procedures.

The University's financial structure is organized using separate fund categories that group activities with similar characteristics to enhance budgetary controls and allow for appropriate accountability and reporting for internal and external stakeholders. Additional information on the University's fund structure is included in the Management Notes section preceding the audited financial statements.

The Management Notes provide background on:

- the Fund Accounting approach used to measure and manage financial activity;
- the financial statement impact of the Province of Nova Scotia COVID-19 relief programs administered by Dalhousie.

FUND ACCOUNTING

The financial statements are prepared in accordance with accounting standards for not-for-profit organizations as prescribed by the Chartered Professional Accountants of Canada. All funds are consolidated on the Statement of Revenue, Expense and Changes in Operating Surplus.

Fund accounting allows for budgetary controls, accountability and reporting throughout the University based on the activity type. The University maintains six Fund categories: Operating, Ancillary, Endowment, Capital, Research and Special Purpose.

Operating Fund

The Operating Fund encompasses the day-to-day revenue and expenditures required to carry out the Academic mission and operate the University. Government grants, tuition revenue, and other general revenues support operating expenditures. Budget allocations to faculties and service and support units are based on recommendations from the Budget Advisory Committee. The Operating Budget report compares actual results to the budget for Operating, Ancillary and Endowment Fund Activities.

Ancillary Fund

Ancillary units provide important services to the University community and are segregated from the core functions of teaching and research. Ancillary operations include Housing and Conference Services (including Residence life), Food Services, the Bookstore, the Dalhousie Arts Centre, Dalplex, Printing Services and Parking.

Endowment Fund

The University has more than 1,600 endowments that supplement University operations. Endowments support student bursaries, scholarships, research, library materials and services, and academic chairs and salaries. The funds must be spent according to the terms of the individual endowments as established by the donors.

Capital Fund

The Capital Fund accounts for funds received and expended on property, plant, and equipment. Revenues and transfers to the Capital Fund support capital assets and payments on long-term debt. Capital reserves are funds set aside by the University to support future costs of large-scale maintenance and capital upgrades or replacements and are included in the Capital Fund.

Research Funds

Research Fund expenditures are supported by revenues that are restricted for the purposes designated by the funders and sponsors. These funds cannot be used to support operations. Researchers managed approximately 3,600 segregated research grant and contract accounts in 2024-25.

Special Purpose Funds

Special Purpose Fund expenditures are supported by revenues that are restricted for specific purposes. In 2024-25, there were approximately 1,300 special purpose accounts used for a variety of purposes including annual giving, conferences, service and lab accounts, internal reserves and joint projects with contributions from external parties.

INTERFUND TRANSFERS

The University uses the fund method of accounting and classifies resources into separate funds that correspond to the University's major activities. Interfund transfers are required to fund activities or assets that, by their nature, are recorded in another fund.

There are five main categories of transfers between funds reflected in the Supplementary Schedules 1 through 5 for 2024-25:

Transfers for Provision of Service

The following are charged to other funds from the operating budget:

- i) Repairs and maintenance, minor facilities projects, custodial costs and security (\$34.0 million).
- ii) Ancillaries are charged for steam heat costs (\$1.5 million).
- iii) Animal care, printing, audiovisual and IT support costs are charged across all funds (mainly charges to research for animal care services) (\$1.4 million).

Transfers of Capital Related to Assets

- 1. Operating Fund
 - i) Facilities Renewal and Faculty / Unit sponsored projects (\$105.2 million).
 - ii) Purchase of assets (e.g. equipment, library acquisitions) (\$6.3 million).
 - iii) Debt principal payments (\$5.8 million).
 - iv) Utility savings funding for sustainability projects (\$3.3 million).
- 2. Ancillary Fund
 - i) Facilities Projects (\$nil).
 - ii) Debt principal payments (\$3.7 million).
 - iii) Capital Replacement (\$0.2 million)
- 3. Research and Special Purpose Funds
 - i) Purchase of assets (e.g. lab equipment) (\$18.1 million).
 - ii) Renovation and capital replacement projects (\$0.3 million).

Transfers to Research and Special Purpose

The following are transferred to Research and Special Purpose from the operating budget:

- i) Transfers for faculty startups and research support funded from Faculty accounts (\$8.1 million)

PROGRAMS ADMINISTERED ON BEHALF OF THE PROVINCE OF NOVA SCOTIA

The University continues to administer various Covid-19 relief programs on behalf of the Province of Nova Scotia. Included in Cash and Accounts Payable and Accruals is \$2.0 million in unspent funds provided by the Province. Included in Restricted Cash and deferred deposits is \$21.5 million, representing the value of letters of credit issued under the Tourism Sector Financing Assistance Program. The letters of credit are due to expiry March 31, 2026. The University returned \$23.8M of uncommitted funds during the year. The programs do not impact the University's Statement of Revenue and Expenses. See Financial Statement notes 4 and 6.

Financial Statements of

DALHOUSIE UNIVERSITY

Year ended March 31, 2025

Independent auditor's report

Doane Grant Thornton LLP
Nova Centre, North Tower
Suite 1000, 1675 Grafton Street
Halifax, NS
B3J 0E9
T +1 902 421 1734
F +1 902 420 1068

To the Board of Governors of
Dalhousie University

Opinion

We have audited the financial statements of Dalhousie University (the "University") which comprise the statement of financial position as at March 31, 2025, and the statements of revenues, expenses and changes in operating surplus, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly in all material respects, the financial position of Dalhousie University as at March 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the University in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The financial statements for the year ended March 31, 2024, were audited by another practitioner who expressed an unmodified conclusion on those statements on June 25, 2024.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the University's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the University or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the University's financial reporting process.

