

Halifax Stanfield International Airport Departures Process Improvement



Halifax International Airport Authority (HIAA)

Department of Industrial Engineering 2023 - 2024

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Problem Definition

- Sub-optimal wait times and queues for check-in and pre-board screening at YHZ.
- · Increasing passenger demand.
- Need for improved passenger flow through:
 - Dynamic airline-counter sharing.
 - Long-term resource requirement understanding.

Project Scope & Approach

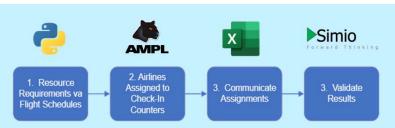
Provide recommendations to reduce wait times at YHZ.



Conclusion & Recommendations

- Conclusion #1: Dynamic check-in counter scheduling improves processing capabilities in the Check-In Hall, resulting in reduced wait times and more available space in queues.
 - Implementation plan provided for integration of the presented method to software used by HIAA.

Optimized Airline Resource Allocation



Objective: Minimize resource shortages to reduce wait times and congestion. **Constraints:** Physical layout, shortage & surplus, shift lengths, staffing, priorities.

	Metric	Baseline	Solution	Improvement
Summer Peak Results	Maximum Wait Time (mins)	26.0	20.2	+ 22%
	Space Available (m^2/PAX)	2.6	4.7	+ 81%
	Server Utilization	25.7%	24.6%	- 4%
	Metric	Baseline	Solution	Improvement
Winter	Metric Maximum Wait Time (mins)	Baseline 30.2	Solution 22.9	Improvement + 24%
Winter Peak Results	Maximum Wait			

Layout Reconfiguration

- Layouts provided for Winter and Summer seasons.
- · Introducing counter sharing: counters shared by multiple airlines, as needed.
- Travelling Salesperson Problem (TSP) used to sequence airlines.

Simulation-Based Validation

- Simio model used to test efficiency of shared counters while considering system randomness.
- Model parameters were validated to ensure accuracy.
- Conclusion #2: A substantial capacity increase is needed by 2031. HIAA should consider exploring alternative layouts or expanding facilities.
 - Rotate check-in counters for improved space utilization.
 - Common-use check-in counters.