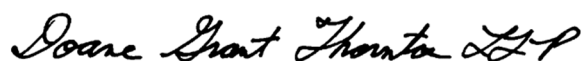
Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the University's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the University to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Halifax, Canada
June 24, 2025

Chartered Professional Accountants

Dalhousie University
Statement of Financial Position
As at March 31, 2025

(in thousands of dollars)

	2025	2024
Assets		
Current assets:		
Cash and cash equivalents	\$ 419,636	\$ 338,456
Accounts receivable	66,014	76,832
Restricted cash (note 4)	21,520	-
Inventories	2,271	2,411
Prepaid expenses	9,664	7,187
	<u>519,105</u>	<u>424,886</u>
Investments (note 3)	1,165,676	1,207,859
Long term restricted cash (note 4)	-	21,520
Employee future benefit asset (note 9)	92,161	37,101
Capital assets (note 5)	<u>1,231,976</u>	<u>1,153,925</u>
	<u>\$ 3,008,918</u>	<u>\$ 2,845,291</u>
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued liabilities (note 6)	\$ 117,313	\$ 136,211
Deferred revenue (note 7)	542,145	512,596
Deferred deposit (note 4)	21,520	-
Current portion of long-term debt (note 8)	41,139	12,209
	<u>722,117</u>	<u>661,016</u>
Employee future benefit obligation (note 9)	3,438	3,207
Deferred capital contributions (note 10)	288,923	277,384
Long term deferred deposit (note 4)	-	21,520
Long-term debt (note 8)	97,316	137,906
	<u>1,111,794</u>	<u>1,101,033</u>
Net assets: (note 11)		
Endowment	753,271	707,191
Excess of pension assets over liabilities	92,161	37,101
Restricted funds	207,018	244,961
Capital fund	844,674	755,005
	<u>1,897,124</u>	<u>1,744,258</u>
	<u>\$ 3,008,918</u>	<u>\$ 2,845,291</u>

Commitments and contingent liabilities (note 12)

See accompanying notes to financial statements.

Statement of Revenue, Expenses and Changes in Operating Surplus

Year ended March 31, 2025

(in thousands of dollars)

	2025	2024
Revenue:		
Provincial government operating grants	\$ 233,100	\$ 232,598
Other government grants and contracts	157,317	150,411
Corporations and foundations	44,144	40,939
Tuition fees	262,432	264,042
Non-credit and other fees	33,783	34,522
General	14,476	12,608
Gifts	20,911	20,184
Investment income	68,582	66,114
Ancillary sales and service	53,324	51,524
External cost recoveries	59,293	57,574
Amortization of deferred capital contributions (note 10)	19,644	18,497
	<u>967,006</u>	<u>949,013</u>
Expenses:		
Salaries and employee benefits	531,538	513,211
Pension expense (recovery) adjustment (note 9)	(1,902)	5,012
Library acquisitions	9,705	9,504
Laboratory and teaching supplies	17,916	17,897
Equipment and service	25,426	21,154
Finance costs	6,904	6,702
Utilities and taxes	22,376	21,392
Externally contracted services	116,715	113,014
Scholarships, bursaries, and prizes	82,572	76,549
Ancillary cost of sales and service	3,950	4,196
Travel	17,211	18,249
Amortization of capital assets	49,122	45,996
General operating	30,528	40,418
	<u>912,061</u>	<u>893,294</u>
Excess of revenue over expenses (consolidated all funds)	<u>54,945</u>	<u>55,719</u>
Adjustments for:		
Committed to equity in capital fund	(89,669)	(40,193)
Committed to future pension benefits	(1,902)	5,012
Committed to restricted funds	36,626	(20,538)
	<u>-</u>	<u>-</u>
Net change in operating surplus	<u>-</u>	<u>-</u>
Accumulated operating surplus, beginning of year	<u>-</u>	<u>-</u>
Accumulated operating surplus, end of year	<u>\$ -</u>	<u>\$ -</u>

See accompanying notes to financial statements.

Dalhousie University
Statement of Changes in Net Assets
Year ended March 31, 2025

(in thousands of dollars)

	2025						2024	
	Endowment	Excess of pension assets over liabilities	Unrestricted Operating (deficit)	Internally Restricted	Restricted fund	Capital fund	Total	Total
Net assets, beginning of year	\$707,191	\$37,101	\$ -	\$235,131	\$9,830	\$755,005	\$1,744,258	\$1,586,654
Excess of revenue over expenses (expense over revenue) (note 9)	-	1,902	(6,802)	(39,328)	9,505	89,668	54,945	55,719
Endowed principal contribution (note 11 (a))	8,120	-	-	-	-	-	8,120	11,830
Employee future benefits, remeasurements, and other items (note 9)	-	53,158	-	-	-	-	53,158	77,173
Realized investment returns (note 11 (a))	76,366	-	-	-	-	-	76,366	53,179
Transfer to/from restricted fund	-	-	6,802	(6,802)	-	1	-	-
Transfers from endowment (note 11 (a))	(38,406)	-	-	-	(1,317)	-	(39,723)	(40,297)
Net change for the year	46,080	55,060	-	(46,131)	8,188	89,669	152,866	157,604
Net assets, end of year	\$753,271	\$92,161	\$ -	\$189,000	\$18,018	\$844,674	\$1,897,124	\$1,744,258

See accompanying notes to financial statements.

Dalhousie University
Statement of Cash Flows
Year ended March 31, 2025

(in thousands of dollars)

	2025	2024
Cash flows from operating activities:		
Excess of revenue over expenses	\$ 54,945	\$ 55,719
Items not involving cash:		
Amortization of capital assets	49,122	45,996
Amortization of deferred capital contributions	(19,644)	(18,497)
Net change in employee future benefits	(1,671)	5,331
Net change in operating non-cash working capital (note 17)	19,132	52,725
Cash provided by operating activities	101,884	141,274
Cash flows from investing activities:		
Purchase of capital assets	(127,173)	(75,883)
Net increase (decrease) in investments	42,183	(71,549)
Cash used in investing activities	(84,990)	(147,432)
Cash flows from financing activities:		
Endowed principal contributions	8,120	11,830
Endowment realized investment returns	76,366	53,179
Endowment transfers	(39,723)	(40,297)
Deferred capital contributions received	31,183	26,270
Principal payments on long-term debt	(11,660)	(11,449)
Cash provided by financing activities	64,286	39,533
Net increase in cash and cash equivalents	81,180	33,375
Cash and cash equivalents, beginning of year	338,456	305,081
Cash and cash equivalents, end of year	\$ 419,636	\$ 338,456

See accompanying notes to financial statements.

1. Authority and purpose:

Dalhousie University (the "University") operates under the authority of the Statutes of Nova Scotia 1863, Chapter 24 as amended. The University is a Board-governed comprehensive research university offering a full range of undergraduate, graduate, professional, open learning, and career development programs. The University is a registered charitable organization and as such, is exempt from income taxes under Section 149 of the Income Tax Act of Canada.

2. Significant accounting policies:

These financial statements have been prepared in accordance with Part III of the Chartered Professional Accountants Canada ("CPA Canada") Handbook – Accounting which sets out generally accepted accounting principles for not-for-profit organizations in Canada ("GAAP") and includes the significant accounting policies summarized below.

The significant accounting policies are summarized below:

(a) Use of estimates:

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent liabilities at the date of the financial statements and the related amounts of revenue and expenses during the year. Items subject to the use of management estimates and assumptions include the valuation of financial instruments, the carrying amount of capital assets, the allowance for receivables, the valuation of pension and other employee future benefits and provisions for contingencies. Actual results could differ from those estimates. Estimates are reviewed annually and, as adjustments become necessary, they are recorded in the financial statements in the period in which they become known.

(b) Revenue recognition:

The University follows the deferral method of accounting for contributions which include donations and government grants. Revenue that is restricted in its use by an external contributor is deferred and recognized in the period in which the related expenses are incurred.

Grants and donations for the purchase of capital assets are recorded as deferred capital contributions and amortized to revenue over the useful lives of the related assets.

Endowment contributions stipulating that the principal should be retained in perpetuity are recorded as a direct increase in endowment principal. Restricted investment returns from these endowment investments are deferred and recognized when the related expense occurs.

Revenue received without restriction includes tuition fees and ancillary sales of services and goods. These amounts are reported as revenue at the time the services are provided, or the goods are sold, provided collection of the related receivable is probable, persuasive evidence of an arrangement exists, and the price is fixed or determinable.

The operating grant from the Province of Nova Scotia in fiscal year 2025 included holdbacks for certain targets and milestones related to health training programs and additional student housing. All holdbacks were received by the end of the fiscal year. Pledged donations are not recorded until received due to the uncertainty involved in collection.

2. Significant accounting policies (continued):

(c) Appropriations:

The University has approved a policy of permitting certain responsibility centres to carry forward unspent appropriations in one year for expenditure in the following years. For such responsibility centres, the policy provides that expenditures in excess of budget be met from the budget allocation of subsequent years.

(d) Cash and cash equivalents:

Cash and cash equivalents include amounts on deposit with financial institutions and investments with maturities of less than three months that are considered highly liquid. Cash and cash equivalents are stated at cost, which together with accrued interest income approximates fair value given the short-term nature.

(e) Inventories:

Inventories are valued at the lower of cost on a weighted average basis and net realizable value.

(f) Investments:

Investments reported at fair value consist of equity instruments that are quoted in an active market, as well as any investments in debt or equity securities that the University designated to be measured at fair value. Such designation must be made when the investment is initially recognized. This designation is irrevocable. Transactions are recorded on a trade date basis and transaction costs are expensed as incurred.

The University holds investments in pooled funds, equities, bonds and alternatives and records these at fair value. The change in fair value year-over-year is reflected in revenue and expense or deferred revenue.

Investments in interest-bearing securities with a term exceeding three months and relating to the investment of temporary cash surpluses are measured at amortized cost.

The values of private investments ("alternatives"), which comprise private externally managed co-mingled funds with underlying investments in equities, debt, real estate assets and infrastructure assets, are determined based on the valuations provided by the external investment managers of the fund. The University believes that the carrying amount of these financial instruments is a reasonable estimate of fair value. Because private investments are not readily traded, their estimated values are subject to uncertainty and therefore may differ from the value that would have been used had a ready market for such investments existed.

Investments denominated in foreign currencies are translated using rates of exchange in effect at the Statement of Financial Position date.

(g) Capital assets:

All capital assets are recorded at cost when acquired, except donated assets that are recorded at fair value at the date of contribution. Betterments that extend the estimated useful life of an asset are capitalized. Amortization is recorded on a straight-line basis over the estimated useful lives of those assets.

2. Significant accounting policies (continued):

The following assets are amortized on a straight-line basis over their estimated useful lives:

Asset	Rate
Buildings	40 years
Leasehold improvements	Term of lease
Equipment	3 to 10 years
Vehicles	5 years
Library books	10 years
Computing equipment	3 years
Software upgrades	10 years
Land improvements	20 years

Construction in progress is amortized once the asset is available for use.

(h) Employee future benefits:

The University maintains a defined benefit pension plan (the "Pension Plan") providing pension benefits for certain employees and has adopted CPA Canada Handbook Accounting Part III, Section 3463: Reporting Employee Future Benefits by Not-For-Profit organizations. The University recognizes the accrued benefit obligation, net of the fair value of plan assets on the Statement of Financial Position. Current service and finance costs are expensed during the year. Remeasurements such as actuarial gains and losses and past service costs are recognized as a direct change in the Statement of Changes in Net Assets.

The University uses an actuarial valuation prepared for funding purposes to measure the defined benefit obligation related to the pension plan. The accrued benefit obligation related to employee future benefits is determined from the most recently prepared actuarial valuation as at January 31, 2023, extrapolated to March 31, 2025.

(i) Contributed services:

Volunteers contribute an indeterminable number of hours per year. Due to the difficulty of determining fair value, contributed services are not recognized in the financial statements.

(j) Long-term debt:

Long-term debt is initially measured at fair value. Subsequently, long-term debt is measured at amortized cost.

(k) Derivative financial instruments:

Derivative financial instruments are utilized by the University to manage interest rate exposure.

Interest rate swaps

The University enters into interest rate swaps to reduce the impact of fluctuating interest rates on its long-term debt. The swap agreements require the periodic exchange of payments without the exchange of the notional principal amount on which the payments are based. The University designates its interest rate swap agreements as hedges of underlying debt.

2. Significant accounting policies (continued):

When the University has reasonable assurance that the critical terms of the hedging item and the hedged item are the same, both at the inception of a hedging relationship and through the term, the University may choose to designate that hedge accounting will be applied. The University then formally documents the hedging relationship. Interest rate swaps in qualifying hedging relationships are not recognized until maturity. Interest expense on the debt is adjusted to include the payments made or received under the interest rate swaps.

In the event that interest rate swaps are terminated or cease to be effective prior to maturity, any associated unrecognized gains or losses would be recognized in the period in which the underlying hedged transaction is recognized or, if a future hedged transaction is no longer likely to occur, immediately. In the event a designated hedged item is sold, extinguished, or matures prior to the termination of the related derivative instrument, any gain or loss on such derivative instrument is recognized in revenue or expenses.

3. Investments:

	2025	2024
Cash	\$ 14,596	\$ 6,666
Treasury bills, notes and GICs	109,183	216,104
Bonds	175,111	163,949
Canadian equities	137,702	166,474
US equities	139,929	124,683
Other international equities	166,747	153,532
Alternatives and other	422,408	376,451
	\$ 1,165,676	\$ 1,207,859

4. Long-term restricted cash and long-term deferred deposits:

During the year ended March 31, 2021, the University agreed to administer the Tourism Sector Financing Assistance Program ("TSFAP") on behalf of the Province of Nova Scotia. Under the terms of the agreement the University issued standby letters of credit, expiring in 2026, to qualified tourism operators to support debt at lower financing rates. The University received funding from the Province of Nova Scotia that is being held as a cash deposit to secure the standby letters of credit. The University is acting as a financial intermediary for the program and will not benefit financially from the transactions. As at March 31, 2025, long term restricted cash and long-term deferred deposits include \$21,520 (2024 - \$21,520) representing the value of the letters of credit issued under the TSFAP and an estimate of future third party costs of administering the program. On September 1, 2024 an amended contribution agreement was entered into, and the University returned \$23,810 of uncommitted funds to the Province.

5. Capital assets:

			2025	2024
	Cost	Accumulated amortization	Net book value	Net book value
Land	\$ 129,879	\$ -	\$ 129,879	\$ 129,879
Building	1,307,300	320,592	986,708	922,807
Leasehold improvements	1,620	1,530	90	194
Equipment	244,140	162,584	81,556	71,383
Vehicles	3,652	2,890	762	433
Library books	35,932	33,558	2,374	2,719
Software and computing	13,977	8,338	5,639	6,691
Land improvements	14,853	6,422	8,431	8,127
Construction in progress	16,537	-	16,537	11,692
	\$1,767,890	\$ 535,914	\$ 1,231,976	\$ 1,153,925

The cost of assets under capital lease is \$4,921 (2024 - \$6,020), with related accumulated amortization of \$3,886 (2024 - \$4,057). Management has assessed for full or partial impairment and determined that there is none at March 31, 2025.

6. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities are government remittances for payroll taxes payable of \$1,412 (2024 - \$15,834).

As at March 31, 2025, accounts payable and accrued liabilities and cash and cash equivalents included \$1,985 (2024 - \$24,551) from funds received from the Province of Nova Scotia to be administered by the University to support various provincial Covid-19 support programs.

7. Deferred revenue:

Deferred revenue includes grants, contributions and income received which are unspent at the end of the year and for which the contributor has specified a particular use. Investments for externally restricted endowments include net unrealized gains which are reflected in deferred revenue. Deferred research funds are the unexpended portion of research grants and contracts received. Deferred operating revenues include student fees, residence fees and grant income received in advance of year end relating to the period after March 31.

	2025	2024
Operating	\$ 60,033	\$ 63,003
Endowment	264,331	251,238
Research	159,961	140,576
Special purpose	57,820	57,779
	\$ 542,145	\$ 512,596

8. Long-term debt:

	Payment amount	Repayment frequency	Maturity date	Interest rate	2025	2024
Residence renewal	47	Quarterly	Oct 2025	4.69%	\$ 141	\$ 322
Howe Hall	136	Quarterly	Jan 2028	5.94%	1,487	1,929
Collaborative Health Education Building I	171	Quarterly	Sept 2028	2.22%	2,294	2,918
Risley Hall	385	Quarterly	Sept 2029	5.96%	6,050	7,190
Life Sciences Research Institute	150	Monthly	May 2031	4.65%	9,773	11,133
Collaborative Health Education Building II	163	Quarterly	Sept 2035	2.65%	5,955	6,441
Mona Campbell Building	75	Monthly	Nov 2035	4.82%	7,786	8,352
IDEA building and Dentistry Clinic renewal	350	Quarterly	Sept 2036	3.40%	13,364	14,297
Steele Ocean Sciences Building	473	Quarterly	Mar 2037	3.23%	17,200	19,639
LeMarchant Place	562	Quarterly	Sept 2037	3.30%	23,808	24,078
Fitness Centre and Truro Thermal Plant	715	Quarterly	Apr 2038	2.73%	30,700	32,670
Thermal Plan	100	Quarterly	Nov 2047	4.71%	19,004	19,464
Capital leases	-	-	-	-	893	1,682
					138,455	150,115
Less: current portion					(11,804)	(12,209)
Less: maturing in 2025/26 expected to be extended					(29,335)	-
					\$ 97,316	\$ 137,906

8. Long-term debt (continued):

Principal payments due in each of the next five years and thereafter on long-term debt are:

2026	\$ 11,804
2027	11,509
2028	11,935
2029	11,485
2030	10,781
Thereafter	80,941

The University uses interest rate swaps to manage interest rate risk (see note 13). The interest rates stated above are the effective rates on the swap agreements related to the underlying property debt. Interest of \$4,725 (2024 – \$5,592) relating to long-term debt has been included in interest expense. Interest of \$122 (2024 – \$143) relating to capital lease obligations has been included in interest expense.

Capital lease obligations are secured by leased assets as outlined in note 5.

9. Employee future benefits:

Pension

For certain employees, the University maintains a contributory defined benefit pension plan. Benefits are provided based on the best three years average pensionable earnings. Participating employees normally contribute 4.65% on the first five thousand dollars of earnings and 6.15% on the balance that are matched by the University. Employees contribute a further 2% of pensionable earnings.

The financial statements reflect actuarial valuations of the obligations. These valuations involve inherent measurement uncertainties due to the use of estimates and assumptions, which are subject to change over time.

The University also makes additional overmatching contributions and going concern deficit reduction payments to fund the plan.

The most recent actuarial valuation of the plan for funding purposes was as of January 31, 2023, and reflected a going concern plan excess of \$23,401.

An extrapolation of the January 31, 2023 actuarial valuation to March 31, 2025, indicated a going concern plan surplus of \$92,161. Remeasurement gains of \$53,158 have been recognized directly in the Statement of Changes in Net Assets.

The total cost of the defined benefit plan for the year of \$23,435 (2024 - \$30,503) less the amount of employer contributions in the year of \$25,337 (2024 - \$25,491) represents the pension recovery adjustment of \$1,902 (2024 - pension expense adjustment of \$5,012), which is recorded in the Statement of Revenue, Expense, and Changes in Operating Surplus.

9. Employee future benefits (continued):

Retirement Service Award

The University provides a Retirement Service Award to eligible employees of the former Nova Scotia Agricultural College and the Technical University of Nova Scotia. The estimated present value of the retirement service award obligation is expensed on an annual basis.

The costs of the retirement service awards recognized during the year are \$159 (2024 - \$97).

Information about the University's employee future benefits is as follows:

	2025	2024
Pension benefit (obligation) asset		
Fair value of plan assets	\$ 2,018,407	\$ 1,878,788
Accrued benefit obligation	(1,926,246)	(1,841,687)
Pension benefit (obligation) assets	92,161	37,101
Retirement service award obligation	(3,438)	(3,207)
Net Employee future benefit (obligation) asset	\$ 88,723	\$ 33,894

The significant actuarial assumptions adopted in measuring the Employee future benefits are as follows:

Actuarial Assumptions	2025	2024
Pension Plan		
Rate of compensation increase	4.55%	4.55%
Discount rate	5.82%	5.82%
Retirement Service Award		
Rate of compensation increase	3.10%	3.10%
Discount rate	6.00%	6.00%

10. Deferred capital contributions:

Grants and gifts for the purchase of capital assets are recorded as deferred capital contributions and amortized to revenue over the useful life of the related assets. Deferred capital contributions represent the unamortized amount of grants and gifts received for the purchase of capital assets or capital construction. The amortization of deferred capital contributions is recorded as revenue in the year.

The changes in the deferred capital contributions balance for the year are as follows:

	2025	2024
Balance, beginning of year	\$ 277,384	\$ 269,611
Contributions received during the year		
Government grants and contracts	20,211	23,234
General	2,105	468
Gifts	8,867	2,568
Total contributions received during the year	31,183	26,270
Recognized as revenue		
Government grants and contracts	(17,001)	(16,013)
Corporations and foundations	(110)	(110)
General	(612)	(612)
Gifts	(1,921)	(1,762)
Total recognized as revenue	(19,644)	(18,497)
Balance, end of year	\$ 288,923	\$ 277,384
Balance by fund:		
Capital	\$ 217,458	\$ 217,168
Research	69,190	58,453
Special Purpose	2,275	1,763
Balance, end of year	\$ 288,923	\$ 277,384

11. Net assets:

(a) Endowment

Endowment principal consists of externally restricted donations received by the University and funds that have been internally designated restricted. The investment returns generated from endowments must be used in accordance with the purposes established by the donor or by the University in the exercise of its discretion. University policy stipulates that over time the economic value of endowment principal should be protected by limiting the level of returns that may be expended.

The University has established an Endowment Management policy with the following goals:

- To balance present spending needs with expected future requirements.
- To protect the purchasing power of the capital base of endowments while achieving stability in year-to-year spending.
- To attain real increases in spending through capital appreciation from new gifts, capital investment gains and the capitalization of income.

	Endowment March 31, 2024	Contributions	Realized Investment Returns	Transfer from Endowment	Endowment March 31, 2025
External restrictions	\$ 688,680	\$ 8,020	\$ 74,505	\$ (37,934)	\$ 733,271
Internal restrictions	18,511	100	1,861	(472)	20,000
	<u>\$707,191</u>	<u>\$ 8,120</u>	<u>\$ 76,366</u>	<u>\$ (38,406)</u>	<u>\$ 753,271</u>

(b) Excess of pension assets over pension liabilities

The excess of pension assets over pension assets is determined by an actuarial valuation for funding purposes, as disclosed in Note 9.

(c) Internally restricted

Internally restricted funds represent amounts set aside by the University for specific uses including unspent budget appropriations accumulated by academic and other budget units, operating surpluses from prior years, certain fundraising activities and including departmental research overhead and development funds. Ancillary unit revenues are expected to cover associated operating and capital costs. Any excess revenues contribute to capital reserves to support residence capital improvements and investments in equipment and infrastructure.

(d) Restricted funds:

Restricted funds represent amounts supported by revenues which are restricted for the purposes designated by the funders, sponsors and contributors.

11. Net assets (continued):

(e) Capital Fund:

The net assets invested in capital assets consists of the following:

	2025	2024
Capital assets	\$ 1,231,976	\$ 1,153,925
Less amounts financed by:		
Deferred capital contributions	(288,923)	(277,384)
Long-term debt	(138,455)	(150,115)
Working capital	14,605	8,450
Equity in capital assets	\$ 819,203	\$ 734,876
Capital reserves	25,471	20,129
Total Capital Fund	\$ 844,674	\$ 755,005

Capital reserves are funds set aside by the University for the costs of large-scale capital upgrades or replacements planned for the future.

12. Commitments and contingent liabilities:

Effective April 1, 1988, the University became a member of the “Canadian Universities Reciprocal Insurance Exchange” (CURIE) self-insurance program. Membership was renewed effective January 1, 2018. Each CURIE member is required to participate for a minimum of five years. This long-term period creates an environment for CURIE where financial risk can be spread overtime as well as among other subscribers. The University is subject to risk for insurance losses experienced by CURIE members and the University has met all of its obligations under the subscriber’s agreement. CURIE retains a surplus for adverse insurance claims experience. At December 31, 2024, the surplus was \$130,337.

As of March 31, 2025, there are a number of claims against the University, the amount of which is undeterminable at this time. The University has filed a defense as appropriate to these claims. No provision has been made for such claims in the financial statements.

The University has outstanding capital commitments as of March 31, 2025, estimated at \$74,040 (2024 - \$27,187).

12. Commitments and contingent liabilities (continued):

The University has operating lease agreements. Future minimum lease payments required to meet non-cancelable terms are as follows:

2026	\$ 1,766
2027	1,690
2028	1,446
2029	806
2030	798

Certain of the alternative investments contain contractual commitments. At March 31, 2025, there were outstanding future commitments of \$602 USD and \$3,288 CAD in real estate; €338 EUR, \$4,026 CAD, and \$10,550 USD in infrastructure; \$7,293 USD in private debt; \$16,882 USD and €3,583 EUR in private equity investments.

The University has provided a loan guarantee of \$5,258 related to the external financing obtained by the Dalhousie Student Union ("DSU") for expansion and renovation of the Student Union Building.

13. Financial instruments:

Foreign currency risk:

The University is subject to gains and losses on certain investments due to the fluctuations in foreign currency exchange rates.

Interest rate risk:

The University uses derivatives to hedge interest rate exposures on certain long-term debt. Interest rate swaps allow the University to raise long-term borrowing at floating rates and effectively swap them into fixed rates. Under the interest rate swaps, the University agrees with the counterparty to exchange, at specific intervals, the difference between fixed-rate and floating-rate interest amounts calculated by reference to the notional amount.

At March 31, 2025, interest rate swaps outstanding have a notional value of \$138,059 (2024 - \$148,918) and are designated as hedges for accounting purposes. The interest rate swap contracts result in the University securing long-term fixed interest rates in the range of 2.22% - 5.96% (2024 - 2.22% - 5.96%)

Although the University has no intention of settling these instruments at March 31, 2025, the interest rate swap contracts described in Note 8 have a fair value of \$2,052 (2024 - \$5,967). The interest rate swaps are in a liability position at year end.

Credit risk:

The University is exposed to credit-related losses in the event of non-performance by counterparties to the financial instruments. The University does not have a significant exposure to any individual customer or counterparty.

13. Financial instruments (continued):

Liquidity risk:

Liquidity risk is the risk that the University will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The University manages its liquidity risk by monitoring its operating requirements. The University prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

There have been no significant changes to the risk exposures during the year.

Other price risk:

The University is exposed to other price risk through changes in market prices (other than changes arising from interest rates or foreign currencies) with respect to its investments in equity securities and pooled funds. The factors that cause the changes in market prices may affect a specific individual investment, its issuer, or they may affect similar securities traded in the market. The University's has established an Investment Committee and a Treasury department to mitigate market risk.

14. Provincial Bursary Funding

The Nova Scotia University Student Bursary program, established in 2008, provides funding towards tuition costs for Nova Scotia students pursuing their studies at one of the universities in the province. Dalhousie students received \$9,177 in funding under the program for the 2024-25 academic year (2024 - \$8,773).

15. Pledges

Pledges to the University at March 31, 2025, were \$85,103 (2024 - \$81,767). While these pledges are expected to be honoured over the next several years, they have not been recorded as receivable on the Statement of Financial Position and are not recorded until actually received.

16. Fine artwork collections

Fine artworks are recorded in these financial statements at nominal value.

17. Net change in other non-cash working capital

Details of the change in other non-cash working capital are as follows:

	2025	2024
Accounts receivable	\$ 10,818	\$ (13,919)
Inventory	140	(35)
Prepays	(2,477)	(60)
Accounts payable and accrued liabilities	(18,898)	(1,822)
Deferred revenue	29,549	68,561
Balance at the end of the year	\$ 19,132	\$ 52,725



2024-25 Supplementary Schedules (Unaudited)

Dalhousie University
Schedule of Revenue and Expense
Period Ended March 31, 2025 (With Comparatives Figures for 2024)
(unaudited)

(in Thousands of Dollars)

	Operating 2025	Endowment 2025	Ancillary 2025	Capital 2025	Special Purpose 2025	Research 2025	Total	
	(Schedule 2)	(Schedule 3)	(Schedule 4)		(Schedule 5)	(Schedule 5)	2025	2024
	\$	\$	\$	\$	\$	\$	\$	\$
Revenue								
Provincial government operating grants	233,100	-	-	-	-	-	233,100	232,598
Other government grants and contracts	27,662	-	1,391	-	3,592	124,672	157,317	150,411
Corporations and foundations	767	-	-	-	3,768	39,609	44,144	40,939
Tuition fees	262,432	-	-	-	-	-	262,432	264,042
Non-credit and other fees	30,308	-	3,351	63	57	4	33,783	34,521
General	3,065	259	1,745	2,666	5,669	1,072	14,476	12,608
Gifts	348	2,773	-	103	13,925	3,762	20,911	20,184
Investment	9,773	40,232	-	14,566	2,778	1,233	68,582	66,114
Ancillary sales and service	8	-	53,178	-	137	-	53,323	51,524
External cost recoveries	55,659	-	2,091	133	629	780	59,292	57,574
Amortization of deferred capital contributions	-	-	-	8,827	292	10,525	19,644	18,497
Total revenue	623,122	43,264	61,756	26,358	30,847	181,657	967,004	949,011
Expense								
Salaries								
Academic	210,925	7,011	117	-	1,672	17,661	237,386	230,475
Library	3,467	-	-	-	-	-	3,467	3,681
Plant maintenance	17,121	-	262	(266)	-	-	17,117	16,168
Administrative and support	148,840	1,571	9,595	172	6,576	40,714	207,468	199,155
Benefits costs	56,397	934	1,320	25	1,429	5,995	66,100	63,732
Total salaries and benefits	436,750	9,516	11,294	(69)	9,677	64,370	531,538	513,211
Library acquisitions	9,516	155	-	-	4	30	9,705	9,504
Laboratory and teaching supplies	6,401	129	348	-	1,438	9,600	17,916	17,897
Equipment and service	16,744	389	1,548	21	625	6,099	25,426	21,154
Finance costs	3,736	-	1,659	1,480	27	2	6,904	6,702
Utilities and taxes	20,352	-	2,017	4	1	2	22,376	21,392
Externally contracted services	54,844	4,981	17,926	(10,804)	5,151	44,617	116,715	113,014
Scholarships, bursaries and prizes	32,291	18,212	59	-	4,325	27,685	82,572	76,549
Ancillary cost of sales and service	(9)	-	3,959	-	-	-	3,950	4,197
Travel	6,236	626	31	-	1,764	8,554	17,211	18,248
Amortization of capital assets	-	-	-	49,122	-	-	49,122	45,996
General operating	19,161	1,060	1,657	(6,292)	1,740	13,201	30,527	40,413
Internal / interfund transfers	65,984	6,621	20,975	(96,772)	3,625	(433)	-	3
Total expense	672,006	41,689	61,473	(63,310)	28,377	173,727	913,962	888,280
Change in year before appropriations	(48,884)	1,575	283	89,668	2,470	7,930	53,042	60,731
Change in net assets	48,884	(1,575)	(283)	(89,668)	(2,470)	(7,930)	(53,042)	(60,731)
Surplus/(deficit) before pension expense adjustment	-	-	-	-	-	-	-	-
Pension recovery (expense) adjustment	1,902	-	-	-	-	-	1,902	(5,012)
Net assets after pension adjustment	1,902	-	-	-	-	-	1,902	(5,012)

Schedule 1

Dalhousie University
Schedule of Revenue and Expense - Operating
Period Ended March 31, 2025 (With Comparatives Figures for 2024)
(unaudited)

(in Thousands of Dollars)

	Academic		Academic Support		Administration and General		Facilities and Construction Management		Student Services		Institution		Total	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenue														
Provincial government operating grants	-	-	-	-							233,100	232,598	233,100	232,598
Other government grants and contracts	17,976	20,897	-	-	49	102	27	94	769	959	8,841	8,394	27,662	30,446
Corporations and foundations	751	437	-	-	-	-	16	61	-	-	-	-	767	498
Tuition fees	22,925	21,378	-	-	-	-	-	-	-	-	239,507	242,663	262,432	264,041
Non-credit and other fees	14,579	14,708	-	-	4,261	4,965	-	-	6,558	6,463	4,910	4,395	30,308	30,531
General	-	2	35	39	1,569	1,458	101	91	1,360	1,198	-	-	3,065	2,788
Gifts	255	976	-	-	-	-	-	-	93	83	-	-	348	1,059
Investment	-	-	-	-	-	-	-	-	-	-	9,773	11,827	9,773	11,827
Ancillary sales and service	8	6	-	-	-	112	-	-	-	-	-	-	8	118
External cost recoveries	48,720	45,790	1,359	836	1,978	1,648	2,556	3,436	1,046	1,056	-	-	55,659	52,766
Amortization of deferred capital contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total revenue	105,214	104,194	1,394	875	7,857	8,285	2,700	3,682	9,826	9,759	496,131	499,877	623,122	626,672
Expense														
Salaries													-	-
Academic	208,924	202,195	-	-	525	485	-	3	1,476	1,399	-	-	210,925	204,082
Library	3,467	3,643	-	-	-	-	-	-	-	-	-	-	3,467	3,643
Plant maintenance	89	84	-	-	1,340	1,140	15,692	14,714	-	-	-	-	17,121	15,938
Administrative and support	75,968	72,195	11,372	11,553	45,629	42,383	5,241	6,159	10,630	10,726	-	-	148,840	143,016
Benefits costs	40,382	38,767	1,936	1,960	8,014	7,482	4,187	4,310	1,878	1,850	-	-	56,397	54,369
Total salaries and benefits	328,830	316,884	13,308	13,513	55,508	51,490	25,120	25,186	13,984	13,975	-	-	436,750	421,048
Library acquisitions	9,481	9,225	3	1	30	55	-	-	2	2	-	-	9,516	9,283
Laboratory and teaching supplies	6,214	5,806	-	-	-	-	1	-	186	194	-	-	6,401	6,000
Equipment and service	6,447	6,859	6,169	5,022	1,064	1,561	2,291	2,288	773	825	-	-	16,744	16,555
Finance costs	210	215	43	67	899	123	-	1	43	54	2,541	2,789	3,736	3,249
Utilities and taxes	58	38	-	-	-	-	20,244	19,500	50	8	-	-	20,352	19,546
Externally contracted services	16,089	16,745	520	845	5,340	5,494	31,177	21,400	1,087	1,087	631	1,219	54,844	46,790
Scholarships, bursaries and prizes	5,743	5,333	1	-	-	-	-	-	14,157	13,438	12,390	11,888	32,291	30,659
Ancillary cost of sales and service	1	-	-	-	-	-	-	-	(10)	-	-	-	(9)	-
Travel	4,144	4,868	67	116	908	1,130	62	40	1,055	1,003	-	-	6,236	7,157
Amortization of capital assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General operating	7,147	8,805	(119)	203	4,865	4,274	2,985	7,011	1,013	1,019	3,270	1,201	19,161	22,513
Internal / interfund transfers	18,464	16,480	1,633	3,676	(4,611)	(5,511)	46,048	12,256	624	1,057	3,826	2,250	65,984	30,208
Total expense	402,828	391,258	21,625	23,443	64,003	58,616	127,928	87,682	32,964	32,662	22,658	19,347	672,006	613,008
Surplus for the year (shortfall)														
Change in year before appropriations	(297,614)	(287,064)	(20,231)	(22,568)	(56,146)	(50,331)	(125,228)	(84,000)	(23,138)	(22,903)	473,473	480,530	(48,884)	13,664
(Increase) decrease in appropriations	4,356	(3,992)	(603)	586	(13)	(275)	36,103	(10,028)	197	937	2,042	(3,936)	42,082	(16,708)
Operating (Surplus)/Deficit	-	-	-	-	-	-	-	-	-	-	6,802	3,044	6,802	3,044
Surplus before pension expense adjustment	(293,258)	(291,056)	(20,834)	(21,982)	(56,159)	(50,606)	(89,125)	(94,028)	(22,941)	(21,966)	482,317	479,638	-	-
Pension recovery (expense) adjustment											1,902	(5,012)	1,902	(5,012)
Change in net assets after pension adjustment	(293,258)	(291,056)	(20,834)	(21,982)	(56,159)	(50,606)	(89,125)	(94,028)	(22,941)	(21,966)	484,219	474,626	1,902	(5,012)

Schedule 2

Dalhousie University
Schedule of Revenue and Expense for Operating and Endowment
Period Ended March 31, 2025 (With Comparatives Figures for 2024)
(unaudited)

(in Thousands of Dollars)

	2025			2024		
	Operating	Endowment	Total	Operating	Endowment	Total
Revenue	\$	\$	\$	\$	\$	\$
Provincial government operating grants	233,100	-	233,100	232,598	-	232,598
Other government grants and contracts	27,662	-	27,662	30,446	-	30,446
Corporations and foundations	767	-	767	498	-	498
Tuition fees	262,432	-	262,432	264,041	-	264,041
Non-credit and other fees	30,308	-	30,308	30,531	5	30,526
General	3,065	259	3,324	2,788	69	2,857
Gifts	348	2,773	3,121	1,059	2,693	3,752
Investment	9,773	40,232	50,005	11,827	36,446	48,273
Ancillary sales and service	8	-	8	118	-	118
External cost recoveries	55,659	-	55,659	52,766	-	52,766
Amortization of deferred capital contributions	-	-	-	-	-	-
Total revenue	623,122	43,264	666,386	626,672	39,202	665,874
Expense						
Salaries						
Academic	210,925	7,011	217,936	204,082	7,114	211,196
Library	3,467	-	3,467	3,643	33	3,676
Plant maintenance	17,121	-	17,121	15,938	-	15,938
Administrative and support	148,840	1,571	150,411	143,016	912	143,928
Benefits costs	56,397	934	57,331	54,369	927	55,296
Total salaries and benefits	436,750	9,516	446,266	421,048	8,986	430,034
Library acquisitions	9,516	155	9,671	9,283	200	9,483
Laboratory and teaching supplies	6,401	129	6,530	6,000	214	6,214
Equipment and service	16,744	389	17,133	16,555	373	16,928
Finance costs	3,736	-	3,736	3,249	-	3,249
Utilities and taxes	20,352	-	20,352	19,546	-	19,546
Externally contracted services	54,844	4,981	59,825	46,790	4,331	51,121
Scholarships, bursaries and prizes	32,291	18,212	50,503	30,659	17,284	47,943
Ancillary cost of sales and service	(9)	-	(9)	-	-	-
Travel	6,236	626	6,862	7,157	680	7,837
Amortization of capital assets	-	-	-	-	-	-
General operating	19,161	1,060	20,221	22,513	748	23,261
Internal / interfund transfers	65,984	6,621	72,605	30,208	4,842	35,050
Total expense	672,006	41,689	713,695	613,008	37,658	650,666
Surplus for the year (shortfall)						
Change in year before appropriations	(48,884)	1,575	(47,309)	13,664	1,544	15,208
(Increase) decrease in appropriations	42,082	(1,575)	40,507	(16,708)	(1,544)	(18,252)
Operating (Surplus)/Deficit	6,802	-	6,802	3,044	-	3,044
Surplus for the year	-	-	-	-	-	-

The combined results of the operating and endowment funds are intended to provide a more complete reporting of sources and uses of resources required for the operation of the University.

Schedule 3

Dalhousie University
Schedule of Revenue and Expense - Ancillary
Period Ended March 31, 2025 (With Comparatives Figures for 2024)
(unaudited)

(in Thousands of Dollars)

	Arts Centre		Housing and Conference Services		Bookstore		Dalplex		Food Service		Printing & Parking		Transfer to/from Operating		Total	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
Revenue	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$			\$	\$	\$	\$
Provincial government operating grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other government grants and contracts	58	58	632	639	-	-	-	-	701	514	-	-	-	-	1,391	1,211
Corporations and foundations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tuition fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-credit and other fees	-	-	96	44	-	-	3,198	3,236	57	30	-	-	-	-	3,351	3,310
General	-	-	-	1	-	-	6	3	-	-	1,739	1,571	-	-	1,745	1,575
Gifts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ancillary sales and service	1,230	1,236	28,182	27,643	4,661	5,074	2,450	2,182	16,609	15,135	46	-	-	-	53,178	51,270
External cost recoveries	-	-	123	1	-	4	29	28	-	-	1,939	1,682	-	-	2,091	1,715
Amortization of deferred capital contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total revenue	1,288	1,294	29,033	28,328	4,661	5,078	5,683	5,449	17,367	15,679	3,724	3,253	-	-	61,756	59,081
Expense																
Salaries																
Academic	-	-	69	79	-	-	-	-	48	51	-	-	-	-	117	130
Library	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Plant maintenance	-	-	262	230	-	-	-	-	-	-	-	-	-	-	262	230
Administrative and support	755	677	5,220	4,882	940	1,014	1,916	1,836	245	207	519	452	-	-	9,595	9,068
Benefits costs	102	92	700	621	157	171	220	206	38	32	103	93	-	-	1,320	1,215
Total salaries and benefits	857	769	6,251	5,812	1,097	1,185	2,136	2,042	331	290	622	545	-	-	11,294	10,643
Library acquisitions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Laboratory and teaching supplies	-	-	1	-	-	-	-	-	-	-	347	-	-	-	348	-
Equipment and service	6	6	506	591	88	86	234	222	423	203	291	314	-	-	1,548	1,422
Finance costs	101	122	858	1,062	94	102	558	574	33	51	15	22	-	-	1,659	1,933
Utilities and taxes	49	55	1,597	1,408	10	11	223	217	124	127	14	14	-	-	2,017	1,832
Externally contracted services	78	74	3,252	3,228	73	72	10	53	14,317	12,929	196	60	-	-	17,926	16,416
Scholarships, bursaries and prizes	-	-	59	52	-	-	-	-	-	-	-	-	-	-	59	52
Ancillary cost of sales and service	30	37	262	253	3,370	3,672	76	64	221	171	-	-	-	-	3,959	4,197
Travel	-	6	23	28	3	3	-	-	5	4	-	-	-	-	31	41
General operating	47	46	1,099	919	(286)	(331)	37	71	(6)	13	766	1,167	-	-	1,657	1,885
Internal / interfund transfers	(8)	90	15,310	15,188	226	282	2,221	2,339	1,752	1,626	1,448	886	26	(63)	20,975	20,348
Total expense	1,160	1,205	29,218	28,541	4,675	5,082	5,495	5,582	17,200	15,414	3,699	3,008	26	(63)	61,473	58,769
Change in year before appropriations	128	89	(185)	(213)	(14)	(4)	188	(133)	167	265	25	245	(26)	63	283	312
Net (increase) decrease in appropriations	(126)	(87)	-	(20)	16	(5)	(188)	133	15	(115)	-	(218)			(283)	(312)
Surplus for the year (shortfall)	2	2	(185)	(233)	2	(9)	-	-	182	150	25	27	(26)	63	-	-

Schedule 4

Dalhousie University
Schedule of Revenue and Expense - Restricted Funds
Period Ended March 31, 2025 (With Comparatives Figures for 2024)
(unaudited)

(in Thousands of Dollars)

	Capital		Special Purpose		Research	
	2025	2024	2025	2024	2025	2024
Revenue	\$	\$	\$	\$	\$	\$
Provincial government operating grants	-	-	-	-	-	-
Other government grants and contracts	-	-	3,592	3,502	124,672	115,252
Corporations and foundations	-	-	3,768	3,430	39,609	37,011
Tuition fees	-	-	-	1	-	-
Non-credit and other fees	63	581	57	99	4	5
General	2,666	2,857	5,669	4,770	1,072	549
Gifts	103	8	13,925	12,709	3,762	3,715
Investment	14,566	14,450	2,778	2,420	1,233	971
Ancillary sales and service	-	-	137	136	-	-
External cost recoveries	133	1,832	629	1,112	780	149
Amortization of deferred capital contributions	8,827	8,718	292	290	10,525	9,489
Total revenue	26,358	28,446	30,847	28,469	181,657	167,141
Expense						
Salaries						
Academic	-	-	1,672	1,463	17,661	17,686
Library	-	-	-	5	-	-
Plant maintenance	(266)	-	-	-	-	-
Administrative and support	172	104	6,576	7,180	40,714	38,875
Benefits costs	25	20	1,429	1,456	5,995	5,745
Total salaries and benefits	(69)	124	9,677	10,104	64,370	62,306
Library acquisitions	-	-	4	5	30	16
Laboratory and teaching supplies	-	-	1,438	1,560	9,600	10,123
Equipment and service	21	(31)	625	993	6,099	1,842
Finance costs	1,480	1,493	27	25	2	2
Utilities and taxes	4	12	1	1	2	1
Externally contracted services	(10,804)	1,953	5,151	5,147	44,617	38,377
Scholarships, bursaries and prizes	-	-	4,325	3,251	27,685	25,303
Ancillary cost of sales and service	-	-	-	-	-	-
Travel	-	-	1,764	2,021	8,554	8,349
Amortization of capital assets	49,122	45,996	-	-	-	-
General operating	(6,292)	4	1,740	2,575	13,201	12,688
Internal / interfund transfers	(96,772)	(61,298)	3,625	3,862	(433)	2,041
Total expense	(63,310)	(11,747)	28,377	29,544	173,727	161,048
Surplus for the year (shortfall)	89,668	40,193	2,470	(1,075)	7,930	6,093
Change in net assets	(89,668)	(40,193)	(2,470)	1,075	(7,930)	(6,093)
Surplus for the year	-	-	-	-	-	-

Schedule 5